



Continuum of Care Board Meeting

March 19, 2026



Zoom - Meeting

Today's CoC Board Meeting is using Zoom Meeting, instead of our usual Webinar format. It allows the public to be in the meeting with the same access as Board members.

Non-CoC Board member are welcome to observe this meeting. We do not take public comments during CoC Board meetings. Members of the public are welcome to enter questions using the chat. CoC Board members and HSD staff may not be able to respond, but HSD staff will attempt to follow up if you include your email/contact info with your question.

Meeting Agenda

Time	Agenda Item	Facilitator
10 min	Welcome & Settle In - Land & Labor Acknowledgement & Quick update on calendars	All Members
10 min	Report out on this week's Portland visit by Robert Marbut, senior policy advisory on homelessness	HSD Staff and CoC Board Members
15 min	Update on 2025 HUD CoC NOFO and looking ahead to 2026 NOFO	HSD Staff
20 min	CoC Board Recruitment	HSD Staff & CoC Board Members
5 min	Break	
20 min	Charter review	CoC Board Co-Chairs
15 min	Collaborative Application Committee - adding new members?	HSD Staff
5 min	Closing and next steps	CoC Board Co-Chairs

Land & Labor Acknowledgement

**Credit to:
Dr. Aileen Duldulao &
Heather Heater,
Multnomah County**

<https://native-land.ca/>

Ecotrust - Going
Beyond Land
Acknowledgements

Multnomah county rests on the stolen lands of the Multnomah, Kathlamet, and Clackamas Bands of Chinook Indian Nation; Tualatin Kalapuya; Molalla; and many others along the Columbia River.

This country is built on stolen Indigenous land and built by stolen African people. This land was not stolen and people were not enslaved by ambiguous entities and actors. The land was stolen by, and African peoples were enslaved by White settlers who had government support.

We also want to honor the members of over 400 tribal communities who live in Multnomah County. Many of these People and their cultures still survive and resist despite the intentional and ongoing attempts to destroy them.

Community Agreements (1/3)

- Account for power dynamics in the room and in the work. Make every effort to share power by actively listening to input from all members, particularly those who may be marginalized or underrepresented, and committing to following up on input provided or seeking further input from communities not in this space.
- Approach discussions with empathy and respect, allowing space for vulnerability.
- Assume best intentions while honoring impact. Acknowledge that intent does not override impact.
- Be accountable and transparent. Commit to acknowledging and working through harm caused.

Community Agreements (2/3)

- Be mindful of privilege, historical and current structures of oppression, specifically anti-blackness and Indigenous erasure. Approach the work with a shared goal to lead with a lens of equity, inclusion, diversity, and anti-racism.
- Strive for resolution, while also expecting and accepting non-closure.
- Honor the diversity in the room. Stay open to different perspectives and alternative approaches.
- Language matters. Use intentional, direct, compassionate language. Speak your truth in a way that respects all of our community agreements. Offer content warnings if appropriate.

Community Agreements (3/3)

- Make space, take space. Make space for those who are not speaking up as often, take space if you usually don't speak up.
- Maintain confidentiality. Share lessons learned while keeping names and identifiers confidential.
- Meet folks where they are. Do not assume knowledge on behalf of others. Be thorough, clear, patient, and transparent in our dialogue.
- Use people-first language and refrain from stigmatizing language.
- Listen to understand, don't listen to rebut.

Report back: Tuesday's meeting with Robert Marbut, senior policy advisor on homelessness





Homeless Services
Department

2025 CoC NOFO Update

2025 CoC NOFO Update

- Preliminary Injunction Remains: Following HUD's emergency motion to end the Preliminary Injunction (which paused the December 2025 CoC NOFO), the Alliance's legal team filed a formal opposition February 23rd.
 - Court eventually ruled in NAEH's favor, agreeing that members and co-plaintiffs still face "imminent, irreparable harm." The injunction stays in place for now.
 - HUD formally appealed this decision. They have asked an appeals court to suspend the Preliminary Injunction while the appeal process moves forward.
 - Here is the full article for more details: [National Alliance to End Homelessness CEO Corner March 3](#)
- Reconvene Collaborative Applicant Committee (CAC) - group that supports the CoC NOFO process through rating, ranking, renewal, and new project scoring
 - hoping to identify 1-2 more members
- NOFO Working Group

CoC Board Recruitment



Current CoC Board

- Per Charter, the CoC Board is comprised of a minimum of 11 and a maximum of 20 members
 - Terms are 2 years, and members can serve an additional term
- Currently, 15 members:
 - Three ex officio / jurisdictional members (PHB, HF and Gresham)
 - 12 at large members
- Of the at large members:
 - 7 complete their 2nd and final term this August
 - 5 complete their 1st term this August and are eligible for a 2nd term

New Member Recruitment

- Per Charter, the Collaborative Applicant will create a selection, appointment, and nomination process that will be approved by the CoC Board
- HSD staff presented a new draft recruitment process to the CoC Board on 8/21/25 and incorporated provided feedback. Results of the feedback shared in an all advisory/board email in December

Proposal: creation of a recruitment/onboarding committee

- Per Charter, committees can be created to assist Collaborative Applicant and inform the Board
- Committee creation must be approved by 2/3 of Board
- Can serve 3-9 months with possible 6 month extension approved by the Board
- Committee membership can include membership beyond CoC Board members, if appropriate
- PROPOSAL: the CoC Board approves a committee of the Board (3-5 members) to work with HSD on recruitment and onboarding of new Board members

CoC Board Charter Review



Discussion: any recommended amendments to the charter?

REMINDER - NOFO-related charter amendments will wait until the new NOFO is out and the Board can respond appropriately to actual amendment needs.

Any recommended amendments should be presented today, and can be discussed today, and into April if needed

- Proposed changes to the charter require 1 month advance notice
- Charter amendments are approved by majority vote by the Board (not consensus decision making)

Collaborative Application Committee (CAC)



Expand the CAC?

Proposal: expand the size of the Collaborative Application Committee

Thank you.