

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

### Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

### Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

**1A-1. CoC Name and Number:** OR-501 - Portland, Gresham/Multnomah County CoC

**1A-2. Collaborative Applicant Name:** County of Multnomah

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** County of Multnomah

## 1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2023 to April 30, 2024:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or	
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	No	Yes
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No	No	No
9.	Law Enforcement	No	No	No
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	No	No	Yes
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	No	Yes

17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	No	No
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	Yes	No	Yes
30.	State Sexual Assault Coalition	Yes	No	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	No	Yes
33.	Youth Service Providers	Yes	No	Yes
	Other: (limit 50 characters)			
34.	Business and Neighborhood Associations	Yes	Yes	No
35.	Organizations led by and serving immigrants and refugees; Universities	Yes	Yes	Yes

1B-1a.	Experience Promoting Racial Equity.	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

(limit 2,500 characters)



THE COC SOLICITS RECOMMENDATIONS FROM THE EQUITY ADVISORY COMMITTEE, THE LIVED EXPERIENCE ADVISORY COMMITTEE, AND THE HOUSING COLLECTIVE COLLABORATIVE, WHOSE MEMBERS ARE COMPRISED OF PEOPLE WITH LIVED EXPERIENCE, AS WELL AS FOLKS WHO IDENTIFY AS BIPOC, LGBTQIA+, OLDER ADULTS, AND PEOPLE WITH DISABILITIES. The recommendations received informed several projects such as shelter strategy work, commitment to culturally specific services provided by an organization led by and primarily staffed by people from a specific cultural group that have intimate knowledge of lived experience of the community, provider equity plan designs, and the CoC's coordinated entry redesign process. In late 2023, the CoC established the Equity Advisory Committee, in which 92% of members identify as Black and Brown and 92% identify as people with lived experience of homelessness. This advisory committee collaborates and consults on CoC policies, programs, and strategic directions. The Coordinated Access Oversight Committee is primarily comprised of culturally specific providers, giving voice to Black and Brown communities in the redesign process. The CoC provides technical assistance on a wide variety of topics such as staff retention, program evaluation/assessment and finance practices in addition to capacity building grants, totaling over \$11 million, for new and current culturally specific providers. All providers have an equity plan on file with the CoC that details 1) Community Outreach: Details of how the provider engages with the most impacted populations in the design and development of service delivery models and identifies the key characteristics, norms, values, and experiences of the communities being served, and a description of how that engagement contributes to ongoing quality improvement and accountability and 2) Evaluation/Data Metrics and Continuous Improvement: A description of the racial, ethnic and linguistic makeup of advisory boards, volunteers, evaluation and hiring panels, and public workgroups, and how this data is collected, tracked, and evaluated. The CoC has also created a new shelter strategy that is informed by engagement with underserved communities which led to system outcomes of increasing culturally specific shelter beds and services in the adult, youth, and DV system.

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	
	Describe in the field below how your CoC:	
	1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
	2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
	3.	invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1. THE COC HAS AN ONGOING FAR-REACHING & TRANSPARENT INVITATION PROCESS FOR SOLICITING NEW MEMBERS. Invitations to join & participate in the CoC are communicated numerous times a year via many channels, including postings on the CoC's WEBSITE, email announcements to 2600+ people, social media posts & targeted outreach to service orgs. CoC staff regularly speak at events about the CoC & how to get involved. CoC meeting attendees, CoC listserv registrants, & all who request membership become general CoC members. New members can join anytime by providing contact info online, by email, phone, in writing, in person or by attending a public CoC meeting. 267 new members joined last year. When seeking new Board members, the CoC posts an invitation to apply on the CoC WEBSITE, social media, email, & in a local publication on homelessness.

2. THE COC ENSURES EFFECTIVE COMMUNICATION W/THOSE WITH DISABILITIES by using accessible electronic formats (such as accessible PDFs) for its agendas & meeting minutes, holding meetings in ADA accessible locations, offering various methods for participation (virtual meetings, hybrid meetings, electronic surveys), & providing audio assistance devices & transcription. Communication methods include large print, sign-language interpreters, Braille, & other formats.

3. THE COC ACTIVELY RECRUITS ORGS SERVING CULTURALLY SPECIFIC COMMUNITIES EXPERIENCING HOMELESSNESS ITO JOIN THE COC AND ITS BOARD. The CoC Board Action Plan Strategy focuses on equity by prioritizing funding for BIPOC & LGBTQIA2S+ culturally specific organizations & including them in the CoC. Gaps in essential sectors & stakeholders on CoC Board membership are assessed by the CoC Lead Agency semi-annually. This assessment guides recruitment efforts, which occur through the CoC listserv, personal outreach to culturally specific orgs & their EDs, & requests for personal recommendations from providers. The CoC Lead funds culturally specific organizations so that they have the capacity to actively participate in the CoC & its governance. In the Board application process, applicants are asked to reflect on equity issues. The CoC recently launched an Equity Advisory Committee (EAC), which provides feedback & recommendations to the CoC on policies & programming to address equity disparities in services & outcomes. The EAC is made up of 13 participants, many of whom represent culturally specific orgs.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	
	Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;	
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,500 characters)

1. THE COC CREATED AN ADVISORY BODY STRUCTURE TO EFFECTIVELY SOLICIT & CONSIDER OPINIONS FROM A WIDE RANGE OF STAKEHOLDERS & SOLICITS FEEDBACK THROUGH EXTERNAL SYSTEM OF CARE MEETINGS including provider forums and coordination mtgs. The CoC Advisory Committees include Lived Experience, Equity, Supportive Housing Services, CoC Board, Coordinated Entry & Budget. All committees have a broad array of individuals and orgs. Over 68% of the committee members are people w/ lived exp. of homelessness. These bodies meet MONTHLY & provide guidance & feedback on ending homelessness to the CoC.

2. THE COC COMMUNICATES INFO DURING PUBLIC MEETINGS BY INCLUDING STRUCTURED UPDATES AS PART OF ITS REGULAR AGENDAS. Meeting notices, materials & reports (e.g. PIT report, quarterly outcome reports) are posted online & sent to the CoC's email list w/ over 2600 contacts. The CoC distributes a monthly newsletter to the same email list detailing system-wide updates & funding opportunities. The CoC also uses regular press releases & a new podcast to share info. The CoC presents to the Board of County Commissioners & City Council at least monthly, & the public is encouraged to comment on items relating to the presentations.

3. THE CoC ENSURES EFFECTIVE COMMUNICATION & ACCESS FOR PERSONS WITH DISABILITIES BY hosting virtual, hybrid & in-person meetings & by offering translation services, closed captioning, transcription services in alternative formats incl. large font. The new CoC website has enhanced accessibility & language capacity. All materials are provided in PDF form. Materials released in alternative formats, i.e. podcasts reach new audiences e.g. vision-impaired.

4. THE CoC RELIES ON INFO GATHERED AT PUBLIC MEETINGS & FORUMS TO IMPROVE OPERATIONS & IDENTIFY NEW PROJECTS. For e.g. based on frontline worker wage study, economic analysis, & provider feedback, the CoC Lead increased supportive services per household caps from 10k to 15k with a 2.5K per household premium for culturally specific providers. The increase is meant to properly fund the true cost of PSH including increased wages for front line workers. Additionally, based on input from community, CoC Lead designed a new homelessness resource center that couples 24/7 shelter w/ a day-use center all in one site to provide new services to East County. The CoC Lead has also committed to a feedback loop in advisory spaces, so advisory members know how their recommendations were used in system and process improvements

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	

2.	about how project applicants must submit their project applications—the process;
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.

(limit 2,500 characters)

1. THE COC NOTIFIES THE PUBLIC IN MANY WAYS THAT IT CONSIDERS PROPOSALS FROM ORGS THAT HAVE NOT PREV. RECEIVED COC FUNDS. In 2024, the CoC Lead posted a notice to its WEBSITE that specifically encouraged applications from orgs not prev. funded. The CoC also held a publicly accessible virtual info mtg about the NOFO & specifically encouraged orgs that do not currently receive CoC funding to attend. The mtg was announced on social media, through an email to all qualified providers in the tri-county area, & to the CoC listserv of 2,600 people. The session had 102 REGISTRANTS from 25+ ORGS not prev. CoC funded. CoC Lead met w/ 4 prospective applicants that had not prev. received funding to offer guidance on the app process & what makes a strong app.

2. The COC LEAD PROVIDED EXTENSIVE & WIDELY ACCESSIBLE INFO TO THE PUBLIC ABOUT THE PROJECT APP PROCESS. The CoC website featured a NOFO Summary, Solicitation to Apply, a TA Handbook, & a NOFO Timeline. CoC Lead also hosted a virtual info mtg to familiarize prospective applicants w/ the app process, a recording of which was posted to the CoC website. CoC Lead also offered on-demand TA throughout the app process & in the months prior to help applicants understand NOFO requirements & the app rubric.

3. The CoC lead made info re: how the CoC would select projects widely available. The CoC notified the public of minimum requirements through the website, listserv email, & virtual TA session. The CoC has several threshold requirements incl. 1) commitment to Housing First principles, 2) project is an eligible type & involves only eligible activities, 3) project does not combine project types. The threshold requirements & detailed scoring rubric for both new & renewal projects were communicated via WEB POSTING of local solicitation & explained at the virtual TA session. The recording and slides from this session were posted to the CoC website. At the recorded TA Session & at the public CoC monthly Board mtg, the CoC Lead described that applications are scored and ranked by a subcommittee of non-conflicted CoC Board members. The subcommittee also created a new ranking policy & published it on the CoC website.

4. THE COC ENSURED EFFECTIVE COMMUNICATION W/ THOSE W/ DISABILITIES by using accessible electronic formats (e.g. PDF) & holding an info session & providing TA support in ADA accessible virtual formats. Transcription & live captioning were available for all virtual meetings.

## 1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.	Local and State Emergency Management Departments	Yes

1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

In the chart below select yes or no to indicate whether your CoC:

1.	Consulted with ESG Program recipients in planning and allocating ESG Program funds?	Yes
2.	Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area?	Yes
3.	Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates?	Yes
4.	Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients?	Yes

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated?	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated?	Yes
3.	Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance?	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers?	No

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

Many of the formal partnerships in 1C-4 are established through the CoC's Homeless Youth Continuum (HYC) and the CoC's Homeless Family System of Care (HFSC). HYC has a written contract with Oregon Department of Education to provide unaccompanied youth on-site access to alternative education (individualized instruction, credit recovery, and state certified GED testing) and youth employment programs. HYC also has an MOU with Portland Community College to connect homeless youth with employment & education programs, and to connect homeless/at-risk college students with support services in the HYC. HYC has a FORMAL PARTNERSHIP with Portland Public Schools' Multiple Pathways to Graduation program. They also have FORMAL PARTNERSHIPS (MOU) with the Gresham Barlow School District and Centennial School District to provide re-engagement services. The workforce development program, funded by the CoC Lead Agency, also partners (Subcontracts) with Helensview High School to connect students to work experiences year-round and through the SummerWorks program. HFSC providers offer early childhood, youth, college & career services, and bring youth programming into family shelters. These partnerships are formalized through individual subcontracts and MOUs. Planning & delivery of both the HYC & HFSC are integrated into the Schools Uniting Neighborhoods (SUN) System, which is locally funded to increase academic success for youth and includes academic enrichment, connection to health and mental health services, & family education & recreation. Through MOUs, McKinney-Vento (MV) liaisons work with the SUN school system, CoC providers & schools to identify & inform homeless families about MV services.

1C-4b.	Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

(limit 2,500 characters)

THE CoC HAS FORMAL POLICIES AND PROCEDURES IN PLACE TO ENSURE THAT INDIVIDUALS AND FAMILIES WHO HAVE RECENTLY BECOME HOMELESS ARE INFORMED OF THEIR ELIGIBILITY FOR EDUCATION SERVICES. These policies and procedures state that a) all programs must have designated staff to inform this population of their rights and eligibility for education services, and b) that as part of the intake process, CoC providers must share information about eligibility for and rights related to education services and then provide support around accessing those services. Providers give this information in the household's primary language upon intake and throughout their time in the program. All CoC projects serving unaccompanied youth and families with children have program-level policies and practices that echo the CoC's. The CoC reviews these policies during the local project renewal process, and youth providers who focus on educational achievements and outcomes receive additional points during the competition. The CoC also monitors projects to ensure compliance with CoC policies. Each agency EMPLOYS A DESIGNATED STAFF PERSON RESPONSIBLE FOR ENSURING THAT CHILDREN ARE ENROLLED in school and connected to the appropriate services within the community including early childhood education programs such as Head Start, Part C of the Individuals with Disabilities Education Act, and McKinney-Vento education services. Households receive written and verbal information about the McKinney-Vento Act and associated eligibility. There is also information posted in common areas in family shelters about education rights under McKinney-Vento, along with contact information for the local McKinney-Vento liaison.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	Yes
4.	Early Head Start	No	Yes
5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes	Yes
6.	Head Start	No	Yes
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	Yes	Yes
	Other (limit 150 characters)		
10.	Oregon Foster Care System	Yes	Yes



1C-5.	Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking—Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	State Domestic Violence Coalitions	Yes
2.	State Sexual Assault Coalitions	Yes
3.	Anti-trafficking Service Providers	Yes
	Other Organizations that Help this Population (limit 500 characters)	
4.	Sexual Assault and Sex Trafficking Community Advisory Board	Yes

1C-5a.	Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. THE CoC REGULARLY COLLABORATES W/ DV & SEXUAL ASSAULT SURVIVOR SERVICES PROVIDERS TO REVIEW & UPDATE CoC-WIDE POLICIES. Collaboration occurs at monthly mtgs of the CoC's Domestic & Sexual Violence (DSV) Continuum, which includes a wide range of victim service orgs, shelter providers, culturally specific orgs, & housing providers. During mtgs, partners REVIEW policies related to case conferencing & CES. Partner input led the CoC to EXTEND timeframe for prioritization for fleeing households who had experienced a DV incident of DV 6 to 12 mos to ensure equity for BIPOC or immigrant survivors who may take longer to successfully obtain help. Other partners informing CoC-wide policies as CoC members include: Family Violence Coordinating Council, Tri-County Domestic & Sexual Violence Coalition, Sexual Assault Advisory Committee, Sex Trafficking CAB, DSV CA MOU partners, CoC Community of Practice & DV advocates.

2. THROUGH CONTRACT REQUIREMENTS & EXTENSIVE COC-WIDE TRAINING, COC ENSURES THAT PROVIDERS OFFER ALL HOUSING & SERVICES IN A CLIENT-CENTERED & TRAUMA-INFORMED MANNER. All contracts require that case managers deliver comprehensive, client-centered, TRAUMA-INFORMED services for people exp. homelessness. Supervisors facilitate multidisciplinary case planning mtgs focused on safety planning, discharge planning, & providing TRAUMA-INFORMED services. They specify the use of Assertive Engagement (AE) practices, which is a CoC-wide service delivery approach centered on equity, anti-oppression, & trauma-informed care. To support these requirements, the CoC provides training to CoC & ESG service providers & CE assessors. The DSV Continuum provides ANNUAL 40-hr training in English & Spanish to CoC area project staff on best practices for working w/ survivors: prioritizing safety, maintaining confidentiality, TRAUMA-INFORMED, victim-centered services, AE, & how to support DV survivors connect w/ DSV resources. When a survivor seeks services from non-VSP CoC or ESG providers, CE staff assess immediate safety needs & provide appropriate referrals to DSV resources, prioritizing client choice & confidentiality. The CoC Lead monitors through provider assessments, desk-audits, & on-site monitoring for Housing First, AE, & Survivor-Centered & Survivors-led service delivery models. VSP partners also assess their own performance by collecting anonymous feedback surveys that prompt policy changes at the organization & continuum level.

1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

(limit 2,500 characters)

1. THE CoC's SAFETY PLANNING PROTOCOLS INCLUDE DISCUSSING THE CLIENT'S CURRENT SAFETY SITUATION, CREATING A SAFETY PLAN, & REFERRING SURVIVORS TO DV SERVICES AS PREFERRED FOR ONGOING SAFETY PLANNING. If survivors wish to remain in the mainstream system, they receive an extra vulnerability point on their assessment and assessors discuss survivors' wishes around immediate placement into housing deemed safe by the survivor. Case managers continue ongoing safety planning through permanent housing placement in the mainstream system & housing stability support. DV system assessors use the Safety and Stabilization Assessment (SSA) for CES. Assessors conduct the initial screening for crisis line callers and/or walk in clients to determine immediate safety needs. All assessors refer to crisis services & create a plan jointly w/ the client to address safety needs while the client is awaiting housing or shelter consistent with the client's choices. Ongoing safety planning continues at all stages of engagement. Safety plans are updated as needed & consider long-term needs & goals related to housing safety & stability.

2. THE CoC's CONFIDENTIALITY PROTOCOLS INCLUDE THE FOLLOWING: Upon survivor status being revealed by the client, assessors use a pseudonym for confidentiality, complete a ROI & discuss how a client's information will be used & shared. Providers are required to post privacy notices in interview rooms. Facilitators at system meetings remind providers only to share pertinent & high-level information to match to programs, with ROIs in place; PII is not collected during the SSA. Agencies within the DSV CA System are qualified Victim Service Providers with enhanced confidentiality protections in compliance with VAWA protections; ROIs are time-bound and completed at any point where staff/agencies are sharing information about survivors/households with other parties; Using the DSV CA System CompSite WellSky, a comparable database, data is de-identified & aggregated before shared. During case conferencing, each household is identified by a "Coded Name" while being presented for housing openings. This coded name is used to identify households from the point of being referred, to potential selection, & then if selected, in referral communication during the transition over to the accepting agency with whom the household shall be establishing program enrollment with.

