Chair’s FY 2027 Executive Budget:

Homeless Services Department

April 29, 2026

www.multco.us/budget

Our Vision, Mission, Values

Homeless Services Department

Vision

To create an equitable community in which all
people have safe, affordable, and accessible housing.

Mission

We work with community-based orgs and government entities to provide participant-driven, coordinated, and equity-based services focused on those who are experiencing homelessness or at risk of becoming homeless.

Values

Collaboration | Equity | Inclusion | Integrity | Creativity | Quality

FY 2027 Proposed Budget

Total FY 2027 Budget: $3.9 billion

General Fund Deficit:	Homeless Services Deficit:	Total Decrease from FY 2026:
-$11 million	**-$67 million**	**-$93.2 million**

Financial Situations

Homeless Services Department

	87M	Difference of FY 2026 Revised vs FY 2027 Budget
–	31M	One-time-only (OTO) funding
	56M	**subtotal**
+	12M	Increased cost of services for FY 2027
	68M	**subtotal**
–	1M	Restored amount in Chair's Budget
	67M	**Total Budget Reduction**

Budget Approach

Problem

A system the community can no longer afford that can effectively, efficiently and equitably lead to housing.

Solution

Redesign system to maximize housing for people with less funding.

Success Benchmarks		
Effectiveness	**Efficiency**	**Equity**
Stable housing, make homelessness rare, brief, and one-time.	Rapidly housing people.	Reducing disparities by supporting and listening to culturally specific providers.

Budget Approach

What We Prioritize

Leading with race and reducing racial disparities.

Grounding decisions in data and evidence-based outcomes.

Investing in programs aligned with HRAP and SHS (LIP).

Budget Priority Engagement

Ongoing engagement of providers in regular system meetings

October 2025: Two **Chair-hosted provider engagement sessions**

October 2025: **Provider Conference** session

November 2025: **Budget Priority Survey** sent to Providers and HSD Staff

December 2025: **HSD and HRS hosted two engagement sessions**

System-wide consensus on budget policy goals and priority order

Budget Policy Goals

Keep People Housed

Focus on retention and stability.

Prioritize Housing Placements

Connecting individuals to permanent housing.

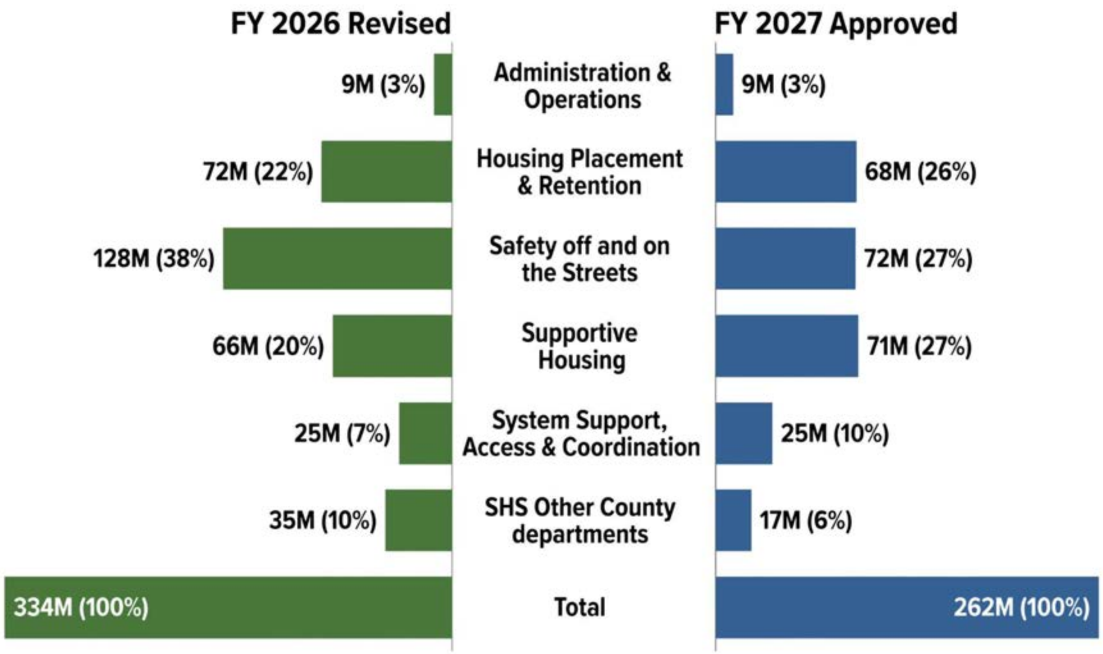
Maximize Shelter Effectiveness

Maintaining safe/accessible temporary shelter.

