



# Continuum of Care Board Meeting

December 18, 2025



# Meeting Agenda

Time	Agenda Item	Facilitator
10 min	Welcome & Settle In - Land & Labor Acknowledgement & Quick update on calendars	All Members
10 min	Status update on 2025 HUD CoC Notice of Funding Opportunity (NOFO)	HSD Staff
10 min	Review of HSD's engagements with community partners regarding the CoC NOFO	HSD Staff
25 min	Discussion: Guidance on possible program closures	Co-Chairs
5 min	Break	
25 min	Discussion and Vote: Amendments to CoC Charter to comply with (likely) expectations	HSD Staff
15 min	Discussion: Ways or mechanisms for CoC Board members to more easily contribute to meeting agenda development	Co-Chairs
10 min	Update: Co-chair nomination and selection process	HSD Staff
5 min	Closing and next steps	Co-Chairs

# Land & Labor Acknowledgement

Credit to:

**Dr. Aileen Duldulao &  
Heather Heater,  
Multnomah County**

<https://native-land.ca/>  
Ecotrust - Going  
Beyond Land  
Acknowledgements

Multnomah county rests on the stolen lands of the Multnomah, Kathlamet, and Clackamas Bands of Chinook Indian Nation; Tualatin Kalapuya; Molalla; and many others along the Columbia River.

This country is built on stolen Indigenous land and built by stolen African people. This land was not stolen and people were not enslaved by ambiguous entities and actors. The land was stolen by, and African peoples were enslaved by White settlers who had government support.

We also want to honor the members of over 400 tribal communities who live in Multnomah County. Many of these People and their cultures still survive and resist despite the intentional and ongoing attempts to destroy them.

# Community Agreements (1/3)

- Account for power dynamics in the room and in the work. Make every effort to share power by actively listening to input from all members, particularly those who may be marginalized or underrepresented, and committing to following up on input provided or seeking further input from communities not in this space.
- Approach discussions with empathy and respect, allowing space for vulnerability.
- Assume best intentions while honoring impact. Acknowledge that intent does not override impact.
- Be accountable and transparent. Commit to acknowledging and working through harm caused.

# Community Agreements (2/3)

- Be mindful of privilege, historical and current structures of oppression, specifically anti-blackness and Indigenous erasure. Approach the work with a shared goal to lead with a lens of equity, inclusion, diversity, and anti-racism.
- Strive for resolution, while also expecting and accepting non-closure.
- Honor the diversity in the room. Stay open to different perspectives and alternative approaches.
- Language matters. Use intentional, direct, compassionate language. Speak your truth in a way that respects all of our community agreements. Offer content warnings if appropriate.

# Community Agreements (3/3)

- Make space, take space. Make space for those who are not speaking up as often, take space if you usually don't speak up.
- Maintain confidentiality. Share lessons learned while keeping names and identifiers confidential.
- Meet folks where they are. Do not assume knowledge on behalf of others. Be thorough, clear, patient, and transparent in our dialogue.
- Use people-first language and refrain from stigmatizing language.
- Listen to understand, don't listen to rebut.

# QUICK UPDATE

---

## CHANGING THE CoC BOARD MEETING CALENDAR INVITE

- The current recurring calendar invite will be deleted
  - You should delete these on your personal calendar as well
- HSD will send out a new recurring calendar invite very soon
  - You will have to accept this calendar invitation



**Homeless Services  
Department**

# **Potential Local Impacts of the CoC NOFO**

# Agenda

---

1. 2025 CoC NOFO Update
2. Potential Local Impacts
3. Local Strategies



**Homeless Services  
Department**

# **2025 CoC NOFO Update**

# 2025 CoC NOFO Competition Update

- **HUD released the 2025 CoC NOFO on November 13** with significant changes to CoC Program priorities and requirements
- Changes to the program challenged in two lawsuits filed by states, local governments and nonprofit organizations
  - National Alliance to End Homelessness v. Secretary Turner case - hearing on Friday December 19 and can impact award renewals and the NOFO
- **HUD withdrew the 2025 NOFO on December 8**, just ahead of court hearing
- **Timeline for HUD to revise and reissue the NOFO is unknown**
- To prepare for the possibility that HUD will reissue a similar NOFO with a quick turnaround, we are moving forward with our local application process for new Transitional Housing and Street Outreach Programs (applications due 12/19)



**Homeless Services  
Department**

# **Potential Local Impacts of the CoC NOFO**

# Potential Local Impacts

1

Overall loss of CoC funding

3

Loss of permanent housing with hundreds of households returning to homelessness

2

Contracting delays and lapsed funding

4

Providers required to rapidly adapt programs to meet new requirements; participants facing service/work requirements

# Potential Overall Loss of CoC Funding

- Current CoC funding level: \$37.6 Million
- 2025 CoC NOFO “Tier 1” + Planning Grant (protected) funding\*: \$12.3 Million
- **Potential loss\*: up to \$25.3 Million**

*\*These funding amounts are based on the 2025 CoC NOFO that was withdrawn by HUD and are subject to change*

# Expected Contracting Delays & Lapsed Funding

Before HUD withdrew the 2025 CoC NOFO, we were already expecting delays in contracting and lapses in funding for many CoC programs.