1C-5c.	Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

	Project Staff	Coordinated Entry Staff
1. Training Occurs at least annually?	Yes	Yes
2. Incorporates Trauma Informed best practices?	Yes	Yes
3. Incorporates Survivor-Centered best practices?	Yes	Yes
4. Identifies and assesses survivors' individual safety needs?	Yes	Yes
5. Enhances and supports collaboration with DV organizations?	Yes	Yes

6.	Ensures survivors' rights, voices, and perspectives are incorporated?	Yes	Yes
	Other? (limit 500 characters)		
7.	Addresses systemic barriers to safety, anti-oppression considerations, including implicit bias and victim blaming	Yes	Yes

1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below:

1.	whether your CoC's written policies and procedures include an emergency transfer plan;
2.	how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;
3.	what your CoC requires households to do to request emergency transfers; and
4.	what your CoC does in response to households requesting emergency transfers.

(limit 2,500 characters)

1. THE CoC HAS INCLUDED AN EMERGENCY TRANSFER PLAN (ETP) IN ITS POLICIES & PROCEDURES SINCE 2016. In FY23, the ETP was revised to include VAWA 2022 updates. The new ETP & related guidance was shared w/CoC providers through mandatory mtgs & online training, w/ additional virtual & self-directed training options available throughout the year. To support providers, the CoC developed a VAWA Manual for CoC providers & also distributed related HUD forms & an emergency transfer (ET) Tracking template to ensure compliance & confidentiality. All providers have access to regular, online weekly DSV/VAWA-specific TA office hours & additional support & training upon request.

2. THE COC INFORMS SURVIVORS OF THEIR RIGHTS TO AN ET BY MAKING THE ETP & PROTECTIONS FOR SURVIVORS PUBLICLY AVAILABLE ON THE WEBSITE & requiring providers to inform participants of these rights at intake & other required events. CoC partners receive training on state & federal protections for survivors & the right to ETs, including on the use and provision of HUD's VAWA forms. Providers are encouraged to provide the HUD-5380 when safe during any meetings or communications in which a safety concern arises. CoC Lead also works w/ Multnomah Public Defenders & Legal Aid Services of Oregon to support survivors who may have had their VAWA rights violated.

3. THE PROCESS FOR SEEKING AN ET IS INTENTIONALLY LOW BARRIER. Households just have to request to relocate due to concerns of domestic violence, dating violence, sexual assault and/or stalking. Housing providers are required to comply with the ETP & encouraged to provide the HUD-5382 & HUD-5383 forms to the survivor(s) to voluntarily complete when they request an ET to ensure consistent application of VAWA rights & to improve ET data collection.

4. THE CoC RESPONDS QUICKLY & FLEXIBLY TO INTERNAL & EXTERNAL TRANSFERS. The CoC's ETP prioritizes placement into the first available unit consistent w/ survivor choice. The CoC works w/ advocates to facilitate the least disruptive transfer option possible. Survivors have the option of transferring to different units w/in the same program or agency, the option to be transferred externally to a different program, or the option to transfer outside of the CoC's geographic area if necessary for safety. If an immediate transfer is not possible, the CoC offers other forms of assistance e.g. shelter & additional safety planning until a suitable & available unit is located.

1C-5e.	Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.	

(limit 2,500 characters)

THE COC ENSURES THAT ALL SURVIVORS & THOSE EXPERIENCING TRAUMA OR A LACK OF SAFETY HAVE SAFE ACCESS TO ALL HOUSING AND SERVICES WITHIN THE CoC. THE COC'S DV ASSESSMENT - THE SAFETY & STABILIZATION ASSESSMENT (SSA) - FOCUSES ON IDENTIFYING THE NEEDS & BARRIERS EXPERIENCED BY SURVIVORS OF VIOLENCE. The SSA is offered at all access points and was developed collaboratively by all DSV MOU partners and PWLE, including culturally specific partners. The tool is survivor-centered and survivor-led; participants may request to meet with advocates in locations that feel safe to them and may opt to complete the assessment in as many sessions as are appropriate to their mental health and experience of safety and trauma. The CoC Lead also has a dedicated process for referring survivors of violence to VSP housing resources. The CoC Lead uses the DSV Coordinated Access process to actively take into consideration the safety concerns and needs of the households being referred. Once survivors are matched with programs, they can select a unit that feels safe and is appropriate to their needs. Participants are flexible to locate units anywhere within the geographic area and neighboring geographic area, under the condition that services would remain equitable for all households regardless of location of the unit. The CoC Lead provides ongoing trainings on policies and procedures related to DSV Coordinated Access for all Victim Service Providers MOU partners. The CoC Lead also provides DSV training on VAWA, Oregon Landlord Tenant Law & the rights of survivors to access all housing resources in the community for which they are eligible for to all CoC grantees. The DSV Inreach team works in collaboration with partnering agencies and systems of care using a multi-disciplinary and multi-agency approach to support survivors residing in emergency shelter programs the CoC. To improve access to DSV housing resources and support for survivors, DSV InReach services are co-located and available on-site at identified emergency shelters administered by the Adult System of Care, Homeless Family System of Care, and Homeless Youth Continuum. DSV InReach services prioritize individuals from communities of color who are overrepresented in sheltered and unsheltered populations.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC ensures survivors receive safe housing and services by:	
1.	identifying barriers specific to survivors; and	
2.	working to remove those barriers.	

(limit 2,500 characters)

1. THE CoC WORKS TO PROACTIVELY IDENTIFY SYSTEMIC BARRIERS WITHIN THE HOMELESS RESPONSE SYSTEM THAT IMPACT SAFE HOUSING AND SERVICES FOR SURVIVORS. The CoC facilitates conversations w/ DSV Coordinated Access (CA) System providers to identify unmet needs & ongoing challenges. CoC Lead and DSV CE system partners analyze comparable database & HMIS data as well as PIT Count data, shelter counts, & performance measures to identify gaps & system needs. VSP partners also assess their own performance by collecting anonymous feedback surveys in which survivors are asked about whether their needs were met while participating in the programs. CoC has a Sexual Assault Advisory Committee & Sex Trafficking CAB Focus Group which are comprised of folks w/ lived experience. These focus groups help identify system gaps & barriers for survivors to accessing shelter & housing. CoC board has voting members who are DV survivors & services providers.

2. THE CoC WORKS PROACTIVELY TO REMOVE BARRIERS FOR SURIVORS. To remove access to service barriers, the CoC decreased eligibility requirements for DV survivors in locally funded housing programs (e.g. if anyone in the household had a disability, not just HoH, they qualified). To address the barriers survivors of sexual assault & sex trafficking often face, the CoC adjusted the DV CE assessment to be more inclusive and created an expansion project w/ specific beds for survivors of sex trafficking. Lack of funds for technology & emergency transfers (ET) was a barrier. The CoC was awarded an expansion grant that increased VAWA ET funds for the largest DV serving program. Lack of DV PSH through HUD CoC represents a large barrier, so partnerships with local PHA and local funding sources made the additional long term PSH and rent assistance available to survivors. Landlord advocacy helps streamline housing program referrals, documentations, & lease agreements. The Shelter to Stability Program is available to participants residing in any of the 4 DV shelters & helps with debt/barrier reduction, to help participants more quickly transition from shelter to stable housing. Partnership with the public defender supports participants with a variety of legal issues that represent barriers to securing housing. Extensive case management can help participants problem solve barriers, get referrals to DV/SA specific resources, community-based &, mainstream resources like employment support, life skills training, education resources, etc.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+--Anti-Discrimination Policy and Equal Access Trainings.	
	NOFO Section V.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy--Updating Policies--Assisting Providers--Evaluating Compliance--Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:
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1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)



1. THE CoC REGULARLY COLLABORATES WITH LGBTQIA2S+ & OTHER ORGANIZATIONS TO UPDATE ITS ANTI-DISCRIMINATION POLICY, AS NEEDED, & TO ENSURE THAT ALL HOUSING & SERVICES PROVIDED IN THE CoC ARE TRAUMA-INFORMED & ABLE TO MEET THE NEEDS OF LGBTQIA2S+ INDIVIDUALS & FAMILIES. The equity team works closely with the LGBTQIA2S+ housing collaborative & incorporates feedback & data into revised expectations of provider equity work plans. Training needs for trauma-informed care & culturally relevant service delivery are identified, created & offered by the CoC's equity training coordinator.

2. THE CoC ASSISTS HOUSING PROVIDERS TO DEVELOP PROJECT-LEVEL ANTIDISCRIMINATION POLICIES THAT ARE CONSISTENT WITH the CoC-WIDE ANTIDISCRIMINATION POLICY. THE CoC IS COMMITTED TO ENSURING THAT ALL SERVICES ARE PROVIDED IN A CULTURALLY SPECIFIC OR CULTURALLY RESPONSIVE MANNER & EXPECT ALL CoC PROVIDERS TO HAVE AN ORGANIZATIONAL EQUITY ASSESSMENT & PLAN ON FILE WITH THE CoC. The Equity manager meets with providers who want support to create or update their project equity plans & guidelines, including their antidiscrimination policies. The CoC is standardizing expectations for provider equity work plans which includes antidiscrimination policies. These expectations will be accompanied by additional TA, capacity building, training & an equity toolkit. The CoC also provides annual training on the requirements of the Equal Access Final Rule & the Gender Identity Final Rule.

3. THE CoC EVALUATES COMPLIANCE WITH ITS ANTI-DISCRIMINATION POLICY by requiring all CoC providers annually submit an equity progress report. The progress report must include a review of the contractor's policies and procedures intended to ensure the timeliness, accessibility, quality & outcomes from services that comply with anti-discrimination requirements, including the Equal Access Final Rule and the Gender Identity Final Rule. In addition, the CoC Lead monitors contracted providers through risk assessments, desk monitoring, & on-site monitoring including review of program grievances.

4. IF THE CoC LEAD FINDS A PROVIDER IS NOT IN COMPLIANCE WITH CONTRACT CONDITIONS, OR IDENTIFIES PROGRAM DEFICIENCIES, THE CoC LEAD MAY ISSUE A WRITTEN CORRECTIVE ACTION PLAN. If the contractor fails to complete the terms of its corrective action plan, CoC Lead may, impose sanctions, including, but not limited to, withholding funds, disallowance of costs, suspension of payments, or immediate termination of the contract.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy.	
	NOFO Section V.B.1.g.	
	You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.	
	Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:	
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Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Home Forward	66%	Yes-Both	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

Home Forward, the only PHA in the CoC's geographic area, holds a voting ex-officio spot on the CoC Board and works closely with the CoC Lead agency, the Joint Office of Homeless Services (JOHS) to support alignment of resources to address homelessness AND HAS HOMELESS PREFERENCE IN BOTH HCV AND PUBLIC HOUSING. Home Forward staff have worked with the CoC to improve racial equity and Veterans' access to services, specifically stakeholder-lead work to improve access to Veterans housing, and actively participate in the development and implementation of Coordinated Entry (CE). Home Forward works with the CoC and the VA on implementation of a VASH Collaborative Case Management project. The CoC and Home Forward's collaborative work has resulted in: adoption of limited homeless preference in Public Housing; adoption of limited homeless preference in Housing Choice Voucher (HCV) program for families referred from the CoC's CE system; adoption of limited homeless preference in HCV program for Veterans experiencing homelessness who are ineligible for the VASH program; adoption of limited preferences for individuals and families experiencing homelessness at PBV projects; successful conversion of a CoC-funded transitional housing project to a project supported with Project Based Vouchers (PBVs) that serves people through homeless and Moving On preferences (Richmond Place); collaboration with the CoC's CE system and the local Public Child Welfare Agency to support quick identification, referral and ongoing supportive services for youth leaving homelessness through the Family Unification and Foster Youth to Independence programs; commitment of 600 PBVs to support the goals of voter-adopted local & regional bonds for affordable housing, including the production of 600 units of permanent supportive housing for chronically homeless households; homeless admission preference for EHVs and prioritization of Mainstream Vouchers for people exiting homelessness through CE; collaboration with CoC on implementation of Stability Voucher program; implementation of Regional Long Term Rent Assistance program providing PSH for people exiting homelessness through CE.

2. N/A

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.	CA's Move On Team, partnered with a local provider, weaves local Reg Long Term Rental Assistance to serve households who want to transition from PSH	Yes

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	Yes
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	
	RAD PBV, RAD II PBV	Yes

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		Program Funding Source

	2. Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	Family Unification Voucher, Foster Youth Independence Voucher, Mainstream Vouchers
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1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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## 1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Preventing People Transitioning from Public Systems from Experiencing Homelessness.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Prisons/Jails?	Yes
2.	Health Care Facilities?	Yes
3.	Residential Care Facilities?	Yes
4.	Foster Care?	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	39
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	39
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

Describe in the field below:

1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation;
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
4.	what your CoC has done to improve fidelity to Housing First.

(limit 2,500 characters)

1. COC EVALS PROJ APPS CHECKING HOUSING FIRST (HF) VIA ANALYSIS OF PARTICIPANT CES TRANSFERS TO SEE HOW THEY ALIGN WITH HF. COC ALSO REVIEWS PROJ APP POLICIES & PROCEDURES FOR HF FIDELITY & awards up to 5 points (out of 88 total points) based on the degree to which the align with a HF approach.

2. FACTORS & PERFORMANCE INDICATORS USED: PROGRAMS LOSE POINTS IF THEY REQUIRE income sobriety, service engagement, & no history of criminal justice involvement. Applicants also must show that service & treatment plans are voluntary. New projects must describe potential barriers to implementing HF & strategies for how they will address them. Renewal Projects must identify at least 3 methods they use to monitor their own HF fidelity & to describe (a) two of the project's most important strategies to ensure using HF approach & (b) any significant successes that the project experienced implementing HF over the past year.

3. OUTSIDE LOCAL COMP, CoC EVALUATES HF COMPLIANCE BY MONITORING PROGRAMS & CES DATA. All projects throughout the CoC require HF fidelity. All projects take referrals through CE without requiring service participation or imposing preconditions on program participants. CoC reviews referrals & evictions at bimonthly CE case conferencing meetings to ensure programs operate in a low-barrier fashion & that connection to housing is successful. CoC lead reviews program screening & assessment documents to ensure compliance & monitors all projects annually for HF fidelity. CoC Lead requires providers to complete annual HF self-evaluations & reviews P&Ps using HUD's HF Evaluation tool that generates a score out of 204 points. If the provider scores below 143, CoC lead conducts additional monitoring & creates an action plan to improve HF practices. Providers have 30-120 days to take necessary actions. CoC Lead also monitors all projects in person every three years to evaluate HF fidelity.

4. CoC IMPROVES HF FIDELITY as follows: JOHS conducts HF monitoring, which includes case file reviews, interviews w/ staff & management, & review of program P&Ps. Providers receive reports w/any findings, concerns, or highlights w/ guidance for improvement using SMART goals. CoC also provides individualized HF-focused TA & HF trainings to all providers. CoC educates legislators/city & county officials on the merits & tenets of HF & has advocated to ensure that jurisdictional strategic plans to end homelessness use HF approach.

1D-3.	Street Outreach—Data—Reaching People Least Likely to Request Assistance.	
	NOFO Section V.B.1.j.	

Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

THE CoC INCREASED SUCCESSFUL EXITS FROM STREET OUTREACH TO PERMANENT HOUSING BY OVER 20% IN FY23. THIS INCREASE WAS A RESULT OF TAILORED STREET OUTREACH TO PEOPLE EXPERIENCING HOMELESSNESS WHO ARE THE LEAST LIKELY TO REQUEST ASSISTANCE (PEOPLE WITH MENTAL HEALTH BARRIERS, BIPOC, & PPL LIVING IN THE FAR EAST COUNTY). THE CoC STARTED A OUTREACH PROGRAM CALLED HOUSING MULTNOMAH NOW, WHICH HOUSED 311 HOUSEHOLDS, WITHIN 6 MONTHS. This program focused on serving people living unsheltered. The program piloted new ways of conducting outreach, including bringing housing navigators, case managers, & dedicated funding for rent assistance & other needs directly to campsites to allow people to move quickly into housing. In addition to offering survival resources, street outreach workers were able to directly connect people to housing resources that aren't often available as part of their work. The program also piloted new technology tools, including a mobile app that allowed street outreach providers to input data in the field that geotagged the location of their interactions. Learnings from those projects will inform future data collection work for street outreach teams. The CoC used lessons from these efforts in its work to develop a tool that allows providers to identify available shelter beds. Through the pilot, the CoC was able to build connections btw outreach teams, case managers, community health workers, medical staff, culturally specific providers, & alternative shelter providers to facilitate warm hand offs. This was due to the Multi-Agency Collaborative group that led both the Housing Multnomah Now pilot & the statewide Oregon All In initiative. The collaborative borrows elements from an emergency command structure typically used during disasters. All CoC street outreach programs collaborate with: PWLE, food pantries, libraries, medical outreach teams that include health care workers, first responders, public transit authorities & culturally specific organizations. Strategies for successful engagement: persistent outreach to build trust; flexible funds to support engagement & address barriers; peer support specialists with shared experiences to those receiving outreach services. Outreach teams include staff who speak languages commonly spoken in the community. The also CoC increased outreach to unincorporated territories & added outreach workers to county libraries.

