Continuum of Care Board Meeting

August 21, 2025

Homeless Services Department

Meeting Agenda

Time	Agenda Item	Facilitator
10 min	Welcome & Settle In – Land & Labor Acknowledgement	All Members
15 min	Community Advisory Member Recruitment	Bill Boyd
15 min	FY 2025 NOFO Update	Britni Eseller & CAC
5 min	Break	
45 min	ECOnorthwest Sources & Uses Presentation	John Tapogna
30 min	Focus Area Discussion	Co-Chairs

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Land & Labor Acknowledgement

Credit to:
Dr. Aileen Duldulao &
Heather Heater,
Multnomah County

https://native-land.ca/

Ecotrust – Going Beyond Land Acknowledgements

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Multnomah county rests on the stolen lands of the Multnomah, Kathlamet, and Clackamas Bands of Chinook Indian Nation; Tualatin Kalapuya; Molalla; and many others along the Columbia River.

This country is built on stolen Indigenous land and built by stolen African people. This land was not stolen and people were not enslaved by ambiguous entities and actors. The land was stolen by, and African peoples were enslaved by White settlers who had government support.

We also want to honor the members of over 400 tribal communities who live in Multnomah County. Many of these People and their cultures still survive and resist despite the intentional and ongoing attempts to destroy them.

Community Agreements (1/3)

- Account for power dynamics in the room and in the work. Make every effort to share power by actively listening to input from all members, particularly those who may be marginalized or underrepresented, and committing to following up on input provided or seeking further input from communities not in this space.

- Approach discussions with empathy and respect, allowing space for vulnerability.

- Assume best intentions while honoring impact. Acknowledge that intent does not override impact.

- Be accountable and transparent. Commit to acknowledging and working through harm caused.

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Community Agreements (2/3)

- Be mindful of privilege, historical and current structures of oppression, specifically anti-blackness and Indigenous erasure. Approach the work with a shared goal to lead with a lens of equity, inclusion, diversity, and anti-racism.

- Strive for resolution, while also expecting and accepting non-closure.

- Honor the diversity in the room. Stay open to different perspectives and alternative approaches.

- Language matters. Use intentional, direct, compassionate language. Speak your truth in a way that respects all of our community agreements. Offer content warnings if appropriate.

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Community Agreements (3/3)

- Make space, take space. Make space for those who are not speaking up as often, take space if you usually don't speak up.

- Maintain confidentiality. Share lessons learned while keeping names and identifiers confidential.

- Meet folks where they are. Do not assume knowledge on behalf of others. Be thorough, clear, patient, and transparent in our dialogue.

- Use people-first language and refrain from stigmatizing language.

- Listen to understand, don't listen to rebut.

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HSD Ongoing Community Advisory Bodies Recruitment Process

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Why create a Recruitment Process?

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Create an ongoing opportunity for community members to express interest in our committees and create a stable, predictable and efficient process for Homeless Services Department staff to recruit and fill vacancies within committees.

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Process Development

Staff supporting the following **committees** meet monthly to discuss their committee's work, needs and problem solving.

A key need was the development of an improved recruitment process.

 Equity Advisory Committee

 Lived Experience Committee

 Continuum of Care Board

 Supportive Housing Services Committee

The HSD Committee Advisory Staff...

1 Met with Metro & reviewed our work

2 Completed and discussed a Racial Equity Lens Tool (RELT)

3 Developed a recruitment framework & process

The Application Process

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1. Through outreach, promote the opportunity to serve on advisory committees

2. Post initial interest form or other accessible methods online for folks to express interest; person is entered into a "pool" of candidates

3. When committee openings come up, review pool for interested candidates, send second-level online application form or accessible way to ask additional questions

4. Select candidates for interview to assess their understanding of houselessness/equity mindedness and ability to work in a group; score their responses using a scoring rubric

5. Select top scoring applicants for open committee seats
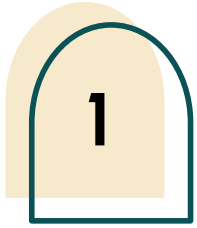
Options for Community Advisory

Discussion & Recommendation

Committees can select which of the above discussion questions they want to cover

1 Google Forms

Test run google forms for accessibility and clarity:

- Feedback can be provided via email
- Or in a meeting to discuss the forms

1 & 2

Recruitment Google Form Application

Recruitment Application Google Forms

The Homeless Services Department is opening recruitment for the community advisory committees.