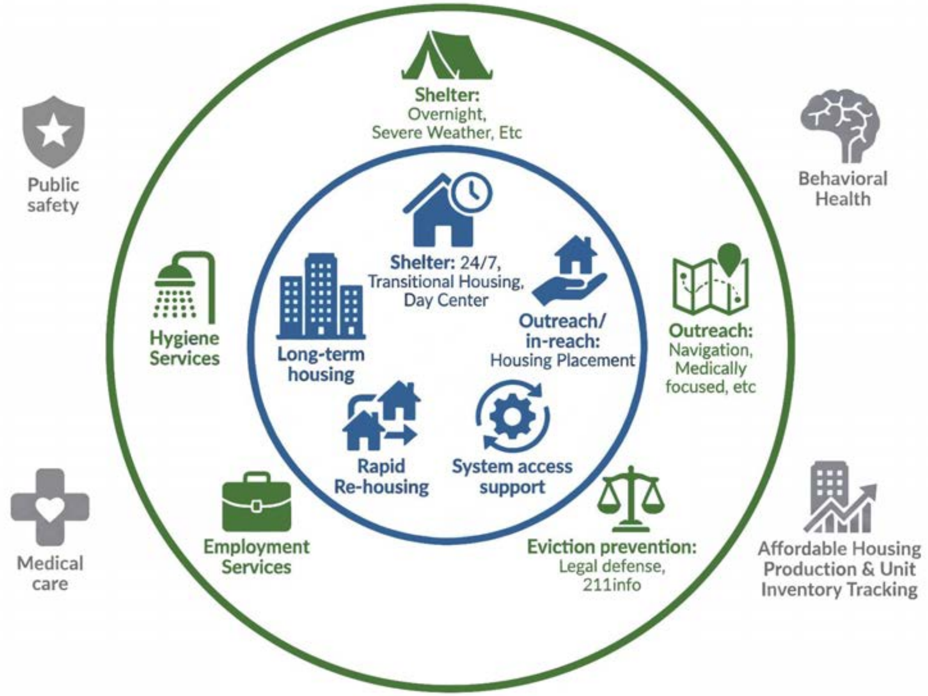
Continued focus on priority populations and reducing disparities

Homeless Services Department

System Rebalance



System vs. Department



Budget Approach – Equity

- **Racial Equity Lens Tool (RELT)** evaluates equity impacts in each program offer, submitted for review by executive team (including Equity Manager).
- **Program Offer Evaluation Tool (POET)** assesses if programming serves priority populations, is designed to address racial/other disparities, and demonstrates effectiveness in reducing disparities (see appendix).
- **Executive Team used a RELT for prioritization and analysis**, at the program offer level and in the overall proposed budget.
    - **FY 2027 POs** – program leaders and the exec. team documented potential equity impacts of any budget changes.

Budget by the Numbers

$239.0 Million

FY 2027 Approved Operating Budget

Operating budgets exclude cash transfers, contingencies, and unappropriated balances

$71.2M (22.9%) Decrease
from FY 2026 Adopted Operating Budget

$244.9M, Total Budget
(incl. cash transfers, contingencies, and unappropriated balance)

New General Fund Investments

$10.0 Million
One-Time-Only

98.00 FTE

(16.00 FTE)
Decrease from
FY 2026 Adopted

FY 2027 Proposed Budget

Housing & Homeless Services investments:

- Prevent **4,600+ evictions**
- Keep **9,000 people housed**
- **Sustain 1,677 shelter beds**
- **House 3,119 people** with county housing programs