1D-4. Strategies to Prevent Criminalization of Homelessness.

NOFO Section V.B.1.k.

Select yes or no in the chart below to indicate your CoC's strategies to prevent the criminalization of homelessness in your CoC's geographic area:

Your CoC's Strategies		Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness
1.	Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	Yes	Yes
2.	Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	Yes	Yes
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3.	Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	Yes	Yes
4.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.i.	

		HIC Longitudinal HMIS Data	2023	2024
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	Longitudinal HMIS Data	4,247	5,306

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

1.	works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and
2.	promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.



(limit 2,500 characters)

1. THE CoC WORKS W/ PROJECTS TO COLLABORATE W/ HEALTHCARE PROVIDERS & SYSTEM PARTNERS IN MULTIPLE WAYS TO CONNECT PARTTICIPANTS TO CARE. Systemwide, the Homelessness Response Action Plan helps ensure that participants at key transitions such as discharge from hospitals, behavioral health, and substance use disorder (SUD) inpatient spaces, retain care. The CoC created the "Health Related Social Needs unit" as a hub to establish Medicaid funding in housing environments, with a particular focus on eviction prevention for those with health vulnerability and SUD. The CoC has funded intersectional interventions with healthcare partners to bring care to PSH participants where they live. For ex, the CoC funds a Recuperative Care Program through a community based homeless services provider. The CoC has data sharing processes in place that identifies individuals who frequently cycle through hospitals, homeless systems, & jails and provides them with PSH to increase their stability and interrupt these health-damaging cycles. The CoC has launched a Healthcare and Homelessness Case Conferencing Pilot program that focuses on people over the age of 55 with BH/SUDs needs. The program involves recurring, problem-solving meetings that bring together key partners from the medical system, benefits system, social services, & housing services. Partners collaborate on ways to remove program participant barriers to medical & social services needed to help house clients faster & support them in stabilization.

2. THE COC PROMOTES SOAR CERTIFICATION BY OFFERING FREE SOAR CERTIFICATION TRAINING TO PROGRAM STAFF. It also ensures that programs & consumers have access to highly trained benefits specialists by funding the Benefits & Entitlements Specialist Team (BEST). BEST's technical experts follow the SOAR model while providing assertive, community-based benefits assistance throughout the application & appeal process. This includes developing relationships with people experiencing homelessness through outreach & engagement, helping them complete applications & gather necessary documentation, accompanying participants to appointments & meetings as necessary, coordinating & paying for psychological & medical exams, & making referrals to legal assistance providers when necessary. BEST reports its outcomes to SOAR & is consistently in the top 10 SOAR programs nationally.

ID-7.	Partnerships with Public Health Agencies--Collaborating to Respond to and Prevent the Spread of Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:	
1.	respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

1. The CoC lead collaborates with Multnomah Public Health (MPH) & the Oregon Health Authority (OHA) to develop CoC-wide policies & procedure to respond to infectious disease outbreaks through joint leadership, designated collaboration meetings, & CoC lead-funded staff working in MPH. The CoC lead & MPH are both housed w/in county government & are mandated by the Chair to collaborate through cross-departmental partnerships to develop P&Ps around infectious disease jointly. The CoC lead also has informal partnerships with OHA to review CoC-wide policies. CoC procedures ensure that the CoC & MPH coordinate outreach to people experiencing homelessness that are being affected by disease outbreaks. MPH provides best practices approaches, as well as informational materials for dissemination, through email & meetings with county staff & direct workers who engage with folks experiencing homelessness, including outreach workers. The CoC Lead works to adjust what material goods it distributes to people experiencing homelessness in response to a reported outbreak & provides additional materials e.g. masks, hand sanitizer, gloves, & additional tents/ tarps etc. CoC & MPH coordinate to respond to outbreak s in regular weekly outreach meetings, as well as smaller gatherings convened ad hoc to respond to specific situations.

2. The CoC through JOHS works with Multnomah Public Health (MPG) to develop CoC-wide policies & procedures that prevent infectious disease outbreaks among people experiencing Homelessness. Policies include working with MPH to develop educational public health campaigns & to distribute supplies to people experiencing homelessness to prevent disease outbreaks. This includes coordinated distribution of educational materials on current outbreaks & how to prevent future outbreaks to shelter providers & street outreach staff that provide 1:1 education. The CoC has increased the number of non-congregate shelters to prevent the spread of infectious disease & worked with the MPH to create a Sanitation & Hygiene Guide for Emergency Shelter Providers. CoC-wide policies developed with public health partners provide that JOHS will adjust the manner of supplies distributed to help prevent or slow disease outbreaks & will often include educational material with these items that are then distributed by outreach partner groups. MPH works alongside CoC to provide the best response with the most informed materials to prevent or slow disease outbreaks.

ID-7a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC:	
1.	effectively shared information related to public health measures and homelessness; and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1. THE COC LEAD, W/ THE MULTNOMAH COUNTY HEALTH DEPARTMENT (MCHD) & THE MULTNOMAH COUNTY ENVIRONMENTAL HEALTH DEPARTMENT (MCEHD), HOSTS A WEEKLY CALL TO SHARE INFO RELATED TO PUBLIC HEALTH MEASURES AND HOMELESSNESS. Each call draws participants from MCHD, MCEHD, the Mayor's office, the Housing Commissioner's office, the County Chair's office, Portland Police, Portland Fire & Rescue, Department of State Lands, & a wide range of emergency medical service providers, housing providers, supportive services agencies, behavioral health agencies, homeless service providers, street outreach teams, & volunteer crisis response organizations. The calls allow health agencies to communicate info about recommended safety measures, changes & updates to state and local health & safety restrictions, info about infectious disease transmission trends & risks, availability and use of PPE, vaccine availability, etc. The calls focus on info sharing specific to public health risks, including disease vectors, mitigation practices & other public health guidance. The CoC distributes multi-lingual public health guidance provided by public health agencies to contracted and private service providers & volunteer groups through listservs & printed material located at the JOHS Supply Distribution Center. The JOHS newsletter provides public health information to all stakeholders in the homeless system of care.

2. WEEKLY HEALTH & SAFETY CALLS FACILITATE COMMUNICATION BETWEEN PUBLIC HEALTH AGENCIES (MCHD, MCEHD) & HOMELESS SERVICE PROVIDERS. The calls allow providers to ask health & medical staff questions about vaccines & safety protocols & exchange information about health concerns & trends among people experiencing homelessness, the effectiveness of recommended safety practices, & challenges in implementing those practices. During Emergency Operation activations, CoC Lead provides a liaison who attends weekly meetings for updated information, monitors communications between Liaison group members and responds to multiple inquiries from Contracted Providers, Mutual Aid groups and community members. The CoC Liaison ensures that all communicated information, availability and use of PPE, & vaccine availability is distributed throughout the County to the houseless community through the Coordinated Outreach team who distribute PPE and other lifesaving gear.

1D-8.	Coordinated Entry Standard Processes.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	can serve everybody regardless of where they are located within your CoC's geographic area;	
2.	uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;	
3.	collects personal information in a trauma-informed way; and	
4.	is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1. THE CoC SERVES EVERYONE IN ITS GEOGRAPHIC AREA by operating 64 physical access points located throughout the CoC, a 24hr call line & funding 66 outreach workers that assess people & connect them to resources. Volunteer & mutual aid groups embedded in communities also connect folks to services & CE assessments. CoC widely advertises hotline that provide info about housing & services available. Info is also shared via social media & published in the Street Roots Rose City Resource booklet, which is distributed at shelters, during street outreach, at day-spaces, & in libraries across the CoC.

2. THE CE USES A “NO WRONG DOOR” APPROACH & THE NEW STANDARDIZED MULTNOMAH SERVICES & SCREENING TOOL (MSST). The MSST was created by a committee of 30+ people from 21 provider agencies & a lived experience advisory council w/11 representatives. The MSST was also tested w/compensated volunteers exp. homelessness who provided feedback to inform the final version. The MSST is rooted in racial equity, cultural responsiveness, & trauma-informed care. For ex: the number of questions on the MSST was lowered from 80 to 40. It also increases access to diversion & supports for people who will not get a housing resource & more equitably prioritizes eligible BIPOC, LGBTQIA2S+, & people from other marginalized communities in need of housing resources. Housing problem solving is now formalized & tracked in the CE process as well to monitor for potential access issues.

3. The CoC collects personal info in a trauma-informed way by requiring all CE assessors to complete trauma-informed care training on sensitively carrying out CE assessments, lessening stigma, & advancing equity. CE assessors will soon be required to complete Assertive Engagement training as well, which takes a strengths-based approach & centers lived experience. The MSST was drafted w/ input from providers & PWLE to ensure phrasing is clear and trauma-informed.

4. THE CoC UPDATES THE CES BASED ON FEEDBACK FROM PROVIDER & LIVED EXPERIENCE COMMITTEES MONTHLY & FROM CASE CONFERENCING ON A WEEKLY BASIS. The CoC also solicits feedback from participants via survey regarding their experience in services, asking whether they know how to access specific services. In addition, the CoC convenes a quarterly provider forum to solicit feedback on the CoCs policies & strategies including CE. Participants also get an optional survey at the end of the assessment to gauge if they understood/were comfortable with the process.

1D-8a.	Coordinated Entry–Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and	

4.	takes steps to reduce burdens on people seeking assistance.
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(limit 2,500 characters)

1.COC EMPLOYS TARGETED OUTREACH, MOBILE OUTREACH, & OTHER STRATEGIES TO REACH THOSE WHO ARE UNLIKELY TO SEEK SERVICES such as BIPOC, immigrants, ppl w/ mental & behavioral illnesses, and ppl living in the far east/unincorporated areas of the county. For ex., CoC hired add'l outreach workers for the far east part of the CoC & brought in add'l culturally responsive outreach providers to connect w/hard to reach BIPOC & immigrant pops. Marketing & assessment materials are available in languages commonly spoken in the community & agencies hire bilingual staff & use translation services. Staff work w/ households to address barriers related to hearing & speech impairments. To reach ppl w/ mental & physical health barriers, outreach teams are staffed w/ medical & behavioral health providers.

2.CES PRIORITIZES households most in need of assistance by using an assessment that IDs vulnerabilities – including household size, BIPOC and/or LGBTQIA2S+ households, income, health & disabling conditions, history of DV/currently fleeing, & criminal justice history. The assessment generates a score that the CoC uses to prioritize people, considering their preferences & matching tool, & info gathered through case conferencing. For PSH, the CoC follows HUD's Notice CPD-16-11 priorities. Folks that aren't prioritized receive housing problem solving & other resources.

3.TO ENSURE THAT PEOPLE MOST IN NEED OF ASSISTANCE RECEIVE PERMANENT HOUSING QUICKLY, the Coordinated Housing Assessment (mobile) Team conducts assessments & works w/ people near the top of the priority list to stay engaged & collect needed docs. The CoC has also developed a housing preferences & matching tool to speed up the referral process, & Bi-weekly case conferencing ensures fast, successful connection. The CoC has a bridge shelter serving 44 households w/ 24/7 staffing that provides temp shelter for ppl awaiting lease-up for PSH programs. The CoC will track the LOT from assessment to lease to ID room for improvements.

4.COC TAKES STEPS TO REDUCE BURDENS ON PPLE USING CE by making the CES easily accessible. The CoC also worked w/ PWLE to create a shorter, trauma-informed assessment that asks for the minimum amount of personal information necessary. Housing navigators assist ppl throughout the process & 61+ CE access points assist ppl who have difficulty filling out paperwork. Someone who is unable to find or obtain a social security card is prioritized for projects where those are not needed.

1D-8b.	Coordinated Entry–Informing Program Participants about Their Rights and Remedies–Reporting Violations.	
	NOFO Section V.B.1.o.	

Describe in the field below how your CoC through its coordinated entry:	
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1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and

- |    |   |
|----|---|
| 3. | reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan. |
|----|---|

(limit 2,500 characters)

1. THE COC AFFIRMATIVELY MARKETS HOUSING & SERVICES IN THE REGION & REACHES ALL PERSONS EXPERIENCING HOMELESSNESS THROUGH A DECENTRALIZED APPROACH TO ENSURE ACCESS. Info is disseminated in different ways including through passing out supplies & booklets that list services & resources, banners throughout the CoC w/ QR codes that lead to websites on accessing services, & social media posts, podcasts, & a newsletter listing ways to access housing services. CoC lead staff meet frequently w/ community providers to talk about CES access & the CoC website has info on how to get assessed.

2. TO INFORM PROGRAM PARTICIPANTS OF THEIR RIGHTS UNDER FAIR HOUSING & CIVIL RIGHTS LAWS, CoC regularly shares free legal clinics, hotlines, & other legal resources w/participants. All participants also receive Notice of Rights upon entry into a program. The CoC contracts w/ Metropolitan Public Defenders & refers clients for legal services, including reasonable accommodation letters. Providers, CE Staff, & Landlord Liaisons attend trainings conducted by the Fair Housing Council of Oregon (FHCO) on fair housing basics, recognizing common forms of discrimination & protections based on status, disparate impacts, HUD's guidance on screening for criminal history & how to report a Fair Housing violation. Free online courses are provided by the FHCO & posted on the CoC's training page. Informing front line staff of rights allows them to educate tenants. Participants are directed to agency grievance processes as needed & participants are directed to the County's civil rights complaint form if they believe their civil rights have been violated.

3. THE COC REPORTS CONDITIONS & ACTIONS THAT IMPEDE FAIR HOUSING CHOICE FOR CURRENT OR PROSPECTIVE PROGRAM PARTICIPANTS TO THE JURISDICTION RESPONSIBLE FOR CERTIFYING THE CONSISTENCY WITH THE CON PLAN, THE PORTLAND HOUSING BUREAU (PHB), AS WELL AS THE FHCO THROUGH A WRITTEN TRAINING & REPORTING POLICY. The CoC collaborates with the Portland Housing Bureau & the Fair Housing Council of Oregon who performs annual audit tests based on Source of Income, Race, & National Origin to analyze observed conditions or actions that impede Fair Housing. The CoC lead agency also participates in PHB's Fair Housing Advocacy Committee. The CoC has a written training & reporting policy for Coordinated Entry Staff & Landlord Liaisons & fair housing violation report hotlines are shared w/ providers to support participants.

1D-9.	Advancing Racial Equity in Homelessness—Conducting Assessment.
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NOFO Section V.B.1.p.
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1.	Has your CoC conducted a racial disparities assessment in the last 3 years?
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Yes
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2.	Enter the date your CoC conducted its latest assessment for racial disparities.
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06/30/2024
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1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC's Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and
2.	how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance.

(limit 2,500 characters)

1. THE CoC USES QUANTITATIVE DATA sources such as the point in time (PIT) count, Built for Zero data, census data, HMIS data re: demographics (race, ethnicity, gender ID, age, etc.), Oregon Department of Education data detailing the number of children experiencing homelessness and the HIC to analyze whether racial disparities are present. The CoC uses QUALITATIVE DATA SOURCES such as the equity advisory committee, data gathered from detailed interviews with staff responsible for conducting and submitting the PIT count, feedback from culturally-specific providers, and responses from a service equity study for PSH housing providers to analyze whether disparities are present in the provision or outcomes of CoC programs. The CoC is currently engaged in a process to develop new racial equity metric tools based on HMIS and comp-site data that will more quickly evaluate disproportionalities & disparities at both program access & program outcome levels through the use of system-level and provider-level dashboards.

2. The CoC identifies and addresses racial disparities in the provision and outcomes of homelessness services by analyzing the extent to which (a) Black, Indigenous and people of color (BIPOC) have access to housing and services at a higher share of the population served than of the population experiencing homelessness, and (b) housing retention rates for BIPOC are equal to or better than those for non-Hispanic whites. The CoC also uses the Equity Analysis Tool to compare inflow data from Built for Zero to SPR data to examine the difference between the provision of services and the outcome of those services including examining retention rates, exits to PH, and returns to homelessness. Trends are analyzed over time to see if they indicate that needs are not being met for specific populations.

1D-9b.	Implemented Strategies to Prevent or Eliminate Racial Disparities.	
	NOFO Section V.B.1.p	
	Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.	

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	Yes
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	Yes
3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	Yes
4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	Yes
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	Yes
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	Yes
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	Yes
8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	Yes
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	Yes
10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	Yes
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	Yes
	Other:(limit 500 characters)	
12.		

1D-9c.	Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
	NOFO Section V.B.1.p.	