This recruitment process consisting an initial interest form, an application form, and an interview, if selected.

1 The purpose of this initial interest form is to gather information about the applicant and their ranked choices of the committees they are most interested in joining.

2 The purpose of this second-level application is to understand the different experiences and expertise candidates will bring to the advisory committee or board, based on their personal lived experiences, or their professional/vocational/volunteer learned experiences.

Outreach

- Feedback and guidance on the outreach plan

- Invitation to be a partner in promoting HSD committee application

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Outreach - Internal Awareness

2

- Create page on HSD Website and add to main landing page

- Present at all staff meeting

- Community Advisory CoP

- Community Advisory Committees/Boards

- HRS Committees

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Outreach - County Communications Channels

2

- HSD social media posts
- Ongoing post in HSD newsletter
- County social media post
- Share with Commissioners Offices
- OCI website and social media
- East County Liaison
- Provider meetings (PSH cohort, Adult CA leadership team meeting, CoC Community of Practice etc.)

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Outreach - External Outreach

2

- Ad in Street Roots

- Flyers with QR code at Shelters/Day Centers and PSH
  Buildings

- Neighborhood Associations

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Pool Engagement

3

- Brainstorm ideas to get folx engaged in the application pool

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FY 2025 NOFO and Federal Update

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FY 2025 NOFO and Federal Update

- *NOFO hasn't dropped yet (expect between 8/15 and 8/25)*
- King County v. Turner case
  - On August 12th, a judge granted all plaintiffs, including Multnomah County and CoC providers within the CoC, a stay order/preliminary injunction in the King County v. Turner litigation.
  - This means that HUD and others working with them are temporarily barred from enforcing the grant agreement language around DEI, gender ideology, immigration and the other intrusive grant restrictions that were introduced this year in grant agreements.

FY 2025 CAC Update

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FY 2025 CAC Update

- Finished the new project scoring tool changes

ECOnorthwest Presentation

Sources and Uses of Resources to Address Homelessness in the Portland Region

Year 3: FY 2024

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IMPACT THROUGH INSIGHT

- Estimate public and private expenditures that were deployed to respond to literal and imminent-risk homelessness in the tri-county Portland region

- Document the sources and uses of the associated resources

  ♦ Year 1: FY 2022

  ♦ Year 2: FY 2023

  ♦ **Year 3: FY 2024**

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In

- Targeted programming for individuals and families that are currently homeless, have recently exited homelessness, or have an elevated likelihood of becoming homeless in the near term

  - ◆ Targeted programming includes:
    - ◇ Short- and long-term rental subsidies
    - ◇ Eviction prevention payments
    - ◇ Behavioral health supports
    - ◇ Substance abuse treatment
    - ◇ Workforce supports
    - ◇ Emergency shelters, transitional housing, sanctioned encampments
    - ◇ Planned services to, and monitoring of, unsanctioned encampments
    - ◇ Enforcement of camping regulations
    - ◇ Capital expenditures for shelters*

Out

- Means-tested subsidized housing for individuals and families without an elevated likelihood of becoming homeless in the near term

- Indirect or unplanned expenditures on individuals and families who are homeless (e.g., police responses, emergency room treatment)

- Capital expenditures (except for shelters)

*Not included in Year 1 (FY 2022) scope of analysis

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1. Safety Off/On the Streets: Shelters, day services, mobile clinics, hygiene access, and survival support for unsheltered individuals—including winter shelters and encampment outreach.

