



## Continuum of Care Board Minutes

11/5/2025 Special Meeting

11:30 AM - 12:30 PM

### Attendance:

Board Members: Casady Monroe, Laura Golino de Lavato, Trevor Nissen, Christina McGovney, Adriana Rangel-Ponce, Hannah Studer, Lizzie Cisneros, Jessica Harper, Ian Slingerland, Jamar Summerfield, Kat Salas

[Absent – Steven Gilbert, Mark Morford, Brandi Tuck, PHB rep, Xenia Gonzalez]

HSD & County Staff: Bill Boyd, Malka Geffen, Britni Eseller, Erin Pidot, Lori Kelley, Homebase staff - Maddie Nation, Nikole Thomas

Agenda Item	Discussion Points	Decision/Action
Opening	<ul style="list-style-type: none"><li>• Land &amp; Labor Acknowledgment</li><li>• Review Community Agreements</li><li>• Review Racial Equity Lens Tool</li><li>• Review Agenda</li></ul>	
Context Setting	HSD staff provided the CoC Board with context about the special meeting (see presentation slides 7-11).	
Potential Strategies for Responding to the Anticipated CoC NOFO	<p>HSD staff provided the CoC Board with several potential actions (see slides 13-20).</p> <p>Q: 96% of funds going to PSH and RRH; can we only use 30% of those funds for these two programs, or can you not use funds for PSH at all because of the new requirements?</p> <p>A: From what we know now, we expect a cap of 30% of our CoC funds that can be directed at permanent housing. There could be additional criteria in the NOFO; for example, 'all programs have to be recovery oriented' won't work for a lot of our programs, especially PSH. What may happen is really up in the air. HUD currently doesn't allow those requirements, so it's going to be a big shift for all programs.</p> <p>Q: How likely will the NOFO go the way we think it will?</p> <p>A: We're very confident it will be different from previous competition cycles; there are a lot of variables right now with the government shutdown, and a lot of organizations are putting a lot of stock in the <a href="#">Politico article</a>. We still expect some surprises.</p>	

	<p>Q: Is the option to extend current grants if things are still in flux only possible if the government reopens?</p> <p>A: The historically long government shutdown has impacted how programs are thinking about their spending and drawing down of funds, but we don't know exactly what to expect as we go deeper into the shutdown. We originally heard from HUD that we were in a two-year cycle, and they would just renew the renewal grants this year without a competition process... until July, when we heard a NOFO is coming, and there have been a lot of unanswered questions since then. If we still don't get the NOFO, programs that start in January, February, and March may have periods of time when they don't get any funding, and that may happen whether or not we get a competition in the next couple of weeks. So we'll need to look at what's available for gap funding and how we keep folks in housing.</p>	
Board Discussion	<p>The Board moved into three breakout rooms to discuss questions on slide 21; the following are notes taken in each group: [paste small group notes here]</p> <p>Group 1</p> <ul style="list-style-type: none"> <li>• Strategy 6 reduces burden on provider</li> <li>• Concerns around Strategy 3 and impact on people with high acuity</li> <li>• TH set up for particular population</li> <li>• Site based concerns around timing and conversion, for a participant transitioning from PSH to TH, and how would this impact the property?</li> <li>• How many projects will be impacted?</li> <li>• Using local data to confirm which PSH projects will be evaluated</li> <li>• Want CES to be flexible during transition of CoC program participants</li> </ul> <p>Group 2</p> <ul style="list-style-type: none"> <li>• Look into braided funding options</li> <li>• Funding swap seems like best option</li> <li>• Strategy 2 seems most important</li> <li>• Combo of Strategy 1, 4, and 5 make the most of funds</li> <li>• Concerns around Strategy 6 because of CoC losing competitiveness, less strong application, tension between local providers</li> <li>• Account for external funding requirements, like SHS and certain projected outcomes when reallocating specific programs</li> <li>• Notice liabilities with strategies intersecting with one another</li> <li>• TH programs will have burden with compliance</li> </ul>	

	<p>requirements (especially if requirements are very harmful)</p> <ul style="list-style-type: none"> <li>• Based on funding swap and risk of losing funding, how are we going to support the ramp down to PSH, focus on exit strategy</li> </ul> <p>Group 3</p> <p>Strengths and Liabilities of strategy</p> <ul style="list-style-type: none"> <li>• Let's do the least amount of disruption or harm to people we serve. So strategy that looks at that is ideal.</li> <li>• Turnaround time: what can we do quickly to preserve as much funding as possible?</li> <li>• Equity: stricken down in court?</li> <li>• Question: transitional housing that is not housing first...do we use funding to float...RRH used to be transitional housing.</li> <li>• Is there a workgroup between 110 and this housing</li> </ul>	
Next Steps	HSD staff plan to reconvene the board. Will reach out to folks who could not attend today.	