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

(limit 2,500 characters)



THE CoC HAS FAR REACHING PLANS FOR ONGOING EVALUATION OF SYSTEM- LEVEL PROCESSES/POLICIES/PROCEDURES TO PREVENT & ELIMINATE RACIAL DISPARITIES IN CoC FUNDED ASSISTANCE. 1) expanding culturally specific provider capacity in the system and supporting other provider's culturally responsive service provision across the whole system. 2) Equity Work Plans identify internal processes that need improvement and focus on increasing each provider's capacity to provide culturally responsive support. Equity Work Plans also build in a process for monitoring progress toward addressing disparities. The Equity Advisory Committee (EAC) is currently working on a memo with recommendations on how to improve JOHS support and monitoring of provider equity work plans. The EAC will also make recommendations to update an MOU Template that will allow new and emerging culturally specific providers to provide services for participants in programs operated by established, non-culturally specific providers. 3) Capacity building is centered around equity, for ex: there is a focus on grants project targeting infrastructure needs of new and emerging culturally specific organizations and there is continued engagement with LGBTQIA2S+ Housing Collaborative. The CoC will EVALUATE at the end of the fiscal year the number of culturally specific providers who are eligible, evaluate how many of these providers were award funds through a competitive process, how many were provided technical assistance or capacity building funds, & determine further gaps in culturally specific services. 4) The CoC is also looking to engage culturally specific providers as TA providers. 5) The CoC is committed to using the Racial Equity Lends Tool (RELT) in CoC processes & decisions & it's being piloted as a regional framework. 6) The CoC launched the Homelessness Response Action Plan (HRAP) & it includes both priorities and goals aimed at reducing racial disparities. The HRAP will produce and implement an EVALUATION PLAN to understand the short- and long-term impacts of homeless services and programs & will analyze outcomes to understand how programs are best delivered, with a focus on priority populations who are disproportionately represented and underserved. 7)The CoC has a Community Sheltering Strategy, developed with key culturally specific parties, to add 535 shelter beds over next two years. The strategy prioritizes expansion of culturally specific shelter capacity, for both youth of color and for LGBTQIA2S+.

1D-9d.	Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
	NOFO Section V.B.1.p.	
	Describe in the field below:	
1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and	
2.	the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance.	

(limit 2,500 characters)

1. THE COC MEASURES PROGRESS TOWARD ELIMINATING DISPARITIES THROUGH THE SAME METHODS IT USES TO DETECT DISPARITIES. This includes quarterly analyses of service & outcome data by racial & ethnic identity, gender identity, age & disability status. In this analysis, the CoC compares the demographic composition of people sheltered, placed in housing, & receiving other services, to that of people experiencing homelessness, to ID persistent disparities in access to housing & services, & outcomes. The CoC looks for trends over time that might indicate unmet needs or worsening outcomes for a specific population. When an issue is identified, CoC works w/agency & community partners to investigate root causes & address the issues causing disparate access. The goal is to see disparities diminish over time as the CoC adopts new & more effective programs & strategies. CoC Lead collects race & ethnicity data, & is able to disaggregate service provision & outcomes, w/ an eye to centering equity in gap analyses. Gap analyses that look at outcomes w/ this granularity allow creation of programs to meet the needs of those currently not accessing services or experiencing worse outcomes in our community. The CoC also requires all contracted service providers to deliver services that are culturally responsive to the varied & intersecting gender identities, races, class, abilities, and sexual orientations, present in our community. CoC uses project performance data & feedback from participants to monitor program-level compliance w/ this obligation. THE CoC IS CURRENTLY ENGAGED IN A PROCESS TO DEVELOP NEW RACIAL EQUITY METRIC TOOLS THAT WILL EVALUTE DISPROPORTIONALITIES & DISPARITIES AT BOTH PROGRAM ACCESS & PROGRAM OUTCOME LEVEL. Reference groups will be chosen carefully to be the most accurate representation of the population in need of the specific service under evaluation. The REM team will gather input from associates w/ lived exp. of homelessness before finalizing a proposal to submit to the CoC management team in Fall 2024.

2. THE COC USES HMIS DATA, LSA DATA, PIT DATA, HUD'S EQUITY TOOL, LOCAL PROGRAM DATA, ANNUAL PROGRESS REPORTS, AND CONSUMER FEEDBACK TO TRACK PROGRESS. The CoC Lead also has a public dashboard and releases public reports on a quarterly basis. Additionally, the Racial Equity Tool that is being developed will help identify disproportionalities and disparities in the system.

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.	
	NOFO Section V.B.1.q.	
	Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.	

(limit 2,500 characters)

The CoC uses several outreach methods to engage those with lived experience of homelessness in leadership roles & decision-making processes. The CoC advertises a stipend policy wherein PWLE are paid at the same rate as professional contractors (\$100/hr). The CoC recruits PWLE to annually revise local competition scoring criteria & priority populations & to score/rank project applications. PWLE on advisory bodies are provided with professional development opportunities including project management, group facilitation, & equity training by the CoC Lead Agency & TA firms. The CoC prioritizes PWLE to serve on the CoC's advisory and governing bodies. 70% of people that serve on the CoC advisory and governing bodies are people with lived experience of homelessness. The CoC has a specific lived experience advisory body, the HCC, to improve CES processes. The Lived Experience Advisory Committee & the Equity Advisory Committee have been active for one year & have made significant recommendations on ensuring that the CoC authentically engages with PWLE, as well as offered program & project specific recommendations. The CoC also participates in a Community of Practice with a team of PWLE, culturally specific providers, & 3 other CoCs focused on how to uplift and better incorporate people with lived experience into systems change work. The CoC provides payment for PWLE participation as well as education & technology stipends. THE COC ALSO HELPS TO ENSURE THAT PWLE HAVE LEADERSHIP AND DECISION-MAKING ROLES THROUGHOUT THE COC BY REQUIRING THAT PROGRAMS INVOLVE THEM IN SUCH ROLES. The CoC also requires all projects to routinely gather feedback from PWLE on their experience in projects and make changes to the project design accordingly. Programs' compliance with this requirement is evaluated annually through the local CoC renewal application process. Many programs have PWLE who serve on their Boards of Directors, & many maintain consumer advisory groups to help evaluate & direct the programs' work. The CoC also invests in & supports projects that use peer support specialists and PWLE as part of their service delivery model. Accordingly, PWLE are actively recruited to fill a wide range of leadership, decision-making, & employment roles - both within the CoC itself & among its many member agencies. The CoC advertises employment & leadership opportunities to PWLE in its monthly newsletter, on social media & in podcasts highlighting employment programs specifically for PWLE.

1D-10a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	172	135
2.	Participate on CoC committees, subcommittees, or workgroups.	52	33
3.	Included in the development or revision of your CoC's local competition rating factors.	2	2

4. Included in the development or revision of your CoC's coordinated entry process.	32	22
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1D-10b. Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
NOFO Section V.B.1.q.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

THE COC PROVIDES PROFESSIONAL DEVELOPMENT & EMPLOYMENT OPPORTUNITIES TO INDIVIDUALS W/ LIVED EXPERIENCE OF HOMELESSNESS. The CoC Lead, has invested \$3.5 million in employment programs through Worksystems, Inc. (WSI), the local workforce development board, and coordinates employment programs for homeless & housing insecure community members. It works closely w/ employers to connect job seekers w/training & job placement. CoC agencies regularly participate in & host local job fairs to connect program participants job training & employment opps. The CoC's Supported Employment Program partners with PSH providers to offer intensive job development & on-the-job coaching for people w/ significant barriers to employment such as chronic homelessness. The youth system offers a wide range of services designed to connect youth to a living-wage job & a sustainable, fulfilling career. CoC partners also include: Cultivate Initiatives's (CI) low barrier employment workforce hubs for ppl experiencing homelessness. CI works w/ participants to secure needed identification/documents to build resumes, increase self-esteem, and obtain sustainable housing. Participants enter the program as paid interns & are later given the option to be hired as CI staff. The CoC also funds Trash for Peace's Groundscore program, a low-barrier employment program for ppl who are currently/formerly houseless. Participants enter the workforce program as paid interns & once completing their internship, they can be hired on as crew leads. Central City Concern provides low-barrier employment programs as well, & Outside the Frame (OTF) works with houseless youth providing training, mentorship and paid work opportunities to people typically excluded from the film industry. OTF's Film Workforce Development program offers training, mentorship, paid work opportunities, access to professional gear, & individualized career & project support. OTF produces media for organizations and hires program participants on all projects, providing work experience and on-the-job training. The CoC also offers PLWE co-chairs Anti-Racist Facilitation training, & CoC Board Members w/LE are offered the opportunity to work with TA providers & the CoC Lead on improving leadership, facilitation, & project management skills. The Monthly newsletter from the Collaborative Applicant includes local job solicitation from partner agencies to encourage people with lived experience to apply for those positions.

1D-10c. Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
NOFO Section V.B.1.q.	

Describe in the field below:

1.	how your CoC gathers feedback from people experiencing homelessness;
2.	how often your CoC gathers feedback from people experiencing homelessness;
3.	how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program;
4.	how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and
5.	steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

1. THE CoC GATHERS FEEDBACK FROM PPL EXP. HOMELESSNESS THROUGH the Equity Advisory Committee (EAC), the Lived Experience Advisory Committee (LEAC), Housing Connection Collaborative, Homelessness Response System Community Advisory Committee, & the Behavioral Health Center Advisory Committee - all comprised of PPL w/ current or recent experiences of homelessness. The CoC has hired 3 community engagement FTEs in the past FY to expand LE engagement. The CoC hosts focus groups on regional CE strategies w/ PWLE. Feedback is also accepted via the general CoC email & public phone number.

2. THE CoC FORMALLY SOLICITS FEEDBACK AT LEAST 2X A MONTH. However, feedback can be given 24/7 via the JOHS email & public phone number.

3. FOR COC & ESG PARTICIPANTS, the CoC utilizes focus groups, interviews, & input from ambassadors & consumer advisory boards to solicit a wide variety of feedback. Anonymous & non-anonymous surveys are given in accessible formats including over text message. Anonymous bi-annual surveys include demographic data to examine any differences in participant satisfaction by race/ethnicity. Informal feedback is gathered through case managers & used for improvement. Provider org leadership boards have current or former participant(s) or someone w/ LE. Feedback is shared w/the CoC at public CoC Board meetings & providers present on related program improvements. This year, providers were given TA around: 1) creating formal & informal, anonymous & non-anonymous participant feedback loops, 2) marketing these feedback mechanisms to participants, & 3) collecting & analyzing informal feedback on a quarterly basis.

4. THE CoC COLLECTS FORMAL AND INFORMAL FEEDBACK AT LEAST BI-MONTHLY.

5. THE CoC HAS TAKEN STEPS TO ADDRESS CHALLENGES RAISED BY PWLE, & has established a communication & accountability loop where the CoC lead reports back to advisory committees/boards on the outcomes of recommendations from private forums & public meetings. Examples of addressing challenges raised by PWLE include site designs for new shelters being informed by LEAC feedback to create a more accessible, trauma-informed space. The CoC also implemented changes to project eligibility for locally funded DV projects based on feedback from participants around eligibility barriers to entry. A New Coordinated Access Priority Pool was created to offer folks in the pool a housing resource within 6 months following feedback on wait times in the CES process.

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	
	Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

The CoC worked w/ the Oregon Housing & Community Services (OHCS) Dept & County partners to support Senate bills that would change zoning laws to create more affordable housing. The CoC also provided in-depth analysis of all current & proposed zoning regulation changes & legislation & provided feedback as to the impact on homelessness within the CoC. Examples of passed bills include (1) HB 3442 passed, which authorizes local govts to allow & require zoning changes for conditional use permit development of affordable housing in certain areas, (2) HB 2001/HB 5019, which provides \$200 million for the affordable housing & emergency homelessness response package, & (3) HB 2761, which expands OHCS' ability to allow financing of certain affordable residential units within certain housing developments.

The City of Portland (a co-leader of the CoC Lead agency) has taken several steps to reduce regulatory barriers. For example, City Council removed zoning barriers & expanded options for the construction of new small-scale development in residential areas throughout the city. In March 2023, the Bureau of Development Services (BDS) released results of a survey asking the development community to identify the biggest challenges to building new housing units in Portland's current economic climate. In 2022, City Council adopted an ordinance creating a new Tax Increment Financing District - a community-led effort to capture growth in property values to be reinvested back into communities facing gentrification & displacement. In 2023, BDS launched a Multifamily Housing Pilot to proactively monitor & intervene to keep these projects moving through the permit process. The City has waived System Development Charges to help offset the cost of making required seismic improvements & adjusted the applicable seismic standards in order to facilitate the conversion of existing office space to residential. The Housing Regulatory Relief project includes waiving some standards that apply to major remodels. The City of Portland also expanded the property tax exemption for developments as an incentive to comply w/ the City's Inclusionary Housing policies, & the City Council expanded program eligibility & the scope of incentives offered to encourage more residential development while ensuring that a portion of those units will remain affordable to low-income households for 99 years.

## 1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Advance Public Notice of Your CoC's Local Competition Deadline, Scoring and Rating Criteria.	
	NOFO Section V.B.2.a. and 2.g.	

1.	Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC's local competition.	08/06/2024
2.	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC's local competition.	05/06/2024

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes
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1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	90
2.	How many renewal projects did your CoC submit?	33
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	the severe barriers your CoC considered.

(limit 2,500 characters)



1. THE COC COLLECTS & ANALYZES DATA REGARDING SUCCESSFUL PERMANENT HOUSING PLACEMENTS BY REVIEWING HMIS & Comparable database Entry & Exit data & APPLICANT NARRATIVES DESCRIBING HOW PROGRAMS HELP PARTICIPANTS OVERCOME HOUSING BARRIERS. PSH programs are scored according to the % of households who have retained housing for a year or more or who exit to a positive destination & do not return to homelessness within 2 yrs. Projects not designated for those who are chronically homeless—RRH & TH projects—are scored on the # of participants who exit to permanent housing destinations.

2. THE COC TRACKS THE LENGTH OF TIME (LOT) FROM IDENTIFICATION TO HOUSING PLACEMENT THROUGH QUARTERLY APR REVIEWS FOR ALL PSH & RRH PROJECTS. APRs provide info on clients' LOT between project entry & housing move-in date, as well as the LOT between the date homelessness started & housing move-in date.

3. THE COC RATES & RANKS PROJECTS IN PART BASED ON THE % OF CLIENTS SERVED FROM VULNERABLE POPULATIONS. Serving more clients from vulnerable populations earns projects more points & renewal projects may be ranked above higher scoring new projects based on three factors, including adverse impact to priority populations (i.e., populations with a specific severity of needs and vulnerabilities) if the renewal project is not funded. Time to placement is not an existing scoring measure because the CoC recognizes that the LOT from ID to housing may be longer for priority populations. This data is used though to ID areas of inefficiency, where more resources are needed, such as provider TA through project improvement plans, and system-wide changes e.g. housing barrier removal support through Metropolitan Public Defender's office.

4. THE COC CONSIDERED SEVERE BARRIERS, such as having disabilities including mental health diagnosis and substance use disorder; being a survivor of domestic violence; being over the age of 55; experiencing chronic homelessness; and being a member of the LGBTQIA2S+ community. While not a formal "priority population" the Collaborative Application Committee also took into consideration projects that serve people involved w/ the criminal legal system that may impact their ability to obtain housing. The CoC additionally considers whether programs are helping overcome race equity barriers - one of the Rank & Review measures is whether participants of color have housing outcomes that are equal to or greater than those for non-Hispanic, White participants.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
	Describe in the field below:	
1.	how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	

- |    |   |
|----|---|
| 3. | how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers. |
|----|---|

(limit 2,500 characters)

1. According to HUD's CoC Racial Equity Analysis tool, Black households are over-repped in the CoC's homeless population & are 3.25 X more likely to become homeless than the general pop. Indigenous households are over-repped in the homeless population & individuals are 5 X more likely to become homeless than the general pop, & Indigenous families 9 X more likely. Latino/a/x families are over-repped & 2 X more likely to become homeless than the general pop. The CoC USES INPUT FROM THESE GROUPS TO DETERMINE RATING FACTORS by maintaining a CoC board & Collaborative Application Committee (CAC) that reflects the demographics of the region's homeless pop. 50% of the CoC Board identifies as POC & the CAC is a racially diverse group comprised of people from overrepresented pops. The CoC also used feedback from culturally specific providers on rating factors & scoring that disproportionately impacted their scores negatively. The CoC & CAC also regularly consult with the Lived Experience Advisory Committee (with 57% of members IDing as BIPOC) on rating factors. Finally, the CoC consults w/ community members & non-funded culturally specific orgs to inform equity in rating factors.

2. The CAC helped develop scoring factors & reviewed projects. The CAC includes individuals belonging to populations that are overrepped in the local homeless population who also represent commonly marginalized intersectional identities: 25% are Black/African American, 25% are PWLE, & 25% are LGBTQ+.