2. Housing Placement & Retention: Rapid Rehousing support: short-term rental aid, move-in assistance, case management, and services to help secure and maintain stable housing.

3. Supportive Housing: Long-term housing with wrap-around services for individuals with disabilities or chronic conditions. Includes Permanent Supportive Housing and recovery-oriented transitional options.

4. System Access & Navigation: System-wide planning, data coordination, equity-driven capacity building, policy work, and service access coordination.

5. Administration & Operations: Executive leadership, budget and contracts, HR, communications, and facilities support for service delivery systems.

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Data Assembly

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- *Priority source:* Expenditure summaries provided by governments/agencies and customized for this project

  - ◆ Multnomah County/JOHS

  - ◆ Washington County

  - ◆ Metro

  - ◆ City of Portland

  - ◆ Home Forward

  - ◆ Oregon Housing & Community Services

- **Tri-county and city budgets** (reviewed for cities beyond Portland with population 35K+: Gresham, Hillsboro, Beaverton, Tigard, Lake Oswego, and Oregon City)

- Metro Supportive Housing Services quarterly reports

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- Federal grant reports

  - ◆ HUD Continuum of Care award summary reports

  - ◆ ARPA reports submitted by local governments in the region

- U.S. HUD data dashboards

  - ◆ Housing Choice Voucher

  - ◆ Emergency Housing Voucher

- Publicly available data for non-profit organizations

  - ◆ Annual reports

  - ◆ IRS Form 990

  - ◆ Financial audits

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Findings

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$724,134,337

total expenditures on literal and imminent-risk homelessness in tri-county Portland in FY 2024

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Source	Amount	Percent
Regional	$309,847,569	43%
Federal	$103,324,730	14%
Counties[1]	$70,035,023	10%
Cities[2]	$66,754,529	9%
ARPA	$48,683,633	7%
Mixed (Federal/State)	$45,434,340	6%
Philanthropic	$40,358,863	6%
State	$39,695,650	5%
Total	**$724,134,337**	**100%**

[1] Multnomah County
[2] Primarily City of Portland

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Use	Amount	Percent
Safety on and off the Streets	$251,938,866	35%
Supportive Housing	$219,386,154	30%
Housing Placement and Retention	$141,888,476	20%
System Access, Assessment, and Navigation	$64,474,595	9%
Central Administration and Operations	$46,446,246	6%
Total	**$724,134,337**	**100%**

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Geography	Amount
Multnomah County	$500,848,281
Washington County	$135,705,256
Clackamas County	$87,580,800
Total	**$724,134,337**

Spending by geography refers to spending—from any source—that took place within the geographic bounds of a county

