



Continuum of Care Board Meeting

November 20, 2025



Meeting Agenda

Time	Agenda Item	Facilitator
10 min	Welcome & Settle In - Land & Labor Acknowledgement	All Members
15 min	Reflection of meeting facilitation goals and equity issues raised during 10/16/25 meeting	Co-Chairs
10 min	Co-chair nomination process re-set	HSD Staff
5 min	Break	
75 min	CoC NOFO - updates on CoC NOFO, summary of Board feedback from last meeting and next steps	HSD Staff
5 min	Closing and next steps	Co-Chairs

Land & Labor Acknowledgement

Credit to:
Dr. Aileen Duldulao &
Heather Heater,
Multnomah County

<https://native-land.ca/>

Ecotrust - Going
Beyond Land
Acknowledgements

Multnomah county rests on the stolen lands of the Multnomah, Kathlamet, and Clackamas Bands of Chinook Indian Nation; Tualatin Kalapuya; Molalla; and many others along the Columbia River.

This country is built on stolen Indigenous land and built by stolen African people. This land was not stolen and people were not enslaved by ambiguous entities and actors. The land was stolen by, and African peoples were enslaved by White settlers who had government support.

We also want to honor the members of over 400 tribal communities who live in Multnomah County. Many of these People and their cultures still survive and resist despite the intentional and ongoing attempts to destroy them.

Community Agreements (1/3)

- Account for power dynamics in the room and in the work. Make every effort to share power by actively listening to input from all members, particularly those who may be marginalized or underrepresented, and committing to following up on input provided or seeking further input from communities not in this space.
- Approach discussions with empathy and respect, allowing space for vulnerability.
- Assume best intentions while honoring impact. Acknowledge that intent does not override impact.
- Be accountable and transparent. Commit to acknowledging and working through harm caused.

Community Agreements (2/3)

- Be mindful of privilege, historical and current structures of oppression, specifically anti-blackness and Indigenous erasure. Approach the work with a shared goal to lead with a lens of equity, inclusion, diversity, and anti-racism.
- Strive for resolution, while also expecting and accepting non-closure.
- Honor the diversity in the room. Stay open to different perspectives and alternative approaches.
- Language matters. Use intentional, direct, compassionate language. Speak your truth in a way that respects all of our community agreements. Offer content warnings if appropriate.

Community Agreements (3/3)

- Make space, take space. Make space for those who are not speaking up as often, take space if you usually don't speak up.
- Maintain confidentiality. Share lessons learned while keeping names and identifiers confidential.
- Meet folks where they are. Do not assume knowledge on behalf of others. Be thorough, clear, patient, and transparent in our dialogue.
- Use people-first language and refrain from stigmatizing language.
- Listen to understand, don't listen to rebut.



Co-chair nomination process re-set



Co-Chair Roles & Responsibilities

Co-Chair Responsibilities:

- The Co-Chairs of the CoC Board shall be responsible for conducting the regular operations and meetings of the Board including facilitating the monthly meetings
- Co-Chairs will sit on the Jurisdictional Committee and be charged with co-creating Board meeting agendas, coordinating with HSD Staff, and stewarding the CoC Board processes.

Expected Time Commitment:

- Attendance at monthly CoC Advisory Board meetings
- Preparation and planning with HSD staff, pre- and post-meetings (max 2 hrs/month)
- Attendance at bi-monthly Jurisdictional Committee meetings (1 hr/bi-month)

Co-Chair Selection Process Proposal

- **Step 1: Receive nominations** - CoC Board members will submit names to nominate for the Co-Chair position. Members may nominate themselves and/or other members. There is no limit to the number of names that can be submitted. Names will be sent to: hsdcommunityadvisory@multco.us by **December 4th**.
 - Self-nominations: Should include a short paragraph about why you are interested in the position and what you think you can bring to the board.
 - Nominations for others: Should include a short paragraph about why you are nominating this person and what you believe they will bring to the Board.
- **Step 2: Confirm nominations** - Members who were not self-nominated will be contacted to confirm they accept or decline the nomination by **December 8th**.
- **Step 3: Vote** - A list of confirmed nominations will be sent electronically to the full board membership. A vote will be held at the **December 18th** meeting.

Co-Chair Selection Process Proposal

Using the Fist to Five decision making process, does the board support the reset of the co-chair nomination and selection process as outlined in the previous slide?

Reminder:

0-2 means you do not support the proposal, meaning the Board must continue discussing the co-chair selection plan and try to address the concerns or issues you have.

3-5 means that you support the proposal and are ready to move forward, but you must be prepared to address any concerns raised by others.