3. 40% OF POINTS ON A NEW PROJECT APPS & 31% OF THE POINTS ON RENEWAL APPS FOCUS ON RACIAL EQUITY & IDing BARRIERS. The rating rubric evaluates a program's efforts to advance racial equity & cultural responsiveness, including addressing institutional racism, reducing homelessness within communities of color, implementing culturally responsive programming, & addressing barriers faced by the intersectional LGBTQIA2S+ community. The scoring rubric included an analysis of equity measures for each applicant including a requirement that applicants ID barriers to participation for POC & the steps the applicant is taking to eliminate those barriers. To get full points, projects needed to ID 2 barriers & then explain how they addressed those barriers & what the outcomes were. Local priorities promote serving over-repped communities of color & new applicants or renewal projects must clearly demonstrate whether they provide culturally specific or culturally responsive services, & how they do so.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	
	Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;	

3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

1. THE CoC ADOPTED A NEW REALLOCATION POLICY in 2023. THE REALLOCATION POLICY ALLOWS FOR BOTH VOLUNTARY REALLOCATION OF ANY PROJECT AND INVOLUNTARY REALLOCATIONS OF PROJECTS THAT ARE LOW-PERFORMING. Voluntary reallocation is when an organization decides that they want to relinquish funds in whole or in part from an existing CoC-funded project, and they work with the CoC Lead on what type of reallocation might be appropriate. Involuntary reallocation can occur due to project's performance metrics, as determined by the Collaborative Application Committee (CAC). Lower-performing projects include projects that ranked in the bottom 25% of projects for two consecutive years as well as projects for which HUD recaptured 10% or more of grant funds in two or more of the past four years. Reallocation is a multi-year process. If a project is identified as meeting criteria for reallocation, they will have one year to improve their performance outcomes and/or cost effectiveness. At the time of initial identification of meeting criteria for reallocation, the project will be given improvement goals for the next year. The project will also receive technical assistance to support reaching these goals. If, after that year of working toward improvement, the project has not met its improvement goals, then the project will be up for reallocation in that year's NOFO. If a project was reallocated, the CoC lead agency would work to ID other housing resources for participants to ensure that no one would return to homelessness as a result of reallocation.

2. THE CoC IDENTIFIED ONE 'LESS NEEDED' PROJECT THAT OPTED FOR VOLUNTARY REALLOCATION PER THE CoC's POLICY. All projects that were identified in 2023 as low performing projects were either defunded or put on improvement plans. Only one of those projects was identified as continuing to be low performing.

3. The CoC reallocated one project "New Avenues for Youth Roads to Housing PSH project" in this year's competition.

4. The project identified was not chosen for reallocation because of the need in the community for recovery-oriented transitional housing. The project will continue to work with the Collaborative Applicant on a project improvement plan and is expected to make quarterly progress on the plan.

1E-4a.	Reallocation Between FY 2019 and FY 2024.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	Yes
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	Yes
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	09/27/2024

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	09/27/2024
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1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project Status–Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-.	Yes
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1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	10/25/2024
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1E-5d.	Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	10/25/2024
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## 2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Wellsky
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2024 HIC data into HDX.	05/10/2024
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2A-4.	Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

In the field below:

1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards.

(limit 2,500 characters)

1. THE COC AND HMIS LEAD ENSURE DV HOUSING AND SERVICES PROVIDERS IN THE COC COLLECT DATA IN A HUD-COMPLIANT COMPARABLE DATABASE. All victim services providers within the CoC use CompSite - a HUD-compliant comparable database. For the last decade, the CoC/HMIS Lead has supported and been aligned with the system administrator for CompSite, who works closely with victim service agencies to ensure all CoC policies are being followed. The CompSite system administrator is part of the lead policy-making body for the local Domestic & Sexual Violence (DSV) system, which also works closely with the DSV housing specialists within the CoC. Because of the robust array of housing programs in our local DSV system, the CoC/HMIS Lead has support for 1.5 FTE for the system. CompSite staff provide training and technical assistance for all DSV advocates entering data into the CompSite and continue to ensure accurate reporting from the comparable database to the CoC/HMIS Lead. Additionally, this capacity allows the partnership between the CoC and DSV system to continue identifying gaps and barriers to housing for DSV survivors, and to develop data-driven programming and interventions. The DSV system, working with the CompSite system administrator, submits de-identified, aggregate data to the CoC and HMIS lead via a CSV file with bed inventory, utilization numbers & performance measures for each CoC project in the CompSite. All DSV CoC projects report on an annual basis for review, with data pulled from CompSite and submitted in aggregate. These data do not include personally identifiable information or line-item client detail.

2. THE DV HOUSING AND SERVICE PROVIDERS IN THE COC USE THE HUD-COMPLIANT COMPARABLE DATABASE, COMPSITE, FROM THE VENDOR WELLSKY, WHICH COLLECTS ALL HUD REQUIRED DATA ELEMENTS AND, ALONG WITH HMIS, IS ALWAYS IN COMPLIANCE WITH THE CURRENT HMIS DATA STANDARDS, PARTICULARLY THE 2024 HMIS DATA STANDARDS.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	2,940	55	2,619	87.45%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	825	0	761	92.24%
4. Rapid Re-Housing (RRH) beds	2,180	250	2,402	98.85%
5. Permanent Supportive Housing (PSH) beds	5,913	82	5,488	91.54%

6. Other Permanent Housing (OPH) beds	882	5	875	98.65%
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2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

1. The bed coverage rate is at least 87% for all project types.
2. N/A.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen.	

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?	No
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## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2024 PIT count.	01/30/2024
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2B-2.	PIT Count Data—HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2024 PIT count data in HDX.	05/10/2024
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2B-3.	PIT Count—Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:
1.	engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and
3.	included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.

(limit 2,500 characters)

1. THE JOINT OFFICE OF HOMELESS SERVICES (JOHS) COORDINATED WITH JANUS YOUTH PROGRAMS AND UNACCOMPANIED YOUTH EXPERIENCING HOMELESSNESS IN THE PLANNING OF THE 2023 PIT TO ENSURE AN ACCURATE COUNT OF YOUTH EXPERIENCING HOMELESSNESS DURING THE 2023 PIT STREET AND SHELTER COUNTS. Janus operates an access center that serves as a single point-of-entry for youth experiencing homelessness in Multnomah County. It also operates a youth street outreach program, two youth emergency shelters and a youth transitional housing program. It is a trusted provider among the city's youth and an experienced partner in conducting the PIT count. Together with unaccompanied youth experiencing homelessness, the JOHS (CoC Lead) and JANUS developed a PIT count survey and recruited youth volunteers with lived experience to accurately represent youth experiencing homelessness in known sites and in outreach.

2. Janus' Yellow Brick Road youth street outreach specialists, partnering with unaccompanied youth experiencing homelessness, selected locations where youth experiencing homelessness would most likely be identified. As a result of the identified locations, the PIT team was able to connect with youth living on the street and in shelters. The CoC PIT count volunteers also worked with youth providers to identify select locations including the transitional shelter for youth, two emergency shelters for youth, adult shelters frequented by youth (up to age 26), and numerous unsheltered locations.

3. MANY YOUTH EXPERIENCING HOMELESSNESS WERE RECRUITED AS COUNTERS AND WENT TO SHELTERS & UNSHELTERED LOCATIONS COMMONLY FREQUENTED BY YOUTH EXPERIENCING HOMELESSNESS. MANY YOUTH EXPERIENCING HOMELESSNESS COULD RELIABLY BE FOUND IN JANUS' YOUTH SHELTERS AND YOUTH TRANSITIONAL HOUSING DURING THE PIT COUNT. TO REACH THOSE LIVING ON THE STREET, JANUS COORDINATED WITH OTHER STAKEHOLDERS AND YOUTH EXPERIENCING HOMELESSNESS TO CREATE TARGETED OUTREACH AREAS OR GRIDS to make sure all areas were adequately covered at various times of the day or night. Janus uses this same approach to provide street-based support during severe weather episodes, and it has proved very effective. For these coordinated outreach efforts, Janus and youth partners specifically prioritized areas where transition aged youth were known to camp.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	

	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
3.	describe whether your CoC's PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs' geographic; and
4.	describe how the changes affected your CoC's PIT count results; or
5.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2024.

**(limit 2,500 characters)**

1. No changes were made to our sheltered PIT count data or methodology between 2023 and 2024. However, our shelter count increased substantially between 2023 and 2024 due to increases in our local shelter capacity. A total of 454 beds were newly opened in shelters between the 2023 HIC and this year's HIC.

2. The CoC did not conduct an unsheltered PIT count in 2024. The next unsheltered PIT count will be in January 2025. In early summer 2024, the CoC began planning the 2025 PIT count, which will be a Tri-County effort between the CoC and its neighboring counties, led by the Homelessness Resource Action Collaborative.

3. The CoC's 2024 PIT count was not affected by people who recently arrived in our geographic area or who were displaced from their previous area of residence by natural disaster or other events.

4. N/A

5. N/A

## 2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1. THE COC IDs RISK FACTORS FOR FIRST TIME HOMELESSNESS BY COLLABORATING W/ PREVENTION & HOMELESS SERVICE PROVIDERS THROUGH WORKGROUPS WHERE CAUSES ARE DISCUSSED, & BY ANALYZING DATA FROM COORDINATED ENTRY (CE) & "FRONT DOOR" ENTITIES (211, SHELTERS, DAY CENTERS). The CoC also ID'd risk factors during the PIT count by surveying "doubled up" households at risk of first-time homelessness. The CoC increased investment in the FUSE initiative which IDs frequent users of healthcare & homeless services to prevent & study first time homeless. FUSE allows for cross-collaboration with health care & criminal justice partners to ID individuals coming out of institutions who are at-risk. A Built for Zero (BFZ) pilot increased navigation connections to previously hard to reach unsheltered populations – improving system inflow data on the causes of first-time homelessness. A tri-county planning body tracks causes of first-time homelessness using data that can be disaggregated by race and ethnicity, age, & geographic location to design better programming.

2. THE COC EMPLOYS MULTIPLE STRATEGIES TO ADDRESS THE NEEDS OF PEOPLE AT RISK OF BECOMING HOMELESS. The CoC funds the Eviction Mitigation program through the Oregon Law Center which connects households w/ an eviction notice w/ financial & legal assistance to prevent eviction. The CoC expanded capacity for other local prevention programs. For example, the Short-Term Rent Assistance (STRA) program engages 17 orgs to support people at risk of homelessness. STRA provides short- and medium-term rent assistance to keep people housed or help quickly rehouse them. Btwn 7/23 and 6/24, the CoC funded \$55M in STRA. The Portland Housing Bureau also offers outreach, education, legal services & advocacy for low-income renters to prevent eviction. The CoC's diversion programs work w/hospitals, jails & other institutions to prevent homelessness at discharge, & provide specialized services for people fleeing DV. One of the CoC's strategic goals is to end all behavioral health, health system or hospital discharges to the street by 12/31/25, end discharges from carceral settings to the streets by 2026, & end homelessness for youth aging out of foster care in Multnomah County by 2027. The CoC has drastically slowed the trend of people becoming homeless for the first time w/ only an increase of 0.88% between FY 22 & FY 23 compared to 48.5% between FY 21 & FY 22.

### 3. The Joint Office of Homeless Service, the CoC Lead Agency

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	No
2.	having recently arrived in your CoC's geographic area?	No

2C-2.	Reducing Length of Time Homeless—CoC's Strategy.	
	NOFO Section V.B.5.c.	
	In the field below:	
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1. The COC REDUCES LENGTH OF TIME HOMELESS (LOTH) THROUGH THREE BROAD STRATEGIES: INCREASING HOUSING CAPACITY, INCREASING OUTREACH & SERVICE CAPACITY, & PRIORITIZING PEOPLE W/ THE LONGEST LOTH FOR HOUSING. TO INCREASE HOUSING CAPACITY, the CoC invests local, state & federal resources in short & long-term rent assistance. For example, the CoC worked to decrease LOTH by adding 372 NEW PSH units in FY23 & 1953 units of PSH have been added to the system since 2021. The CoC's strategy to lower LOTH also involves investing in OUTREACH SERVICES to quickly ID & engage people experiencing chronic unsheltered homelessness. The CoC has revamped CE to make outreach assessment more accessible, equity centered, & focused on trauma informed relationship building. These improved approaches have led to faster rapport-building between participants and providers that in turn have reduced LOTH. The CoC collaborates w/ health, mental health & other mainstream systems to ID people experiencing or at risk of homelessness so that interventions can begin as quickly as possible. Mobile teams of housing placement specialists ID & engage people experiencing homelessness in CE assessments, street-to-home housing placement, shelter diversion & rapid rehousing activities, each using a Housing First approach that lowers barriers slowing down housing placement. Providers case conference and collaborate w/ outreach, shelter, day center & mainstream service staff to expedite housing placement through document prep, unit ID & flexible move-in assistance. In addition to the \$6M allotted, the FY25 budget added \$5M in additional funding specifically for placement out of shelter into PH.

2. THE COC IDENTIFIES HOUSEHOLDS WITH THE LONGEST LOTH THROUGH EXTENSIVE STREET OUTREACH & CE ASSESSMENTS conducted through a local 211 information line, in person at most service providers (including partnering hospitals, mental health & developmental disability service providers), & mobile teams. Assessments & by-name lists are managed within HMIS. CE includes LOTH homeless as a prioritization factor for housing, the CoC adopted HUD Notice CPD-16-11 for PSH prioritization, & VASH prioritizes LOTH. The CoC houses people that face significant challenges to housing by working with landlord (LL) liaisons, partner programs that negotiate for lower screening criteria, a risk mitigation fund w/ LL incentives, & by building project based PSH units.

3. The Joint Office of Homeless Services, the CoC Lead

2C-3.	Successful Permanent Housing Placement or Retention –CoC's Strategy.	
	NOFO Section V.B.5.d.	
	In the field below:	
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

1. TO INCREASE PERMANENT HOUSING (PH) EXITS, THE COC INVESTS IN A RANGE OF STRATEGIES including building more affordable housing, investing \$12M in annual funding for PH placement out of shelter, & investing in a landlord recruitment & engagement team. Between 7/1/23 - 6/30/24 - 574 individuals were newly placed in PSH. 1953 units of PSH have been added to the system since 2021 through local & CoC funding & the CoC has met 82% of its goal of creating 2,235 PSH units by 2030. Between 7/1/24 - 6/30/25, another 200 PSH units will be created totaling 2,038 new PSH units in the CoC (not including new PSH applied for through this NOFO). The CoC has also increased using RRH to move shelter residents to PH. In addition, new investment in FY24 brought DSV InReach Team to non-DSV focused (mainstream) shelters across the CoC. Adult InReach Teams bring housing case management resources directly to nonprofits & shelters without housing case management capacity to ensure individuals/families have direct resources to move from shelters into PH.

2. Between FY22 and FY 23, the CoC maintained a 97% rate of retention/exit to PH destinations for those in PH projects other than RRH. IT ACHIEVED THIS SUCCESS THROUGH A RANGE OF STRATEGIES WHICH IT WILL CONTINUE, INCLUDING: multi-agency, cross-disciplinary mobile retention teams; integration of DV advocates, peer support specialists, physical & behavioral health providers & other mainstream providers to support housing retention; case conferencing to match households' w/ interventions that best meet their needs; & local retention flex funds to stabilize households who face temporary crises. The CoC now provides CoC-funded programs with match funding to alleviate this cost burden & so that programs can keep funding previously used for match and direct that money towards staff & participant retention. HRAP strategic goals include a retention goal and an outcome tracker and aim to expand current housing retention programs and increase funding to support the staffing and services.

3. The Joint Office of Homeless Services, the CoC Lead Agency.

2C-4.	Reducing Returns to Homelessness–CoC's Strategy.	
	NOFO Section V.B.5.e.	
	In the field below:	
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1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate that individuals and families return to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1. THE COC IDS PEOPLE WHO RETURN TO HOMELESSNESS THROUGH DISAGGREGATED ANALYSES OF 6 & 12-MONTH, POST-PROGRAM EXIT, PERMANENT HOUSING RETENTION DATA. Trends in negative retention outcomes are assessed across sub-populations, demographic groups & housing interventions to better understand where additional retention-focused services may be needed. The CoC has a local performance measure to track people who exited ES, street outreach, TH, PH, or the CE housing waitlist to housing & then returned to homeless services (i.e., to an ES, SO, TH or PH Project or CE) within or up to two years. For RRH, housing retention is tracked starting after the household completes the housing subsidy; and for PSH, housing retention is tracked from when the household moves into the PSH project. In both measures, retention is determined by whether that person is permanently housed (whether in their original project or in a subsequent permanent housing destination) 12 months later.

2. Between FY22 & FY 23 rates of returns to homelessness (RTH) from PH remained low between 3.8-4.8%. The CoC also decreased RTH from TH by 3%. THE COC MAINTAINS THESE LOW RATES OF RTH THROUGH A RANGE OF RETENTION STRATEGIES, INCLUDING: targeted employment & benefit access services to increase household income; multi-agency, cross-disciplinary mobile housing retention teams; integration of domestic violence (DV) advocates, peer support specialists, physical & behavioral health providers, & other mainstream providers to support housing retention; case conferencing to match households with &/or transition them to interventions that best meet their needs; flexible local housing retention funds to stabilize households who face temporary crises; & alignment w/ physical & behavioral health providers for coordinated outpatient care. The CoC has leadership teams for four homeless sub-populations (DV survivors, unaccompanied youth, families with children & adults without children) that regularly review data, address challenges & identify tailored strategies to reduce the RTH rate. A comprehensive transfer process in place prevents RTH for people who might otherwise lose housing due to needing reasonable accommodations or higher level of care, facing eviction or program termination, or experiencing emergency safety issues.