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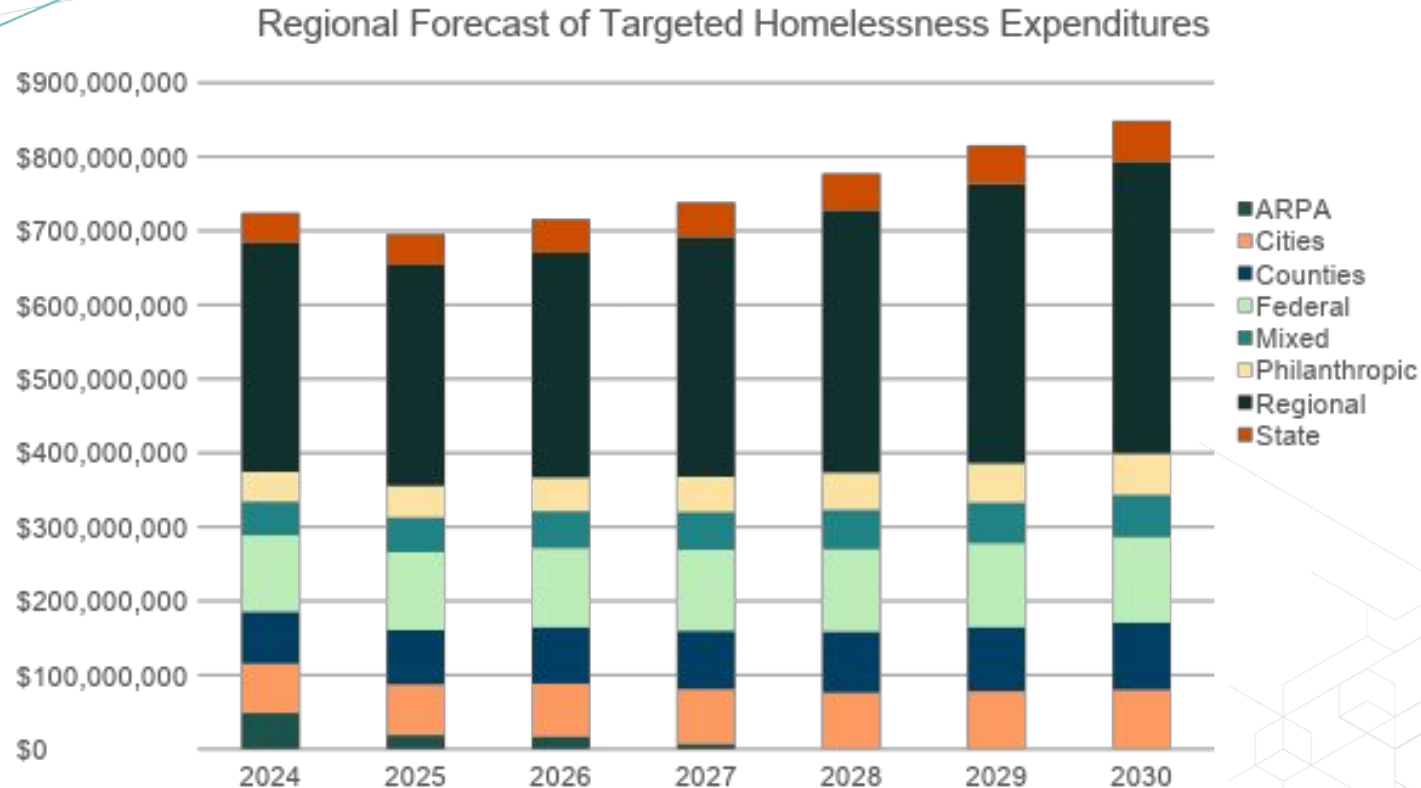| Source	Multnomah County	Washington County	Clackamas County	Total
Regional	$154,398,996	$98,156,348	$57,292,225	$309,847,569
Federal	$67,526,071	$14,863,880	$20,934,779	$103,324,730
Counties	$70,035,023	$0	$0	$70,035,023
Cities	$65,307,877	$1,056,152	$390,500	$66,754,529
ARPA	$47,171,778	$972,360	$539,495	$48,683,633
Mixed	$45,434,340	$0	$0	$45,434,340
Philanthropic	$30,322,645	$5,038,917	$4,997,301	$40,358,863
State	$20,651,551	$15,617,600	$3,426,500	$39,695,650
Total	**$500,848,281**	**$135,705,256**	**$87,580,800**	**$724,134,337**

Spending by geography refers to spending—from any source—that took place within the geographic bounds of a county

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Use	Multnomah County	Washington County	Clackamas County	Total
Safety on and off the Streets	$216,433,844	$18,918,007	$16,587,015	$251,938,866
Supportive Housing	$130,739,948	$45,788,625	$42,857,581	$219,386,154
Housing Placement and Retention	$94,779,323	$31,237,534	$15,871,620	$141,888,476
System Access, Assessment, and Navigation	$31,722,392	$28,028,234	$4,723,969	$64,474,595
Administration and Operations	$27,172,773	$11,732,858	$7,540,615	$46,446,246
Total	**$500,848,281**	**$135,705,256**	**$87,580,800**	**$724,134,337**