Safety On and Off the Streets: Reductions

($39.5) Million

Removes FY 2026 One-Time-Only (OTO) funding

(4.00) FTE

Decrease from FY 2026

(675) Shelter Units

Rolling closure of 24/7 adult and family units

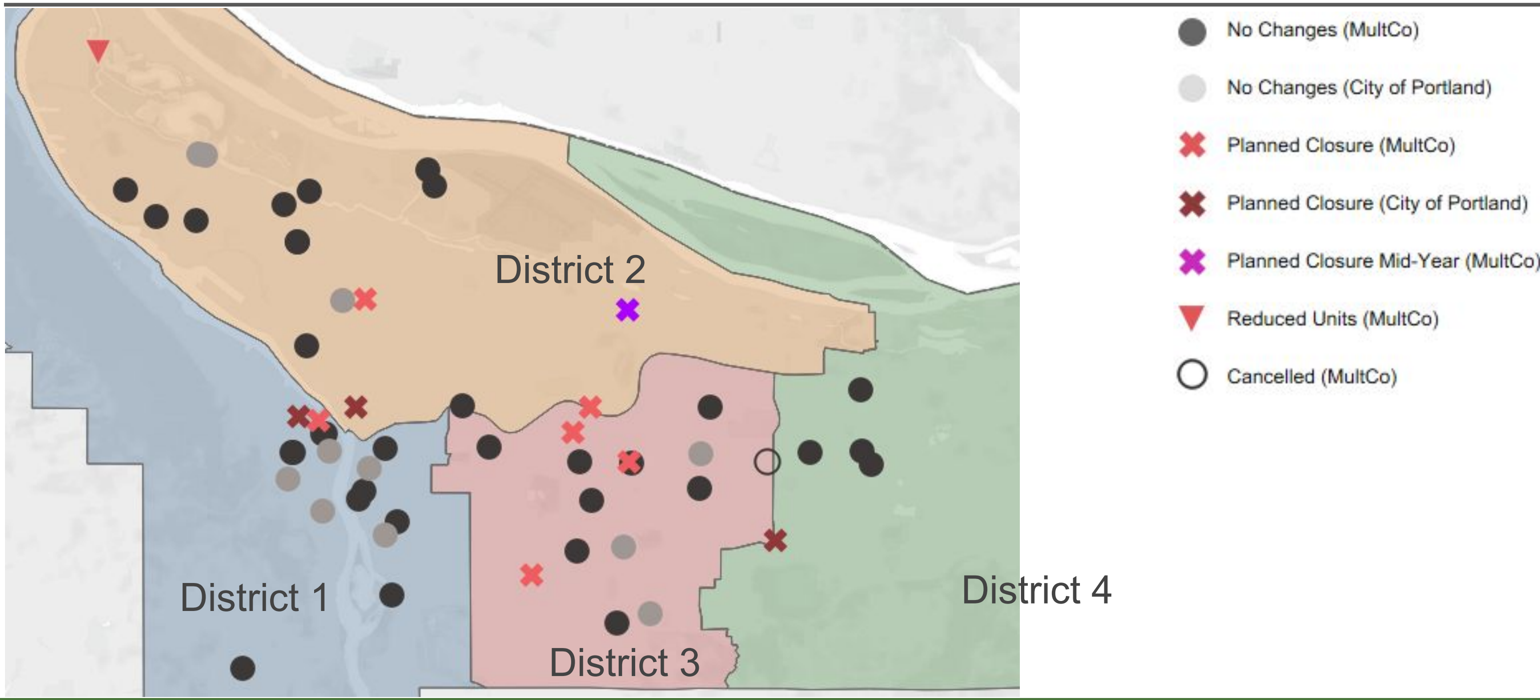
(5.00) Day Centers

Reduction in Day Centers

See slide 99 for reductions list.

Where Services are Provided

Safety On and Off the Streets



Funding Successful Closure Transitions

- **$1.8M** to keep around 400 shelter units open through August 2025
- Staggering closure dates supports system transition and allows for use of new housing placement funding **(PO 30302B)**
- Longer off-ramp allows for better person-level planning
- Direct result of feedback from impacted shelter providers

Challenges and Responses

Housing Placement and Retention

Challenge

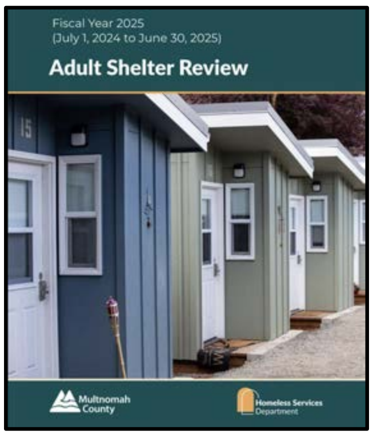
Keeping people housed impacts the resources available for additional housing placements.

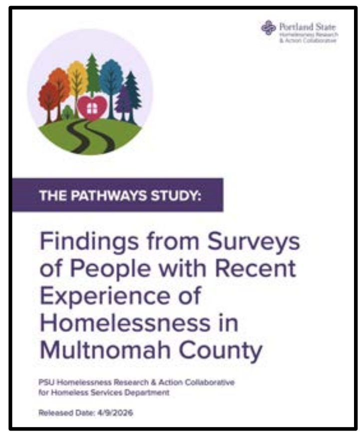
Response

- Keeping people housed who were placed through RRH
- Prioritizing housing placements through various pathways
    - + $10M investment in Placement Out of Shelter

Using Research to Guide System Rebalance

How the Budget Delivers





Adult Shelter Review (LINK):

- Biggest predictor of housing placement out of shelter is access to housing programs

Pathways Report (LINK) *(Integrating lived experience with TREES advisory panel)***:**

- Deeply affordable housing is greatest need
- Financial barriers are biggest challenge

Using Research to Guide System Rebalance

How the Budget Delivers

- **While reducing shelter, this budget adds $10M in additional placement out of shelter**
  - 770 additional placements out of shelter (1,296 total)
  - 30% housing exit rate (increase from past years)

- **Continue redesign of existing model for placement out of shelter**
  - Build on recent efforts to distribute $ more equitably
  - Recreate and expand successful program models

Reductions

Employment Programs

- With funding constraints, HSD cannot be the sole supporter of Employment programs
- Use FY 2027 as “transition year” to work within HRS to strengthen support for employment programs.