3. The Joint Office of Homeless Services, the CoC Lead Agency.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section V.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	
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**(limit 2,500 characters)**

1. THE COC USES A ROBUST SET OF STRATEGIES TO INCREASE ACCESS TO EMPLOYMENT & EMPLOYMENT INCOME Examples include: (1) Supported Employment programs provide intensive job development and on-the-job coaching for people with significant barriers to employment such as extended periods of homelessness; (2) Clean Start, Workforce Cleaning Brigade, Mobile Shower & Hygiene Access, and Groundscore train & employ houseless & formerly unsheltered people to do trash pick-up in places impacted by camping; (3) Film Workforce Development program trains & employs unhoused & formerly unhoused people to work in film industry; (4) Youth system partners with WIOA & SNAP-funded employment & training programs as well as social enterprise businesses that provide job training for homeless youth, & (4) the DV system's Family Strengths program that leverages OVW funds to support job placement & career advancement, covering costs such as childcare so participants can go to job interviews & fees for licensing exams for employment). Employment services are integrated into homeless & housing services across all CoC programs to increase employment income & access. All CoC providers offer employment-specific programming in-house and/or partner with employment programs.

2. The CoC's Joint Office of Homeless Services (JOHS) invests in the WDB's Employment Opportunity Program (EOP), which integrates employment & housing assistance for homeless participants through partnerships with homeless service providers. EOP Career Coaches are stationed in WorkSource Oregon offices, Oregon's mainstream (un)employment offices, throughout the CoC's geographic area, for better connection and smoother referrals for EOP participants to mainstream employment services including registration in Oregon's largest job database, career plan development, and access to mainstream workshops on resumes, interviewing, soft skills, and networking. In addition, the CoC Lead has also increased investments into programs that give on the job training. Programs like Community Volunteer Corps, Culinary Training Program, and a Workforce Academy give opportunities like internships to get on the job training and get paid while learning.

3. The Joint Office of Homeless Services, the CoC Lead Agency, is responsible for overseeing the strategy to increase income.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access non-employment cash income; and	
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

**(limit 2,500 characters)**

1. ALL COC PROVIDERS PROVIDE DIRECT SUPPORT TO PARTICIPANTS TO ENROLL IN BENEFITS PROGRAMS AND INCREASE NON-EMPLOYMENT CASH INCOME, AND/OR REFER THEM TO PROGRAMS THAT SPECIALIZE IN BENEFIT ACQUISITION. The CoC works closely with agencies that provide cash benefits (e.g. VA, DHS) and programs that specialize in helping people navigate the application and appeals process. For example, Veteran Services Officers trained to represent Vets in their claims for benefits participate in VBNL Vet By-Name List case conferencing to ensure benefit connection, and the CoC partners with DHS to provide on-site TANF benefit acquisition services to homeless families with children at shelter and housing programs. The CoC tracks projects' rates of participant connection to benefits and includes this as a scoring rating & ranking factor. THE COC LEAD AGENCY FUNDS THE COC'S BENEFITS & ENTITLEMENTS SPECIALIST TEAM (BEST) THAT PROVIDES INDIVIDUALIZED SUPPORT TO PEOPLE WITH DISABILITIES EXPERIENCING HOMELESSNESS TO EXPEDITE & APPEAL APPLICATIONS FOR SSA ENTITLEMENTS (E.G. SSI, SSDI). BEST partners with 170+ orgs across systems (homeless/housing, health, corrections, education, etc.) to increase access to non-employment cash income for vulnerable community members across the CoC. In FY24, BEST filed benefit claims for 241 people & 139 were awarded (a 58% success rate). CoC providers discuss access to non-employment cash sources at CE case conferencing meetings & problem solve barriers that participants face to accessing benefits. The CoC encourages all providers who assist participants with SSI/SSDI applications to use the SOAR model. The CoC lead agency supports providers' access to a free Oregon SOAR training provided through the Substance Abuse and Mental Health Service Administration (SAMHSA). CoC providers discuss access to non-employment cash sources at case conferencing meetings & problem solve barriers that participants face to accessing these benefits.

2. The Joint Office of Homeless Services, the CoC Lead Agency.

## 3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	Yes
--	--	-----

3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
SPC Home Forward ...	PH-PSH	35	Both

### 3A-3. List of Projects.

1. What is the name of the new project? SPC Home Forward Amalgamate Expansion

2. Enter the Unique Entity Identifier (UEI): KV4VMBHUWYH7

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC's Priority Listing: 35

5. Select the type of leverage: Both

## 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

### 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	--	----

3C-2.	Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

## 4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applicants.	
	NOFO Section I.B.3.j.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
--	--	-----

4A-1a.	DV Bonus Project Types.	
	NOFO Section I.B.3.j.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2024 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

**You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.**

4A-3.	Data Assessing Need for New DV Bonus Housing Projects in Your CoC's Geographic Area.	
	NOFO Section I.B.3.j.(1)(c) and I.B.3.j.(3)(c)	

1.	Enter the number of survivors that need housing or services:	4,212
2.	Enter the number of survivors your CoC is currently serving:	2,189
3.	Unmet Need:	2,023

4A-3a.	How Your CoC Calculated Local Need for New DV Bonus Housing Projects.	
	NOFO Section I.B.3.j.(1)(c)	
	Describe in the field below:	
1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and	
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

(limit 2,500 characters)

1. THE COC CALCULATED THE NUMBER OF DV SURVIVORS NEEDING HOUSING OR SERVICES BY ANALYZING ASSESSMENT DATA FROM DV SYSTEM ENTRY POINTS COUPLED WITH DATA COLLECTED FROM HMIS FROM 7/1/23 - 6/30/24. The number of survivors needing housing or services was determined by counting the number of calls & CE assessments from people who reported that they were fleeing DV and expressed housing as a need. Participants who entered a shelter or housing program were counted as served by the CoC.

2. THE COC USED DATA COLLECTED IN AN HMIS COMPARABLE DATABASE (COMPSITE), COUPLED WITH DATA COLLECTED IN HMIS (WELLSKY) TO PROVIDE THE NUMBER OF SURVIVORS WHO NEEDED HOUSING AND SERVICES AND THE NUMBER OF SURVIVORS SERVED IN THE COC.

3. THE COC WAS UNABLE TO MEET THE NEEDS OF ALL SURVIVORS DUE TO A NUMBER OF BARRIERS: (1) A LACK OF SUFFICIENT FUNDING TO ADDRESS ALL OF THE THE EMERGENCY SHELTER AND HOUSING NEEDS; (2) A LACK OF AFFORDABLE HOUSING RESOURCES IN THE COMMUNITY; (3) ISSUES RELATED TO DV/SA/ST; (4) HOUSING DISCRIMINATION; and (4) STIGMA & FEAR. Barriers directly related to DV include financial abuse that has led to debt, poor credit & collections; poor or no housing history, unpaid property damage resulting in eviction, poor or no legal work histories, and/ or loss of employment due to abuse. Other barriers related to DV include limited education, limited transportation, limited access to child care & adverse physical and mental health effects as a result of abuse. Often, substance abuse supports & resources are needed. Housing resources & services that address the barriers related to DV are included in the DV Bonus requests. Resources will help the community address housing discrimination through advocacy with landlords & partnerships with legal services. Stigma & fear are barriers to survivors reaching out for assistance. Survivors' experience shame & social stigma related to domestic violence, stalking, sexual assault or sex trafficking. Survivors experience victim-blaming which can result in a distrust of service providers. Survivors fear involvement of child welfare agencies and the potential loss of child custody. Survivors experience fear of legal repercussions due to illegal activity they may have been coerced or overtly forced into. In the Latine and African immigrant survivor community, fear may stem from documentation status of themselves or family members. Undocumented Latine survivors are often threatened with deportation by their abusers.



4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
The Black Communi...

## Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	

Enter information in the chart below on the project applicant that applied for one or more New DV Bonus housing projects included on your CoC's FY 2024 Priority Listing for New Projects:

1.	Applicant Name	The Black Community of Portland
2.	Rate of Housing Placement of DV Survivors–Percentage	100%
3.	Rate of Housing Retention of DV Survivors–Percentage	100%

4A-3b.1.	Applicant's Housing Placement and Retention Data Explanation.	
	NOFO Section I.B.3.j.(1)(d)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1.	how the project applicant calculated the rate of housing placement;
2.	whether the rate for housing placement accounts for exits to safe housing destinations;
3.	how the project applicant calculated the rate of housing retention; and
4.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. HOW PROJECT APPLICANT CALCULATED RATE OF HOUSING PLACEMENT: Participants, who identified and as a DV survivor, entered into the program, and received a move in date were included in the calculations for "rate of housing placement." For the purposes of this question, we used the following performance period: July 1, 2023 - June 30, 2024.

2. THE RATES MENTIONED BEFORE ACCOUNT FOR EXITS to safe housing destinations, including for participants who successfully exited to Permanent Housing upon concluding the program.

3. THE PROJECT APPLICANT CALCULATED THE HOUSING RETENTION RATE by establishing the percentage of individuals, that identified as being survivors and exited the program to permanent housing or retained housing while still enrolled in the project during the reporting period.

4. THE DATA SOURCE is HMIS for non-DV projects and other administrative data including intake paperwork and follow ups.

4A-3c.	Applicant's Experience Housing DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan;
3.	determined survivors' supportive services needs;
4.	connected survivors to supportive services; and
5.	moved survivors from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,500 characters)

1. THE APPLICANT ENSURED DV SURVIVORS EXPERIENCING HOMELESSNESS WERE QUICKLY MOVED INTO SAFE AFFORDABLE HOUSING by 1) Creating a safety plan & determining what safe meant to the participant; 2) utilizing community partnerships w/ other housing providers, private market landlords, & mutual aid groups; 3) implementing Housing First practices: program DOES NOT HAVE REQUIREMENTS FOR INCOME, SOBRIETY, CLEAN RECORDS, OR PARTICIPATION IN SERVICES; and 4) providing housing navigation, housing-focused case management, & support overcoming housing barriers.

2. The applicant currently uses an open referral process to fill openings in its locally-funded RRH program. This process screens households for safety issues and then prioritizes program openings for survivors and those who are actively fleeing domestic violence. The applicant further increases prioritization for households with children at risk of primary or secondary trauma. The program also transfers existing participants & receives new referrals through the CoC's emergency transfer process, which details several approaches for internal & external transfers. Survivors get top priority for transfers over new referrals in the CES. The process identifies the fastest & safest transfer possible based on participant's needs & definition of safety.

3. SURVIVORS LEAD THE PROCESS OF IDENTIFYING SERVICES THEY WANT TO CONNECT TO. SURVIVORS DETERMINE THEIR NEEDS & PROJECT STAFF CONNECT SURVIVORS TO THE SERVICES THEY CHOOSE. Together w/ a case manager, the survivor completes a safety plan & needs-assessment that results in a co-designed case plan for the household.

4. SURVIVORS ARE CONNECTED TO A RANGE OF SUPPORTIVE SERVICES WITHIN THE ORG, THROUGH PARTNER ORGS, & ELSEWHERE IN THE COMMUNITY W/ A GOAL OF EQUIPPING SURVIVORS W/ THE TOOLS, RESOURCES, & SELF-ADVOCACY SKILLS TO MOVE INTO & REMAIN IN PERMANENT HOUSING. The project connects survivors to a wide range of services, such as: life skill training, financial literacy, food resources, mental health services, education & employment navigation. The org also provides tenant education programs that empower participants w/ the knowledge & skills to navigate renting successfully.

5. PROJECT STAFF ASSESS INCOME AT ENTRY & SUPPORT GOALS TO INCREASE INCOME TO SUSTAIN HOUSING ONCE THE PROGRAM ENDS. Project staff offer supports as needed to assure stability in housing including financial literacy, support for clients in creating savings accounts, & sliding scale rents.

4A-3d.	Applicant's Experience in Ensuring DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	
2.	making determinations and placements into safe housing;	
3.	keeping survivors' information and locations confidential;	

4.	training staff on safety and confidentiality policies and practices; and
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

(limit 2,500 characters)

1. THE APPLICANT TAKES STEPS TO ENSURE PRIVACY & CONFIDENTIALITY DURING THE INTAKE & INTERVIEW PROCESS by having all conversations in private rooms at confidential locations or at locations that participants deem safe; intake paperwork is kept confidential by following VAWA policies & procedures; & advocates inform survivors of their advocate privilege status which offers increased confidentiality protections regarding mandatory reports. Intake may also happen over many meetings depending on survivors' readiness, feelings of safety, & trauma response.

2. THE APPLICANT ENSURES SAFETY & CONFIDENTIALITY WHEN PLACEING PARTICIPANTS INTO HOUSING THAT THE SURVIVOR ID'S AS SAFE. The Appl supports survivors in ID'ing units are 1) in a safe geographic area distant from the abuser & their known associates; 2) close to public transportation, community resources, schools, employment, & support networks. The applicant ensures that the client gets to define what safety means to them and all clients are informed of their rights under VAWA.

3. THE APPLICANT KEEPS INFO CONFIDENTIAL THROUGH USE OF ROIs & ENSURES THAT THE LOCATIONS OF HOUSING REMAIN CONFIDENTIAL. Survivors are assigned to work w/ a singular case manager & only that case manager has access to the survivors' info & their current housing location.

4. STAFF TRAINING ON SAFETY & CONF. POLICIES & PRACTICES INCLUDES TOPICS SUCH AS: VAWA privacy & confidentiality; using an HMIS comparable database; 40- hour DV Advocacy Training & DSV CES training; & best practices for supporting survivors. Staff also receive a 14-hour training annually that covers the DSV CES process. The CoC additionally requires training on emerg. transfer plan: logistics, co- advocacy & navigating Oregon statutes to expedite lease bifurcation & termination.

5. THE APPLICANT TAKES SECURITY MEASURES FOR UNITS THAT SUPPORT SURVIVORS' PHYSICAL SAFETY AND LOCATION CONFIDENTIALITY by training staff on safety & confidentiality policies & practices, as well as ensuring that households have autonomy in selecting units that meet their safety needs & housing goals. In addition, participants work w/only one case manager (CM), who is the only one who knows the participant's location (stored on paper only CM can access). CMs walk through housing locations w/the participant to help identify safe exits, and program covers costs related to installing home security devices.

4A-3d.1.	Applicant's Experience in Evaluating Its Ability to Ensure DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement throughout the project's operation.	

(limit 2,500 characters)

THE APPLICANT HAS EVALUATED ITS ABILITY TO ENSURE THE SAFETY OF DV SURVIVORS through staff assessment conversations and participant feedback. The program director, manager, and staff meet regularly to review participant progress and safety. At these meetings safety plans are reviewed to ensure all participant-identified safety concerns have been addressed. The applicant reviews program placement and retention data on a quarterly basis to assess the success of the current program to secure client safety and housing stability. The applicant tracks all incident reports and any emergency transfer requests that are made to make ongoing programmatic improvements to ensure survivor safety. The applicant also evaluates its ability to ensure the safety of DV survivors through participant feedback. Participants are invited to share their experiences & thoughts about how the program is meeting their needs with the case manager and program leadership. This feedback is immediately addressed with the participant, if applicable, and is reviewed with all staff for ongoing programmatic improvements. The applicant has an additional process for filing grievances, which is shared with clients at time of entry into the program and when requested. Grievances are reviewed and addressed immediately. Participants also have access to their own case management notes as a means by which the applicant balances the power dynamic between case manager and participant and ensures that that participant has authority and control over their own information for safety purposes. Case management notes and edits to notes made by clients are reviewed to ensure that case managers are meeting the safety needs of clients. The applicant is working to implement an anonymous survey of clients and their midpoint and end-point of programming to gather feedback as well.

4A-3e.	Applicant's Experience in Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below the project applicant's experience in:	
1.	prioritizing placement and stabilization of survivors;	
2.	placing survivors in permanent housing;	
3.	placing and stabilizing survivors consistent with their preferences; and	
4.	placing and stabilizing survivors consistent with their stated needs.	

(limit 2,500 characters)

1. THE APPLICANT PRIORITIZES PLACEMENT & STABILIZATION IN PERMANENT HOUSING CONSISTENT W/ THE SURVIVOR'S WISHES & STATED NEEDS. The Ujamaa Enrichment Program utilizes a comprehensive intake & assessment form, as well as 1:1 consultation & counseling w/ each client, to ID the client's wishes & needs. From there, the survivor controls the process of choosing housing & enrolling in any services they would like.

2. THE PROCESS OF PLACING SURVIVORS IN PH IS VERY INTENTIONAL, emphasizing where the client feels safe, & how the applicant can support completing necessary tasks. Case management (CM) will: go with the client to look at all prospective rentals, cover all move in expenses, & connect clients to any resources needed during the transition. CMs also work w/other local survivor services orgs to ID supportive landlords w/ whom they have established trusted relationships.

3. THE APPLICANT STABILIZES SURVIVORS CONSISTENT W/ THEIR PREFS. The appl. works w/ the participant on their housing preference plan, covering location, schools, services needed in the area, housing type, size of unit, etc. The client & CM look at housing options together & talk through prefs. CMs also checks in w/ the survivor about any trauma responses during the viewing & how to make the unit & surrounding areas safer. Once the survivor chooses a unit, CMs support them through communicating w/ the landlord, completing paperwork, helping understand lease agreements & landlord expectations, obtaining needed docs, & submitting reasonable accommodation requests.

4. THE APPLICANT CENTERS STABILIZING CLIENTS ACCORDING TO THEIR STATED NEEDS. The appl. works w/ the client to complete a budgeting & goal sheet to document any stability related goals they may have. Goal sheets describe goals, steps for the client & CM to take, a timeline for completing goals, & progress updates. CMs often provide examples of goals to help clients flesh out ideas. A needs assessment is also done at intake. This process asks about the client's needs, such as: safety, transportation, childcare & schooling for children, service animals, & other critical needs or concerns related to housing (i.e. evictions, credit, debt). The assessment also reviews what housing experiences have looked like before to ID any potential future stabilization issues. Additionally, clients are asked who they consider to be a support person in their lives in order to engage that person & create community.