Spending by geography refers to spending—from any source—that took place within the geographic bounds of a county

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Regional Forecast of Targeted Homelessness Expenditures

Note: "Counties" and "Cities" are primarily Multnomah County and City of Portland. Data sources: State, *March 2025 Oregon Economic and Revenue Forecast*; Regional, *December 2024 Supportive Housing Services Taxes – Five-year Forecast*; Philanthropic, *March 2025 Oregon Income Forecast*; Mixed, *blended rate between State and Federal*; Federal, *CBO Budget Outlook: 2024 to 2034;* Counties, *Multnomah County FY 2024 General Fund 5-Year Forecast Update;* Cities, *City of Portland December 2023 Revenue and Expenditure Projections*; ARPA, *Estimated Budgetary Effects of HR 1319 as passed table*
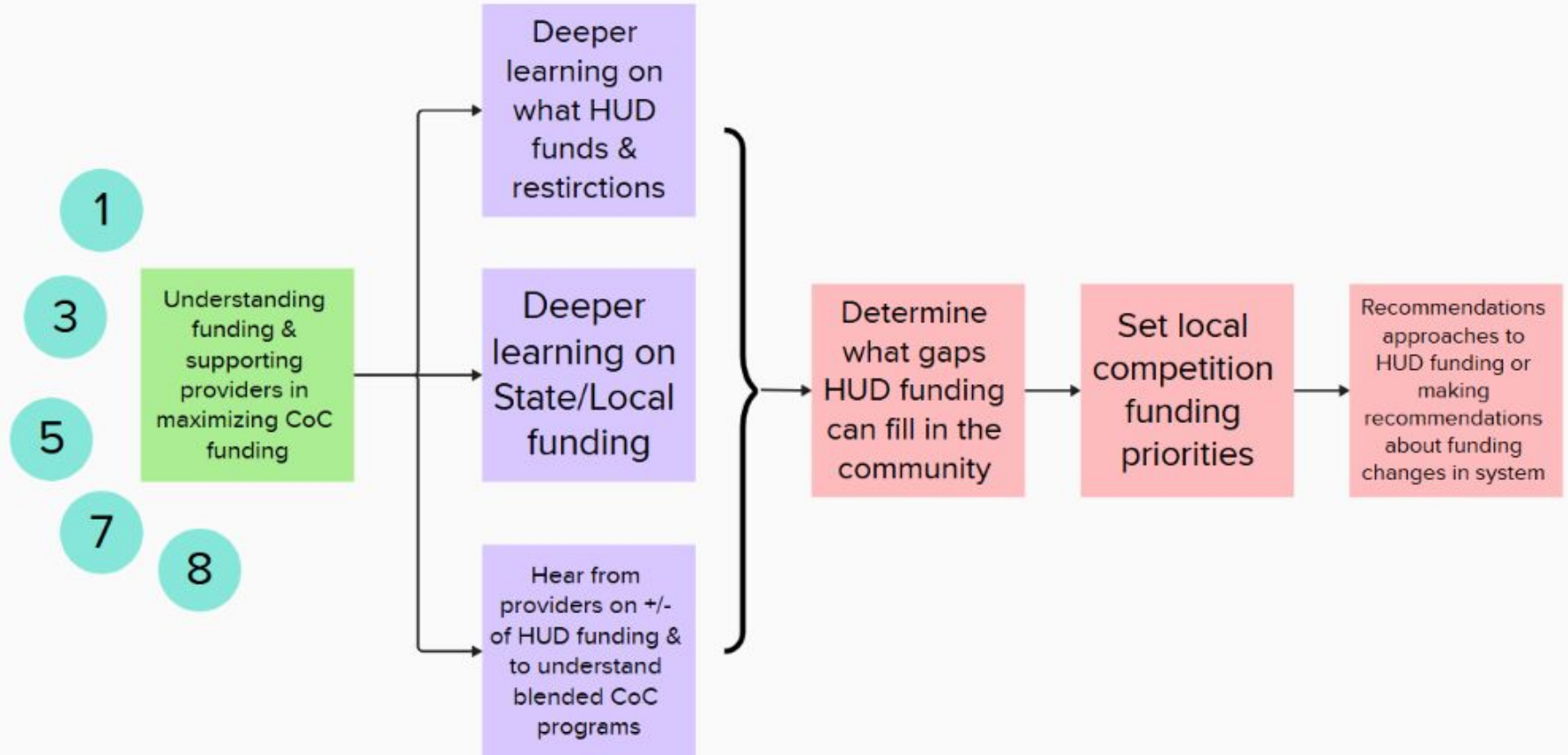
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Lessons learned