- There are 33 existing CoC grants across 17 organizations
- We expect to be able to renew 16 of these with current grant end dates ranging from March to October 2026 (the remaining grants will be reallocated to create Transitional Housing and Street Outreach programs)
- Contracting delays will also impact existing CoC providers applying to transition RRH or PSH projects to Transitional Housing

# Potential Loss of Permanent Housing

The 2025 CoC NOFO placed a 30% cap on Permanent Housing (PH). Local impacts of this would include:

- Reduce CoC funding for PH from \$35.6 to \$10.8 Million
- Reallocate \$24.8 Million away from current PH programs to Transitional Housing (TH) and Street Outreach Programs
  - Plan to transition all Rapid ReHousing (RRH) to TH
  - \$12.8 Million reduction of PSH
- **Approximately 800 households could lose their housing starting in early 2026**, including approximately 600 PSH households. We will do everything possible to minimize impacts, but preventing returns to homelessness will require reprioritization of local resources.



**Homeless Services**  
Department

**Local Strategies**

# Values Guiding Our Thinking

- **Reduce Harm:** minimize harm to participants and providers
- **Keep People Housed:** prioritize maintaining housing access for people currently served by CoC programs and minimize returns to homelessness
- **Center Racial Equity:** protect culturally-specific programming and other programs that demonstrate success in serving BIPOC communities
- **Protect What Matters While Remaining Competitive for CoC Funds:** find opportunities to align HUD's new priorities with needed transitional housing and street outreach programming within the local service continuum, while shifting other funding to protect low-barrier permanent housing programs
- **Pursue Multiple Strategies At Once:** pursue strategies outside of just a NOFO response, including national advocacy and potential litigation

# Key Strategies

- Outreach to Transitional Housing (TH) and Street Outreach (SO) providers to apply for CoC funds
- Work with the City and other County Departments to pursue opportunities to direct CoC funds to existing TH and SO Programs that best align with HUD's new priorities
- Convert CoC Rapid Rehousing projects to Transitional Housing
- Work across counties with Metro and health system partners to increase local competitiveness for CoC funds
- Consider reallocating unprogrammed funding to protect PSH programs that will otherwise close

# Preparing for Program Closures

We need to prepare for CoC housing programs (along with Emergency Housing Vouchers) to close starting in early 2026 and continuing throughout the calendar year. Some of our next steps include:

- Pause referrals into CoC PSH programs that we expect to be defunded
- Pull a by-name list of people served in impacted CoC housing programs and work with providers to understand household needs
- Reorient the Coordinated Access System to transfer impacted PSH households to SHS-funded PSH units based on need
- Explore the possibility of expanding the Move On Program to support impacted PSH households who no longer need PSH services
- Explore opportunities to leverage vacant affordable housing units for households who can afford rents

# CoC Board Discussion

---

- Board guidance for how to approach / manage potential closures of CoC funded programs

# CoC Charter Amendments



## [reminder] New Requirements for CoC Governance

The CoC must demonstrate it has a decision-making governance board that includes:

- At least 1 person with a former experience of homelessness
- At least 3 elected public officials
- At least 1 representative of the business community
- At least 2 representatives of law enforcement

## [reminder] CoC Governance Recommendation

Amend CoC Charter to meet new requirements during the CoC NOFO process with a commitment to work on a longer term strategy after the NOFO closes

- Work with Homelessness Response System (HRS) to identify 3 elected officials to serve as ex officio members in liaison roles between the HRS Steering and Oversight Committee (SOC) and the CoC Board
- Work with HRS to identify 1 representative of the business community who can serve as ex officio members in liaison role between the HRS SOC and the CoC Board
- Work with the Portland Police Department and/or Sheriff's Department to identify ex officio members, and engage with outreach providers to inform this

# CoC Charter Amendments: Review and Vote

- Goal: minimal changes to CoC Charter to comply with likely HUD expectations in the eventual re-release of the NOFO around CoC Board membership
  - The Board will have a more expansive discussion after the new year on implementation of these changes, and if additional charter amendments are necessary
- Review proposed amendments to CoC Charter & discussion
- Approval required by majority vote of CoC Board:
  - *"Should HUD include the anticipated expectations for CoC Board membership in a re-release of the CoC NOFO, the CoC Board approves the proposed amendments to the CoC Charter. This approval will be nullified if the re-released CoC NOFO does not include the anticipated expectations for CoC Board membership."*

# Participation in Agenda Creation



# CoC Board Discussion

---

**What are some ways or mechanisms for CoC Board members to more easily contribute to meeting agenda development?**

- In general, CoC Board agendas are set at least one week before an upcoming meeting

# Update on Co-Chair Nomination Process



# Update

## **Update on the Co-Chair nomination and selection process:**

- 4 Board members were nominated to be considered for co-chair, and all declined
- Laura agrees to stay on for the time being, and the Board will revisit the co-chair role in the near future, as well as other ways Board members can participate in the planning/running of Board meetings

# Thank you.