4A-3f.	Applicant's Experience in Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:	
1.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures survivors and staff interactions are based on equality, and minimize power differentials;	
2.	providing survivors access to information on trauma, e.g., training staff on providing survivors with information on the effects of trauma;	
3.	emphasizing survivors' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;	

4.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
5.	providing a variety of opportunities for survivors' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)



1. THE APPLICANT ESTABLISHES AND MAINTAINS AN ENVIRONMENT OF AGENCY AND MUTUAL RESPECT IN A VARIETY OF WAYS. The applicant focuses on trauma-informed methods, understanding and considering the pervasive nature of trauma, and promotes an environment of healing and recovery, rather than practices and services that may inadvertently re-traumatize the clients AND staff that are working with DV survivors. The Applicant's program director is a DV survivor and advocate, and this gives the applicant unique insight into the power and control dynamics that DV can create, as well as how service providers can avoid replicating those dynamics. To address unequal power dynamics, the organization focuses on hiring case managers with lived experience of DV and housing instability who can provide peer support. Clients also have access to all case notes and goal plans to honor transparency and participant's ability to own their own process to center the needs and wishes of participants. All case managers are trained on meaningful and collaborative service planning

2. THE APPLICANT PROVIDES PROGRAM PARTICIPANTS' ACCESS TO INFORMATION ON TRAUMA IN SEVERAL WAYS. All case managers are trained in trauma-informed care, including information on effects of trauma in survivors. The appl. uses the CSH Supportive Housing Training Center and all staff working with survivors take many trainings including but not limited to a 40-hour DV Advocate training and understanding trauma-informed care. Case managers use this education, along with their own lived experience as survivors of domestic violence, to provide information on the effects of trauma to participants. The program also offers healing circles with participants and case managers who have experienced domestic violence to discuss moving through and healing from trauma together. Program management and directors are also trained on workplace wellness and strategies for resilience and thriving at work because to truly provide trauma-informed services, organizations must develop internal policies and practices that make the workplace trauma-informed as well. For example, program leaders are trained to recognize compassion fatigue and/or burnout and take steps to reduce its impact on staff.

3. THE APPLICANT EMPHASIZES PARTICIPANT STRENGTHS. The applicant uses a strengths-based coaching empowerment model which emphasizes client strengths & helps them realize strengths that they don't consider strengths, which is empowerment. The applicant's intake process is survivor-led & survivor centered. Survivors are asked "what their most pressing concerns are" & steps are taken to address those concerns in the moment if possible. All participants are provided with a Stability Plan that is completed by the client w/ case manager support.

4. THE APPLICANT CENTERS CULTURAL RESPONSIVENESS AND INCLUSIVITY. Black Community of Portland is a culturally specific organization with deep knowledge of the community, including but not limited to the impact of structural & individual racism or discrimination on the community and specific disparities documented in the community. Black Community of Portland's embeddedness in the community also provides it direct knowledge of the community's cultural practices (including health and safety beliefs/practices), the importance of positive cultural identity/pride/resilience, immigration dynamics, and religious beliefs. This connection informs how the applicant designs responsive programs that honor those cultural norms & specific needs.

5. THE APPLICANT PROVIDES A VARIETY OF OPPORTUNITIES FOR

CONNECTION FOR PROGRAM PARTICIPANTS. Case managers are trained in community organizing techniques, which equip them to not only serve as advocates for the clients but also empower clients to advocate for themselves and their communities. This training includes understanding community dynamics, building local networks, and mobilizing community resources to support collective action against systemic barriers. The programming is strategically designed to address the specific needs of the communities the applicant serves through a culturally informed lens. The applicant centers community integration and believes its key to long-term stability. The program encourages participants to engage with local community resources, participate in events, and access community centers, which strengthens their local networks and supports their overall well-being.

6. THE APPLICANT OFFERS SUPPORT FOR SURVIVOR PARENTING THROUGH working with mutual aid groups in the area to provide basic childcare necessities like diapers and formula and making connections with the Portland Public School District. The providers will also support in making connections to legal services for help with any child custody or other family law issues, as well as parenting classes and mainstream benefits for parents, such as TANF.

4A-3g.	Applicant's Experience Meeting Service Needs of DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

THE APPLICANT PROVIDES SUPPORTIVE SERVICES WHILE QUICKLY MOVING SURVIVORS TO PERMANENT HOUSING. THE PROGRAM FOCUSES ON SAFETY PLANNING AND GOAL SETTING WITH SURVIVORS. The applicant works with program participants to develop long-term housing safety plans in preparation for the program participant exiting the project, which includes self-advocacy, systems advocacy, legal support, representative support in courts, and community accompaniment. The applicant also focuses on housing search and counseling with clients. The project employs housing navigators to identify local landlords and apartments, focusing on safety and access to community resources. Landlord advocacy is provided to help mitigate any barriers to housing, including training/informing landlords on DV survivors 'rights under VAWA, and helping survivors submit appeal letters and reasonable accommodation letters when needed. The applicant also works closely w/ community partners, such as Portland Community Reinvestment Initiative (PCRI) and NorthWest Housing Alternatives (NWhA), to secure a variety of housing options that meet the diverse needs of our participants. This includes negotiating long-term leases to ensure the availability of affordable units. Additionally, the applicant organization is a certified "Rent Well" Tenant Education Course provider and clients are able to participate in a learning series to support them in being successful tenants. Lessons cover budgeting, the application process, communication skills, tenant rights, landlord expectations, unit maintenance, Fair Housing laws, credit repair, and moving tips. Participants also receive a copy of their rental screening report, through a partnership with Pacific Screening, and are taught how to discuss their individual reports with potential landlords. The program also assists DV survivors in removing legal barriers to housing through their partnership with Metropolitan Public Defender's (MPD) office Community Law Barrier Mitigation program. MPD offers a holistic, collaborative, and person-centered model to address criminal and civil legal issues such as: criminal and eviction record expungement, felony reduction, driver's license restoration, civil/eviction debt negotiation, restraining orders, and custody navigation. The client defines the scope of support provided with the support of the housing case managers. Additional legal support is provided through partnerships with the Gateway Center and Volunteers of America that support survivors specifically with restraining orders, child custody, and child support cases. These programs staff DV advocates in courthouses to support DV survivors during legal proceedings, ensuring survivors' safety and supporting trauma-informed interactions with the legal system. When they are ready and request such assistance, the applicant assesses participants for any needed education services and employment services. The applicant has also partnered with Workforce Employment centers, to help with job training, job search, and job readiness as well as helps clients connect with community programs that support folks of color gain new and increasingly important skills to increase their income (e.g., certification for installing solar panels). Participants in the program are also offered access to Trauma Recovery and Empowerment Model (TREM) Workgroups led by partner agencies in the Multnomah County Domestic Violence Continuum of providers, including EI Program Hispanico. These are 24- to 29-session group intervention for women who survived trauma and have substance use and/or mental health conditions. TREM consists of three major parts. The first section, on empowerment, helps group members learn strategies for self-comfort and accurate self-monitoring as well as ways to establish safe physical and emotional boundaries. The second component of TREM focuses more directly on trauma experience and its consequences. In the third section, focus shifts explicitly to skills building. These sessions include emphases on communication

style, decision-making, regulating overwhelming feelings, and establishing safer, more reciprocal relationships. Finally, the organization offers transportation services to support clients in searching for homes, attending to legal issues, getting required documentation, and accessing community-based and mainstream services throughout Multnomah County.

4A-3h.	Applicant's Plan for Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	

Describe in the field below how the project(s) will:

1.	prioritize placement and stabilization of program participants;
2.	place program participants in permanent housing;
3.	place and stabilize program participants consistent with their preferences; and
4.	place and stabilize program participants consistent with their stated needs.

(limit 2,500 characters)

1.THE APPLICANT WILL PRIORITIZE PLACEMENT & STABILIZATION IN PERMANENT HOUSING CONSISTENT W/ PARTICIPANTS' WISHES & STATED NEEDS. All DV programs operating in Multnomah County are referred through DV CE & works collaboratively w/ survivors to determine needs related to safety, stability & long-term housing goals. In Case Conferencing, program staff determine w/ survivor any appropriate housing openings they are interested in. Program staff consistently check-in w/ survivors & follow up on service plan/goals, adjusting accordingly based on survivor experience in the program.

2.The APPLICANT WILL CONTINUE IMPLEMENTSING A ROBUST STRATEGY TO ASSIST PARTICPANTS IN OBTAINING & MAINTAINING PERMANENT, incl. the adoption of the Housing First model. From the outset, participants are provided w/ housing w/out preconditions such as employment, sobriety, or a clean criminal record. Each participant has a dedicated case manager who facilitates the housing process, from identifying suitable options to assisting w/ lease signing & setting up utilities. This immediate provision of a stable living environment is crucial for broader personal & economic stability. The applicant also works closely w/Portland Community Reinvestment Initiative & NorthWest Housing Alternatives, to secure housing options meeting diverse needs of survivors.

3.THE APPLICANT WILL PRIORITIZE PLACEMENT & STABILIZATION IN PERMANENT HOUSING CONSISTENT W/ THE PARTICIPANTS' WISHES & STATED NEEDS. Trained CE assessors use a trauma-informed approach to solicit participant housing preferences & work w/ case managers to develop a housing placement plan. Participants are offered housing placement options & housing stabilization services & choose what they believe is most needed & a best fit.

4.Housing stability requires a network of supportive services that address the various facets of an individual's life. The program is integrated into a broad ecosystem of services designed to support every aspect of participants' lives, from health to employment & beyond. This integration is critical in building a sustainable foundation for participants, ensuring they have the tools & resources necessary to thrive. Once housing is secured, the program shifts focus to retention, turning to employment, support w/ budgeting, mental health & primary care services, & establishing connections in their community & w/ members of the Black community by hosting community events, ensuring participants can sustain housing.

4A-3i.	Applicant's Plan for Administering Trauma-Informed, Survivor-Centered Practices in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	
	Describe in the field below examples of how the new project(s) will:	
1.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant and staff interactions are based on equality, and minimize power differentials;	
2.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;	
3.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;	
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4.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
5.	provide a variety of opportunities for program participants' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1.THE APPLICANT WILL ESTABLISH & MAINTAIN AN ENVIRONMENT OF AGENCY & MUTUAL RESPECT IN A VARIETY OF WAYS. The program will ensure that survivors are informed of their participant rights, as well as how to engage with the grievance process if needed. ROIs are always completed w/ the survivor before sharing any PII w/ 3rd parties. Services (including DV-specific) delivered through the Program will be voluntary, confidential, individualized, and driven by the needs and readiness of the survivors accessing services. Participants will never be mandated to participate in activities or programs as a condition to service. Implementing the Housing First model successfully involves addressing several potential barriers that may affect the applicant's target population—predominantly the Black, African American, and African Diaspora communities in Portland. These barriers include a deep-seated mistrust of systemic services due to historical discrimination. Intensive community engagement and cultural competency is implemented to address that mistrust.

2.THE APPLICANT WILL PROVIDE PROGRAM PARTICIPANTS W/ACCESS TO INFORMATION ON TRAUMA IN SEVERAL WAYS. All case managers are trained in trauma-informed care, including information on effects of trauma in survivors. The appl. uses the CSH Supportive Housing Training Center and all staff working with survivors take many trainings including but not limited to a 40-hour DV Advocate training and understanding trauma-informed care. Case managers will use this education, along with their own lived experience as survivors of domestic violence, to provide information on the effects of trauma to participants. The program also offers healing circles with participants and case managers who have experienced domestic violence to discuss moving through and healing from trauma together. Staff in this program will also be trained in Assertive Engagement, which is a training series provided by the CoC lead, with ongoing technical assistance.

3.THE APPLICANT TAKES A STRENGTHS-BASED APPROACH TO SERVING SURVIVORS. The applicant uses a strengths-based coaching and empowerment model which emphasizes what strengths clients have and helps them realize strengths that they don't consider strengths, which is empowerment. The applicant's intake process is survivor-led and survivor-centered. Survivors are asked "what their most pressing concerns are" & steps are taken to address those concerns in the moment if possible. All participants are provided w/a Stability Plan that is completed by the client w/ support of the case manager. Clients have access to all case notes & goal plans to honor transparency & participants' ability to own their own process. Program staff use assertive engagement approaches to encourage clients to create their own goals & identify pre-existing strengths that can inform those goals.

4.THE APPLICANT CENTERS CULTURAL RESPONSIVENESS AND INCLUSIVITY. Black Community of Portland is a culturally specific organization & has deep knowledge of the community it is in, including but not limited to the impact of structural and individual racism or discrimination on the community; knowledge of specific disparities documented in the community and how that influences the structure of their program or service; ability to describe the community's cultural practices, health and safety beliefs/practices, positive cultural identity/pride/resilience, immigration dynamics, religious beliefs, etc. and how services have been adapted to honor those cultural norms.

5.Case managers are trained in community organizing techniques, which equip

them to not only serve as advocates for our clients but also empower clients to advocate for themselves & their communities. This training includes understanding community dynamics, building local networks, & mobilizing community resources to support collective action against systemic barriers. Programming is strategically designed to address the specific needs of the communities served through a culturally informed lens. As community integration is key to long-term stability, the program encourages participants to engage w/local community resources, participate in events, & access community centers. Healing space, which offers the opportunity to providing feedback on the project, healing modalities as well including therapists and licensed professional in the space.

6.The program recognizes the importance of family stability & community connections as critical components of successful housing & support models. It offers family support services that include connections to parenting classes, childcare resources, & family counseling, - all designed to strengthen family units & support parents in providing stable homes for their children. Community integration is also encouraged and facilitated, w/ programs designed to foster community engagement & leadership among participants, thereby enriching both the individuals & the communities they live in.

4A-3j.	Applicant's Plan for Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(f)	
	Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project's operation.	

(limit 2,500 characters)



1. The projects' engagement w/ the survivor community doesn't stop at service delivery; it extends to involving a diverse range of community members in the planning & implementation phases of our programs. This inclusive approach not only enhances the effectiveness of services but also helps to rebuild trust & foster a sense of ownership among program participants. By advocating for & creating systemic changes, the applicant aims to transform the narrative around access to services for the Black, African American, & African Diaspora communities, making it equitable, responsive, & just. Staff & program management are DV survivors, & some have been DV advocates for the past 15 years. The feedback process will involve previous clients that are survivors of DV, sex trafficking, sexual assault, & stalking, & have lived experience of homelessness. The applicant also provides healing space, which offers the opportunity to provide feedback on the project, w/ healing modalities as well that include therapists & licensed professionals in the space. The project will also conduct anonymous surveys w/ current & former participants who identify as survivors of DV, dating violence, sexual assault, & stalking who also have lived experience of homelessness.

2. The project will involve survivors in policy & program development by consulting w/current & former participants directly & via survey. The project will also engage with survivors in the wider community, by increasing community engagement activities which include strategic outreach initiatives & hosting community events & forums where the applicant solicits community member feedback. This participatory approach ensures that services are not only responsive but also empowering, helping survivors become advocates for their own needs & for the broader survivor community. The program also engages w/ other survivor-system stakeholders & participants in regular advisory meetings w/ community leaders and residents. These boards are crucial in guiding program direction, decision-making, & ensuring transparency and accountability. Specifically, these groups provided feedback on program guidelines & intake paperwork to understand what could be improved for survivors. They also provided feedback on program design & program integration into the local communities.

