Homeless Services Department

Homeless Services Department
Community Budget Advisory Committee Meeting Minutes
September 29, 2026
5:00 PM - 7:00 PM
[These minutes are subject to adjustment and approval by the CBAC]

Attendance:
Committee Members: Katrina Malachowski,, Lisa Drennan, Elizabeth Gillingham, William Hodsoll, Nicki Dardinger, Cameron Foster, Darius Yaw
Pending Members: Jennifer Fox, Sanjuro Jogdeo
HSD & County Staff: Kanoe Egleston, Sarah Fast, Bill Boyd

Agenda Item	Discussion Points
Welcome	Brief welcomes and introductions Welcome to the new pending CBAC members Jennifer Fox and Sanjuro Jogdeo!! They will become formal members after Board approval on 10/15/2026
Approve 8/25/2026 CBAC Meeting minutes	Committee approved the 8/25/2026 meeting minutes using Fist to 5 consensus decision making tool: Katrina Malachowiski - 5/5, Darius Mani Yaw - 5/5, William Hodsoll - 5/5, Nicki Dardinger - 5/5, Elizabeth Gillingham - 5/5, Lisa Drennan - Abstain, Cameron Foster - Abstain
HSD overview	Review and discussion of the Homeless Services Department organization / homeless systems of care / and divisions. Please refer to the presentation slides for details. Systems of Care: Q: can CBAC see list of all contracted providers in the Adult system? A: will follow up with information Q: do veterans have to be registered with VA in order to get services with HSD veteran services? A: will follow up with information Q: share what the mobile model is?

	A: under family services, meet families wherever they are in the community. Similar to the homeless youth continuum. Can meet people in the community, at other agencies, and so on Services/Divisions: Q: are all services in all the systems of care? A: yes, in different quantities and ways. Can look different Subcontracting: Q: Can HSD contract with a provider who in turn subcontracts with another provider? What does this look like? A: Short answer is yes. It's a way for small/emerging orgs to do the work. Subcontracting relationships need to be approved by HSD? Will confirm Q: regarding success metrics for subcontracting providers... are they reported separately or do they filter up through the contracted provider? A: confirm if they filter up, but believe they do
Discussion: committee priorities	CBAC members can share their priority topics they would like to be included in the budget recommendations letter... what concerns should CBAC include in the presentation? [the following notes were taken by Nicki] - Think big picture - don't get bogged down in the budget details - The work of the CBAC can feel performative. - Pathways study (Pathways Project Home Page, access to final report) - people have to be knowledgeable about the system/services to navigate it (although some people know the system inside and out) - Related to the Pathways study - how do we have funding for a study that didn't tell us anything new, but cut services that we knew had successful outcomes? - Reminder to put our thoughts through a budget lens - City v County - why aren't they working together to address homelessness? Why aren't they willing to collaborate and communicate? Why is the city funding homeless services when that is the county's purview? Why was the IGA not followed? - HUD - we are expecting funding from the federal government to decrease and/or be allocated differently

	- The cuts to outreach / shelter services - it is eroding trust that has been built up between people experiencing homelessness and the staff who are providing services - There is a feeling of hopelessness on the street right now. People can be doing everything "right" and still not get moved into housing - It would be helpful for the county to take accountability for past decisions that were wrong - and that resulted in where we are today - There is a significant delay between when budgets are approved and when contracted providers have executed contracts. Providers cannot invoice unless they have an executed contract in place. This year, many providers still did not have a contract in early September. This means that nonprofits are fronting the money (really - loaning the county money with the hope that it will be reimbursed) to do these services. Nonprofits have reported struggling to make payroll and incurring fees because of not having county funding in a timely manner. - Providers also report invoice issues with the county holding funding payments if there is a change that is needed on an invoice. Rather than just holding the funding associated with the change - the entire payment is held up, delaying the receipt of funds that nonprofits have already spent. - It was also mentioned that it seems like sometimes we close one building that has been successful only to open a totally different brand new one. Why not just keep the original program open? - The group talked about bringing back some of the things commissioners said they would do last year and follow up on whether they did it and how it went **Q: are contracts offered that change scope?** **A: follow up requested**
Projected Budget schedule	<u>September</u>: Review of HSD; programs, data, outcomes <u>October</u>: New members! Equity work & HSD review (continued) <u>November</u>: Select new chair & CCBAC rep. Budget forecast & priority recommendations for budget planning <u>December</u>: Recommendations for budget planning <u>January</u>: Receive CBAC guidance from County Chair <u>February</u>: HSD proposed budget published; CBAC letter

	March: Initial CBAC letter due April: County Chair's Executive proposed budget May: CBAC Presentation June: Review and close out year Changes forthcoming for CBAC process in future years
CBAC Policy Guide	Please review between meetings to limit need to discuss during meeting time: Copy of MultCo CBAC Policy Guide - 2026.pdf
Next steps	Will share CBAC member contact info Review expectations around meetings outside of meetings (can't do with 50% of CBAC members without it being a formal meeting) Upcoming learning opportunities: Multnomah County's New Strategic Plan 101 and Internal Services Rates 101 9/30/2026 I 5:30pm - 7:30pm Google Meet Link: https://meet.google.com/ckn-tzkf-uhy New CBAC Member Orientation & Onboarding #1 10/3/2026 I 10:00am - 12:00pm Midland Library Room 1B (805 SE 122nd Ave) New CBAC Member Orientation & Onboarding #2 10/7/2026 I 6:00pm - 8:00pm [virtual... link available on request] New CBAC Member Orientation & Onboarding #3 10/12/2026 I 6:00pm - 8:00pm [virtual... link available on request] Budget Big Picture - Bonds and Budget Forecast 11/18/2026 I 5:30pm - 7:00pm Google Meet Link: https://meet.google.com/kgt-gfmt-fma