CoC NOFO Updates & Next Steps



Values Guiding Our Response

- **Reduce Harm:** minimize harm to participants and providers
- **Keep People Housed:** prioritize maintaining housing access for people currently served by CoC programs and minimize returns to homelessness
- **Center Racial Equity:** protect culturally-specific programming and other programs that demonstrate success in serving BIPOC communities
- **Protect What Matters While Remaining Competitive for CoC Funds:** find opportunities to align HUD's new priorities with needed shelter and transitional housing programming within the local service continuum, while shifting other funding to protect low-barrier permanent housing programs
- **Pursue Multiple Strategies At Once:** pursue strategies outside of just a NOFO response, including national advocacy and litigation

Overview of Potential Funding

Multnomah County can apply for a total of \$46,268,880 in the 2025 CoC NOFO competition. This includes:

- \$36.1 Million in renewal funding (currently funding 33 permanent housing projects)
- \$7.2 Million in CoC Bonus funding
- \$1.3 Million in DV Bonus funding
- \$1.5 Million in CoC Planning funding

Competition Will be Extremely Competitive

HUD requires communities to rate and rank all project applications (excluding the planning grant) and place them into two tiers based on a specified threshold. Tier 1 funding is held harmless and not dependent on the CoC's overall score. Tier 2 funding is nationally competitive. In prior years, Tier 1 has been set at 90% or more of total possible funding amount.

In 2025 CoC NOFO:

- Tier 1 = 30% (\$10.8 Million)
- Tier 2 = 70% (\$22.9 Million)

Shift Away from Permanent Housing

The CoC NOFO reverses course on HUD's previous commitment to prioritizing CoC funds for permanent housing (PH). HUD is newly placing a 30% cap on the amount of funds that can be used for PH.

For Multnomah County this means:

- We can only apply for **\$10.8 Million in PH funding**
- We have to **reallocate \$23.8 Million away from PH** to Transitional Housing (TH), Supportive Services Only (SSO) - Standalone, and SSO-Street Outreach programs

Shift Away from Housing First

The CoC NOFO also reverses course on HUD's previous commitment to Housing First.

- New Transitional and Permanent Housing projects must require program participants to take part in supportive services (e.g. case management, employment training, substance use treatment, etc.)
- Strongly incentivizes communities to require participation in supportive services across all projects via new rating factor

Emphasis on Collaboration with Law Enforcement

- Significant points (13 of 130) in the application associated with:
 - Enforced prohibition of public illicit drug use
 - Enforced prohibition of public camping or loitering
 - CoC collaboration with law enforcement related to the above
 - Utilization of involuntary commitment for those who are a danger to themselves or others
 - CoC collaboration with law enforcement related to mapping and checking location of sex offenders

Other Threats to Local Values and Practices

The CoC NOFO includes other provisions that challenge our community and many other communities that receive CoC funds, such as:

- HUD reserves the right to reduce or reject project applications if there is evidence of activities that:
 - "subsidize or facilitate racial preferences or other forms of illegal discrimination"
 - "rely on or otherwise use a definition of sex other than as binary in humans"
 - "operates drug injection sites or "safe consumption sites," knowingly distributes drug paraphernalia on or off of property under their control, permits the use or distribution of illicit drugs on property under their control, or conducts any of these activities under the pretext of "harm reduction."
- Preference points if all CoC projects facilitate immigration status verification before distribution of benefits

New Requirements for CoC Governance

The CoC must demonstrate it has a decision-making governance board that includes:

- At least 1 person with a former experience of homelessness
- At least 3 elected public officials
- At least 1 representative of the business community
- At least 2 representatives of law enforcement

CoC Governance Recommendation

Amend CoC Charter to meet new requirements during the CoC NOFO process with a commitment to work on a longer term strategy after the NOFO closes

- Work with Homelessness Response System (HRS) to identify 3 elected officials to serve as ex officio members in liaison roles between the HRS Steering and Oversight Committee (SOC) and the CoC Board
- Work with HRS to identify 1 representative of the business community who can serve as ex officio members in liaison role between the HRS SOC and the CoC Board
- Work with the Portland Police Department and/or Sheriff's Department to identify ex officio members, and engage with outreach providers to inform this

Overview of Potential Strategies

We discussed the following six potential strategies at the 11/5 CoC Board meeting:

1. Funding Swap
2. Convert CoC Rapid ReHousing projects to Transitional Housing (TH)
3. Convert CoC Permanent Supportive Housing projects to TH
4. Reallocate funds from underutilized CoC PSH projects
5. Outreach to TH operators
6. Multnomah County as Applicant for Transitional Housing

CoC NOFO Timeline

- NOFO dropped November 13, 2025
- NOFO application due January 14, 2026
- CoC NOFO Kickoff for Renewal and New Project Applicants on November 26
- Local Applications due on December 12
- Rating and Ranking Panel Review and Scoring scheduled for December 18-19
- Likely CoC award timeline of May 2026 or later → current grants will likely lapse
- Litigation may further delay timeline for new grants

Next Steps

- Meet with Collaborative Application Committee (CAC) on 11/21 to finalize rating and ranking strategy and scoring factors for new project applications for reallocated, CoC Bonus and DV Bonus funding
- Release new project solicitations next week with 12/12 due date
- Hold CoC NOFO kickoff session with renewal and new project applicants on 12/26
- Provide direction to renewal permanent housing projects next week including notification of if they will be invited to submit a renewal application as part of the CoC NOFO process
- Continue to work on funding swap strategy to protect as much permanent housing programming as possible
- Planning for closure of permanent housing programs