<u>FY 2027 Recommendations</u>

Low-barrier Employment Programs

Culturally Specific and/or Youth Programs

Supportive Housing (SH)

Challenge

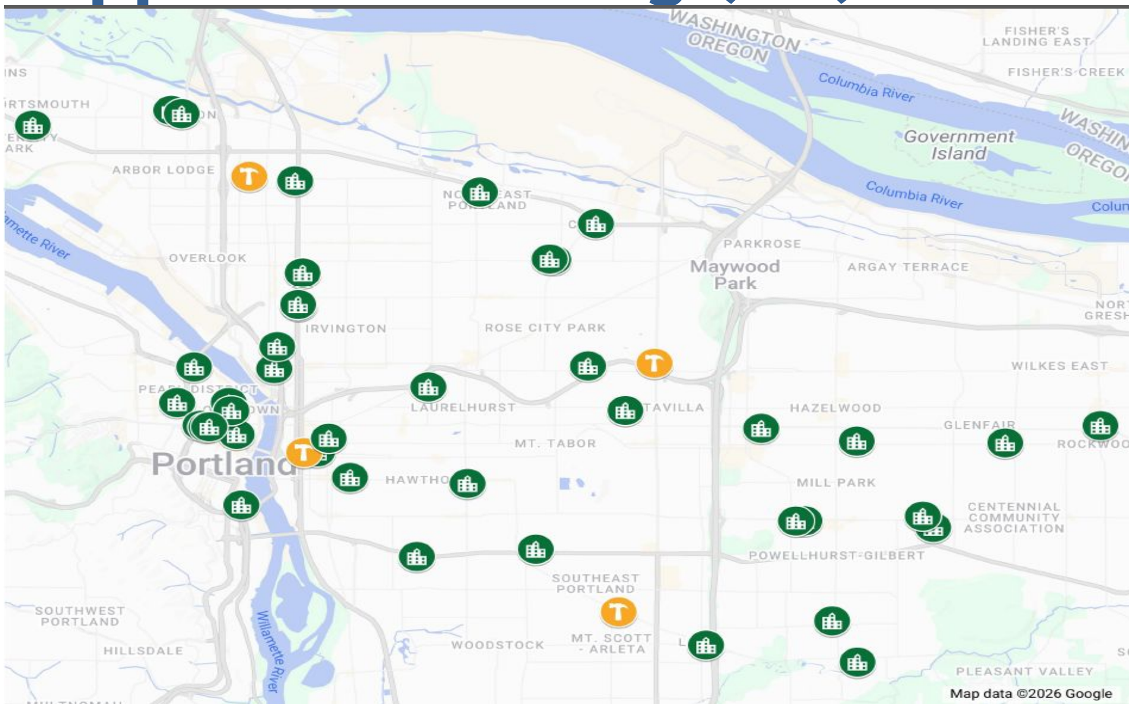
Limited resources to support PSH expansion in transition year

Response

- HSD at 87% of 10 year LIP goal at year 5
- Prioritize maintaining PSH in FY 2027 as we right-size system
- Supporting culturally specific supportive housing PSH providers

Where We Provide Services

Supportive Housing (SH)



Project-based PSH projects in the pipeline

Project-based PSH projects in operation

Map only represents project-based PSH

Overview

System Support, Access, and Coordination

This division supports <u>regional and local system health</u> through data and evaluation, equity-focused capacity building, service coordination, training, community engagement, and legal services.

Data Analysis and Reporting

Community and Equity Engagement

Coordinated Access

Evaluation and Planning

Training and Technical Assistance

Regional Planning

Contingency and Reserves - see slide 141

Additional Policy Considerations

Metro - Leadership continues to explore changes to the SHS measure, creating both short and long term uncertainty for SHS funded programs.

HUD - Multnomah County homeless services provider partners receive significant funding from the Department of Housing and Urban development, which remains uncertain.

DEI - Federally required changes will impact our ability to fund focused programs and services designed to address disparities in our homeless population with federal dollars. Local funding will be required to continue to fund programs aligned with Multnomah County's values of equity and inclusion.

FY 2027 Proposed Budget

Behavioral Health investments:

- Corrections Health Transition Services Program
- Gun Violence Behavioral Health Response Team
- Behavioral Health Resource Center (BHRC)
- Stabilization and Readiness Program (SARP)
- Sobering & Crisis Stabilization Center
- Deflection and sobering services.

Thank you