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- **Achieved a Degree of Fiscal Clarity**
Tri-county Portland now has a shared understanding of who funds what, establishing a strong foundation for coordination and public accountability.

- **Transparency Must Lead to Accountability**
Other jurisdictions show that tracking spending isn't enough—Portland must now focus on measuring performance and outcomes.

- **Standardize and Institutionalize Reporting**
Consistent definitions and routine financial reporting will improve comparability and sustain momentum beyond one-time efforts.

- **Link Investments to Results**
To guide strategic decisions, future reports should connect dollars spent to housing placements, stability, and reductions in unsheltered homelessness.

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Focus Area Discussion: Understanding Funding Streams

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CoC Board Focus Area: Option C

HUD Funding in Multco Currently

2024 CoC Award by Program Type

Pie chart segments:
- $11,104,878
- $23,621,007

Legend: HMIS, Planning, PSH, RRH, SSO, TH, TH-RRH

- 20 PSH projects – $23,621,007
- 9 RRH project – $11,104,878
- 1 TH project – $111,335
- 1 Joint TH-RRH – $900,283
- 2 Coordinated Access projects – $158,650 (adult & DV)
- 1 HMIS project – $264,034
- 1 Planning Grant – $1,500,000
- *not included in the graph is the Special NOFO Award – PSH project funded at $8.3m over 3 years

HUD Funding

Currently HUD funds the following: Permanent Supportive Housing (long-term assistance), Rapid Rehousing (max. 2 year assistance), Transitional Housing (only legacy projects), Coordinated Access Projects, HMIS, and Planning Grant

Within those project types HUD funds:
- Rental Assistance or Leasing
- Supportive Services
- Operating Costs (for site-based projects)
- Project Administrative costs

HUD Funding

Supportive Services is a broad yet limited category of funding. Eligible Supportive services are:

- Annual Assessment of Services
- Moving costs
- Case management
- Childcare
- Education services
- Employment assistance & job training
- Food
- Housing search & counseling services

- Legal services
- Life skills training
- Mental health services
- Outpatient health services
- Outreach services
- Substance abuse treatment services
- Transportation
- Utility deposits

HUD Funding Restrictions

HUD Funding has A LOT of restrictions on what money CANNOT be spent on. Some common funding restrictions that prove to be barriers for projects and participants include:

- Requirement for rent reasonable units
- No purchase of furniture, household necessities, or hygiene items
- No purchase of cell phones for participants
- Limits on culturally specific items (e.g. Black hair products, food for events, Indigenous welcome blankets, gender affirming clothing)
- No ADA unit modifications and limit on damage coverage
- Limit of 10% of grant for administrative costs

There are many other restrictions, which Alyssa & CoC providers can speak to further

Focus Area Planning Questions

What other information does the Board need to have in order to understand the full picture of homeless services funding in our community?

Who else would it be beneficial to hear from?

What does the board ultimately want to do with the information/knowledge gained?

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