



Homeless Services Department
 Community Budget Advisory Committee Meeting Minutes
 February 18, 2026
 5:00 PM - 7:00 PM

[These minutes are subject to adjustment and approval by the CBAC]

Attendance:

Committee Members: Amanda Garren, Anisa Ali, Cameron Foster, Darius Mani Yaw, Lisa Drennan, Nicki Dardinger, Elizabeth Gillingham, William Hodson, Katrina Malachowiski
HSD & County Staff: Anna Plumb, Michael Eaves, Bill Boyd

Agenda Item	Discussion Points	
Welcome	Brief welcomes and introductions	
Approve the 2/11/2026 CBAC Meeting Minutes	Decision to delay approval to give more members time to review the minutes	
Review of FY2027 HSD Budget	<ul style="list-style-type: none"> ● Interim Director Anna Plumb reviewed funding projections <ul style="list-style-type: none"> ○ \$87M difference between fiscal years (less) <ul style="list-style-type: none"> ■ \$25M less revenue from City of Portland (at this time) <ul style="list-style-type: none"> ● Likely to be used to support homeless services (shelter) managed by the City. ■ \$42M less from SHS one-time-only ○ ~\$70M reduction (after factoring OTO and increase costs, etc) ● Discussed problem, solution and policy goals. <ul style="list-style-type: none"> ○ Policy goals were adjusted after feedback from engagement from several stakeholder groups <ul style="list-style-type: none"> ■ Shift from sustaining shelter to maximizing shelter effectiveness ● Discussed decision support tools used during budget process <ul style="list-style-type: none"> ○ Program evaluations and equity impact data 	Transmittal Letter

	<ul style="list-style-type: none"> ○ Costing data and tool to under funding change impacts ○ Shelter Report ● Reductions <ul style="list-style-type: none"> ○ Shelter <ul style="list-style-type: none"> ■ 675 units of adult shelter (585 currently occupied) ■ 90 scattered-site units in family system ■ No unit reductions to DSV nor youth <ul style="list-style-type: none"> ● ■ Recommended budget includes ~1,600 units ■ Given City's increase in shelter, the County's reduction may not have an impact on overall number participants who utilize shelter ○ Avoiding reductions in smaller systems that will be structurally impacted by any significant cuts. ○ Employment programs have been cut ● Prioritized Services <ul style="list-style-type: none"> ○ Focused on placements (including placement out of shelter) ● Funding Swap with City <ul style="list-style-type: none"> ○ The County and City will not be trading funding in FY 2027 <ul style="list-style-type: none"> ■ The County will not be providing the City with \$10M for alternative shelter operations ● Other departments in the County receive SHS funding and those departments were also required to make reductions to address funding gap. ● The HSD made reductions to staffing, about 17 staff. <ul style="list-style-type: none"> ○ Further reductions in staff may be a part of the Chair's budget to address attention on span of control. 	
Budget Q&A	<ul style="list-style-type: none"> ● Given that one of the priorities was about keeping people housed, describe more about why employment services were cut/reduced? <ul style="list-style-type: none"> ○ Revenue gap required cutting services that are effective and a necessary part of the system 	

	<ul style="list-style-type: none"> ○ While employment services are effective, they are not part of the department's core services. ○ Avoiding (more) reductions in housing placements by reducing employment services. ● Is there a reduction in housing placement out of outreach funding? <ul style="list-style-type: none"> ○ Yes, there was some reduction. However, there were efforts to minimize these reductions. ● Given reductions in the shelter, how will we address the needs for participants with high-crisis mental health needs? Overnight-only shelters aren't a good place for behavioral health case management. If there's a shift to overnight-only shelter, how will address this already unmet need? <ul style="list-style-type: none"> ○ The department and others are considering the effectiveness of referral systems including addressing limitations related to information sharing restrictions. ○ Cross-sector case conferencing initiative is being launched. ● How will budget changes impact the ratio of providers to contract managers? ● Anna shared the shared services transition and described how the department is considering this change may impact services and technical assistance to providers (specifically our smaller/culturally specific providers). ● Who (organization/entity) will be able to step in and attempt to address the employment services and behavioral health service needs of our community? <ul style="list-style-type: none"> ○ No entity has been clearly identified to fill this gap ● In FY 2026 budget had mid-year cuts to housing placement - will that be restored in FY 2027? <ul style="list-style-type: none"> ○ There will be a new procurement/solicitation process for housing placement funding to ensure more equity in the system. ● Is there a transition plan for shelter closing? 	
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- Yes. That process will begin this year. Focus on housing placement for those in shelter and will eventually stop intakes.
- How many shelters will be closed?
 - 9 physical locations
 - Vouchers
- Will it be very clear why specific shelters were not funded?
 - Factors included:
 - State of facility (safety, maintenance/repair needs)
 - Cost of facility
 - Geographic distribution
 - Noted that all impacted shelters have been already notified.
- A 22% or even 30% rate of exits to permanent housing seems like a poor outcome rate. Can you explain this?
 - This may be similar to other jurisdictions
 - Access to housing resources is one of the most significant predictors of a successful outcome.
- Which program offer will we see support system programs? Were these reduced?
 - Look in system access and support program offers and send specific questions to Bill for follow up.
- Is there any consideration of policy changes that would allow vouchers more accessible to participants? Like eligibility requirements that consider income before taxes?
 - Will follow up on this
- Has there been an analysis of staffing impact for providers?
 - Not yet but expect that this will be provided in future presentations.
- Will overall reduction mean the same amount of reductions across all providers.?
 - No. reductions are targeted in alignment with budget priorities.
- What will the impact of reducing data and analysis resources be? Will we be able to continue to provide data on the effectiveness of programs?
 - INFORMATION REQUEST

<p>Additional discussion: recommendations content to date</p>	<ul style="list-style-type: none"> ● Discussed recommendations and timeline <ul style="list-style-type: none"> ○ ACTION ITEM: <ul style="list-style-type: none"> ■ Bill to share letters from other CBACs for FY 2026. ○ INFORMATION REQUEST: <ul style="list-style-type: none"> ■ Are there any reductions that we know will be back-filled by other funding sources? <ul style="list-style-type: none"> ● Example: the health department shifted some of their other funding to cover a SHS gap. ● Discussed other funding changes that will impact the system <ul style="list-style-type: none"> ○ Federal/HUD changes ● ACTION ITEM: <ul style="list-style-type: none"> ○ Bill to create a document for collecting questions and responses from CBAC and share it by EOD tomorrow. 	
<p>Meeting stipends</p>		
<p>Next Steps</p>	<ul style="list-style-type: none"> ● Discussed next steps: <ul style="list-style-type: none"> ○ Next week's meeting is optional; Bill to send out information. ● Decisions needed: <ul style="list-style-type: none"> ○ Process for drafting letter (contributing content) ○ Develop template 	