## 4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4.	Attachments must match the questions they are associated with.
5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6.	If you cannot read the attachment, it is likely we cannot read it either.
	. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
	. We must be able to read everything you want us to consider in any attachment.
7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8.	Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	1C-7. PHA Homeles...	10/23/2024
1C-7. PHA Moving On Preference	No	1C-7. PHA Moving ...	10/23/2024
1D-10a. Lived Experience Support Letter	Yes	1D-10a. Lived Exp...	10/25/2024
1D-2a. Housing First Evaluation	Yes	1D-2a. Housing Fi...	10/23/2024
1E-2. Local Competition Scoring Tool	Yes	1E-2. Local Comp...	10/25/2024
1E-2a. Scored Forms for One Project	Yes	1E-2a. Scored For...	10/25/2024
1E-5. Notification of Projects Rejected-Reduced	Yes	1E-5. Notificatio...	10/25/2024
1E-5a. Notification of Projects Accepted	Yes	1E-5a. Notificati...	10/25/2024
1E-5b. Local Competition Selection Results	Yes	1E-5b. Local Comp...	10/25/2024
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		

2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	2A-6. HUD's Homel...	10/25/2024
3A-1a. Housing Leveraging Commitments	No	3A-1a. Housing Le...	10/25/2024
3A-2a. Healthcare Formal Agreements	No	3A-2a. Healthcare...	10/25/2024
3C-2. Project List for Other Federal Statutes	No		
Other	No		

## Attachment Details

**Document Description:** 1C-7. PHA Homeless Preference

## Attachment Details

**Document Description:** 1C-7. PHA Moving On Preference

## Attachment Details

**Document Description:** 1D-10a. Lived Experience Support Letter

## Attachment Details

**Document Description:** 1D-2a. Housing First Evaluation

## Attachment Details

**Document Description:** 1E-2. Local Competition Scoring Tool

## Attachment Details

**Document Description:** 1E-2a. Scored Forms for One Project

## **Attachment Details**

**Document Description:** 1E-5. Notification of Projects Rejected-Reduced

## **Attachment Details**

**Document Description:** 1E-5a. Notification of Projects Accepted

## **Attachment Details**

**Document Description:** 1E-5b. Local Competition Selection Results

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## Attachment Details

**Document Description:** 2A-6. HUD's Homeless Data Exchange (HDX)  
Competition Report

## Attachment Details

**Document Description:** 3A-1a. Housing Leveraging Commitments

## Attachment Details

**Document Description:** 3A-2a. Healthcare Formal Agreements

## Attachment Details

**Document Description:**

## Attachment Details

**Document Description:**

## Submission Summary

**Ensure that the Project Priority List is complete prior to submitting.**

Page	Last Updated
1A. CoC Identification	10/23/2024
1B. Inclusive Structure	10/24/2024
1C. Coordination and Engagement	10/25/2024
1D. Coordination and Engagement Cont'd	10/25/2024
1E. Project Review/Ranking	10/25/2024
2A. HMIS Implementation	10/25/2024
2B. Point-in-Time (PIT) Count	10/25/2024
2C. System Performance	10/25/2024
3A. Coordination with Housing and Healthcare	10/23/2024
3B. Rehabilitation/New Construction Costs	10/23/2024
3C. Serving Homeless Under Other Federal Statutes	10/25/2024

<b>4A. DV Bonus Project Applicants</b>	10/25/2024
<b>4B. Attachments Screen</b>	Please Complete
<b>Submission Summary</b>	No Input Required



## FY2024 COC CONSOLIDATED APPLICATION ATTACHMENT: PHA MOVING ON PREFERENCE (1C-7)

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# Section 8

## Administrative Plan

Revision Date  
March 2022



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#### **4-III.C. SELECTION METHOD**

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that the PHA will use [24 CFR 982.202(d)].

##### **Local Preferences [24 CFR 982.207; HCV p. 4-16]**

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits the PHA to establish other local preferences, at its discretion. Any local preferences established must be consistent with the PHA plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

##### PHA Policy

Local preferences are listed below and are numerically ranked, with number 1 being the highest preference. Preferences within the same rank are treated equally.

*The following program transfer preferences will be ranked #1:*

- **The PHA will grant a preference to up to 20 families per calendar year that are currently served in another permanent housing assistance program administered by the PHA and experiencing domestic violence, dating violence, sexual assault or stalking if the following circumstances apply:**
  - The PHA received completed and signed Form HUD-5382 (Certification of Domestic Violence, Dating Violence, Sexual Assault, or Stalking, and Alternate Documentation) or alternate documentation allowed by Form HUD-5382;
  - Domestic violence, dating violence, sexual assault or stalking has occurred at the level that written certification has been received from a service provider verifying the participant is in significant danger and must relocate which will likely result in the need for the participant to receive a tenant-based voucher;
  - The current subsidy limits the participant's ability to relocate while retaining housing assistance; and
  - Program transfer is authorized in writing by the Director of Housing Choice Vouchers, Director of Homeless Initiatives, or Housing Program Manager.
- **Families that are currently served (or have been certified or have reached the top of the waiting list) in another permanent housing assistance program administered by the PHA when the other program is unable to serve the family and when such assistance is necessary for the PHA to appropriately house the family. This preference requires approval of Directors of both programs.**

When the PHA grants a local preference based on a specific need (i.e., a unit with accessible entrance), the Section 8 subsidy may only be used for a unit that cures the condition for which the local preference was granted.

**Moving On  
Preference -  
Housing Choice  
Vouchers**

- **Youth that are currently served in the Family Unification Program (FUP) administered by the PHA whose FUP voucher is expiring due to the 36-month statutory time limit, or youth that are currently served in the FUP rental assistance extension program administered by the PHA, if the following circumstances apply:**

FUP-eligible youth is a person with disabilities, as defined in 24 CFR 5.403; and

A written referral has been received from the current FUP case manager of record (DHS, Homeless Youth Continuum, or another agency) certifying that the youth will have a lack of adequate housing as a result of the expiration of FUP voucher or FUP rental assistance extension and needs a tenant-based voucher to ensure uninterrupted housing assistance.

- **Families that are currently served by the PHA in a Continuum of Care funded, permanent supportive housing project and no longer need supportive services to maintain housing stability. The PHA may target preference to specific permanent supportive housing projects in order to align with the local and / or federal priorities related to ending homelessness. The PHA will limit the number of families accessing Housing Choice Vouchers via this preference to twenty-five annually, for calendar years 2015 and 2016 as a pilot. This preference requires approval of Directors of both programs, and the following circumstances must apply:**

Sponsor agency providing services to participant family provides written certification that the family does not require permanent supportive housing to maintain housing stability;

Family receiving preference must have completed two full years in a Continuum of Care funded, permanent supportive housing project;

Family receiving preference has successfully adhered to permanent supportive housing project program rules and requirements; and

Family receiving preference has projected gross annual income equal to or greater than the maximum Federal Supplemental Security Income (SSI) annual payment amount. The absence of income suggests ongoing opportunities for families to engage with supportive services related to obtaining income – either benefits acquisition or employment. Additionally, Continuum of Care funded projects are structured to provide greater options in the market for families without income.

*In the event a program transfer is approved for a current participant due to one of the preferences described above the current participant will not be required to complete an application and go through the formality of being pulled from the current HCV waiting list. The program transfer preferences impact households who have already been through a waiting list process; their eligibility determination for the transfer preference will be based upon the specific criterion outlined in each preference described above. All transfer preference applicants must meet eligibility criteria for the HCV program in accordance with policies in Chapter 3. Detailed*

*verification of the need for the transfer preference as well as two authorized signatures will be required for a voucher to be authorized and issued.*

*The following voucher set-asides preferences for families that are exiting homelessness will be ranked #1. The PHA will limit the number of vouchers set aside for these preferences to 250. Once 250 families lease up with vouchers issued under these preferences, the preferences will sunset:*

- **The PHA will grant a preference to up to 200 families that are currently served by Multnomah County's Homeless Family System of Care if the following circumstances apply:**

The PHA has executed a Memorandum of Understanding (MOU) with a partner agency. The MOU outlines eligibility criteria for the preference and criteria for determining how families will be selected and referred to the PHA from eligible families within the Homeless Family System of Care;

The PHA received a written referral from the partner agency, including a certification that the family was selected and referred to the PHA in accordance with criteria outlined in the MOU;

The referring partner agency agrees to make ongoing supportive services available to the family for the length of the family's participation in the HCV program.

- **The PHA will grant a preference to up to 50 families that include a veteran experiencing homelessness and are ineligible for HUD – Veterans Affairs Supportive Housing (HUD – VASH) voucher if the following circumstances apply:**

The PHA has executed a Memorandum of Understanding (MOU) with a partner agency. The MOU outlines eligibility criteria for the preference and criteria for determining how families will be selected and referred to the PHA from eligible veteran families experiencing homelessness;

The PHA received a written referral from the partner agency, including a certification that the family was selected and referred to the PHA in accordance with criteria outlined in the MOU;

The referring partner agency agrees to make ongoing supportive services available to the family for the length of the family's participation in the HCV program.

*Based on the capacity of the service provider and supportive services available to the families as outlined in the MOU, screening and eligibility criteria for exiting homelessness preference applicants may be different from the PHA's regular requirements for the HCV program laid out in Chapter 3, except in the situations for which denial of assistance is mandatory.*

The following voucher set-aside preference for households that are at risk of displacement due to increasing rents will be ranked #1. The PHA will limit the number of vouchers set aside for this preference to sixty for calendar year 2016 as a pilot:

- **The PHA will grant a one-time preference to up to 40 families that are currently served by Northwest Pilot Project and up to 20 families that are currently served by the Urban League of Portland if the following circumstances apply:**

The PHA has executed a partnership agreement with the partner agencies;

The PHA received a written referral from the partner agency, including a certification that the family is at risk of displacement due to rent increases and housing affordability issues, and the family was selected for referral in accordance with criteria outlined in the partnership agreement; and

The referring partner agency agrees to make ongoing supportive services available to the family for the length of the family's participation in the Housing Choice Voucher program.

*The following preferences will be ranked #2:*

- **Families with a non-elderly (age 18 - 61) person with disabilities, as defined in 24 CFR 5.403, who is transitioning out of institutional or other segregated settings. The PHA will limit the number of vouchers set aside for this preference to 99. Families will be selected utilizing this preference only upon availability of a mainstream voucher for up to 99 vouchers.**

*Institutional or other segregated settings* include, but are not limited to:

- Congregate settings populated exclusively or primarily with individuals with disabilities;
- Congregate settings characterized by regimentation in daily activities, lack of privacy or autonomy, policies limiting visitors, or limits on individuals' ability to engage freely in community activities and to manage their own activities of daily living; or
- Settings that provide for daytime activities primarily with other individuals with disabilities.

*Transitioning* is defined as having a plan for exiting institutional or other segregated settings within three months.

- **Families with a non-elderly (age 18 - 61) person with disabilities, as defined in 24 CFR 5.403, who is experiencing homelessness and was referred to the PHA from Multnomah County's Coordinated Access system managed by the City of Portland / Multnomah County Joint Office of Homeless Services. The PHA will limit the number of vouchers set aside for this preference to 30. Families will be selected utilizing this preference only upon availability of a mainstream voucher for up to 30 vouchers.**

The PHA must receive a written referral from the City of Portland / Multnomah County Joint Office of Homeless Services, including a certification that the family is experiencing homelessness and is being referred from Multnomah County's Coordinated Access system

*Experiencing homelessness* is defined as:

An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:

- An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground; **or**
- An individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state, or local government programs for low- income individuals); **or**
- An individual who is exiting an institution where he or she resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution;

OR,

Any individual or family who:

- Is fleeing, or is attempting to flee, domestic violence, dating violence, sexual assault, stalking, or other dangerous or life-threatening conditions that relate to violence against the individual or a family member, including a child, that has either taken place within the individual's or family's primary nighttime residence or has made the individual or family afraid to return to their primary nighttime residence; **and**
- Has no other residence; **and**
- Lacks the resources or support networks, e.g., family, friends, and faith- based or other social networks, to obtain other permanent housing



*The following preference will be ranked #3:*

- **Families with a member who has a documented terminal illness with life expectancy of 12 months or less.**

*The following preference will be ranked #4:*

- **Households residing in Multnomah County**

The term “residence” includes shelters and other dwelling places where homeless families may be living or sleeping.

Applicants who are working or have been notified that they were hired to work in Multnomah County will be treated as residents of Multnomah County.

Graduates of, or active participants in, education and training programs in Multnomah County will be treated as residents of Multnomah County if the education or training program is designed to prepare individuals for the job market.

- The PHA defines training program as “a learning process with goals and objectives, generally having a variety of components, and taking place in a series of sessions over a period of time. It is designed to lead to a higher level of proficiency, and it enhances the individual’s ability to obtain employment. It may have performance standards to measure proficiency. Training may include, but is not limited to: (1) classroom training in a specific occupational skill, (2) on-the-job training with wages subsidized by the program, or (3) basic education”.
- Employment, education, or training programs would include active participation in any of the following: GED or high school diploma, employment readiness programs, short term or long term training programs that will result in a certification; or a degree-seeking program at a college or university with a minimum enrollment requirement of six credit hours. The previous list is not inclusive of all eligible employment, education, or training programs.
- Third-party verification of active participation or graduation from such program within the past year will be required to receive a preference.

*Households with no preference will be ranked #5.*

*Eligible RAD PBV households wishing to exercise mobility will be placed on the tenant-based HCV waiting list and will be selected for no more than seventy-five percent of turnover vouchers in accordance with policies in Chapter 18.*

### **Income Targeting Requirement [24 CFR 982.201(b)(2)]**

HUD requires that extremely low-income (ELI) families make up at least 75 percent of the families admitted to the HCV program during the PHA's fiscal year. An ELI family is a very low-income family whose annual income does not exceed the higher of 30 percent of the area median income or the federal poverty level [FR Notice 6/25/14]. To ensure this requirement is met, a PHA may skip non-ELI families on the waiting list in order to select an ELI family.

Low-income families admitted to the program that are "continuously assisted" under the 1937 Housing Act [24 CFR 982.4(b)], as well as low-income or moderate-income families admitted to the program that are displaced as a result of the prepayment of the mortgage or voluntary termination of an insurance contract on eligible low-income housing, are not counted for income targeting purposes [24 CFR 982.201(b)(2)(v)].

#### PHA Policy

The PHA will monitor progress in meeting the income targeting requirement throughout the fiscal year. Extremely low-income families will be selected ahead of other eligible families on an as-needed basis to ensure the PHA continues to serve the same population as it served prior to receiving the MTW status.

### **Order of Selection**

The PHA system of preferences may select families based on local preferences according to the date and time of application or by a random selection process (lottery) [24 CFR 982.207(c)]. If a PHA does not have enough funding to assist the family at the top of the waiting list, it is not permitted to skip down the waiting list to a family that it can afford to subsidize when there are not sufficient funds to subsidize the family at the top of the waiting list [24 CFR 982.204(d) and (e)].

#### PHA Policy

Families will be selected from the waiting list based on the targeted funding or selection preference(s) for which they qualify, and in accordance with the PHA's hierarchy of preferences, if applicable. No more than seventy-five percent of turnover vouchers will be targeted to eligible RAD PBV families wishing to exercise mobility. Within each targeted funding or preference category, families will be selected in numerical order based on the numbers that were assigned to each application, by lottery, at the time the applications were placed on the waiting list. Documentation will be maintained by the PHA as to whether families on the list qualify for and are interested in targeted funding. If a higher placed family on the waiting list is not qualified or not interested in targeted funding, there will be a notation maintained so that the PHA does not have to ask higher placed families each time targeted selections are made.

### **Tenant-Based Voucher Set Asides (MTW)**

Through Tenant-Based Voucher Set Asides, the PHA uses its MTW authority to align MTW Housing Choice Vouchers with services and supports from partners designed to increase housing stability and success for families with barriers to succeeding with a voucher alone. The Tenant-Based Voucher Set Asides allow the PHA, in specific instances, to select families for Housing Choice Voucher assistance without using the tenant-based voucher waiting list.

With Tenant-Based Voucher Set Asides, the PHA accepts referrals from specified partners and awards those households the dedicated vouchers. Written documentation of the referral is maintained in the tenant file by the PHA, but the PHA does not add these households to the Housing Choice Voucher waiting list. This flexibility increases efficiency and reduces the number of days a family has to wait between referral and issuance of the voucher.

For each Tenant-Based Voucher Set Aside, prior to accepting referrals and issuing vouchers the PHA executes a Memorandum of Understanding with the partner specifying:

- Number of vouchers included in the Tenant-Based Voucher Set Aside;
- Eligibility criteria for the Tenant-Based Voucher Set Aside;
- Criteria for determining how families will be selected and referred to the PHA by the partner(s);
- Type and duration of services the partner(s) will make available to the household; and
- All referrals must be in writing and include a certification from the partner(s) that the family was selected and referred to the PHA in accordance with the criteria outlined in the Memorandum of Understanding.

### ***Approved Tenant-Based Voucher Set Asides***

#### ***Homeless Family System of Care***

The PHA sets aside up to 200 total vouchers for families currently served by Multnomah County's Homeless Family System of Care.

Previously, the PHA instituted a one-time preference in its Housing Choice Voucher program for up to 200 families served by Multnomah County's Homeless Family System of Care. At the point 200 families leased-up under the preference, the preference sunsetted. New families were not referred from the Homeless Family System of Care as families selected through the preference left the Housing Choice Voucher Program.

The PHA uses a Tenant-Based Voucher Set Aside to serve up to 200 families referred by Multnomah County's Homeless Family System of Care. Remaining families from the previous preference for families referred from the Homeless Family System of Care will be included in the count of up to 200 families covered by the Tenant-Based Voucher Set Aside.

#### **4-III.D. NOTIFICATION OF SELECTION**

When a family has been selected from the waiting list, the PHA must notify the family.

##### PHA Policy

The PHA will notify the family by first class mail when it is selected from the waiting list. The notice will include the required forms that have to be completed and signed by all adult family members and returned to the PHA. The notice will inform the family of the following:

Documents and information that must be provided to the PHA, including information about what constitutes acceptable documentation;

Deadline for submitting completed and signed forms and other documents and information requested by the PHA.

If a notification letter is returned to the PHA with no forwarding address, the family will be removed from the waiting list. A notice of denial (see Chapter 3) will be sent to the family's address of record and, when requested as a reasonable accommodation for a disabled or elderly family, to any known alternate address.

If the family fails to respond to a notification letter, the family will be denied assistance based on the family's failure to supply information needed to determine eligibility. A notice of denial will be issued in accordance with policies contained in Chapter 3.

#### **4-III.E. THE APPLICATION INTERVIEW**

HUD recommends, but does not require, the PHA to hold in-person interviews with families selected from the waiting list. Being invited to attend an interview does not constitute admission to the program.

Assistance cannot be provided to the family until all SSN documentation requirements are met. However, if the PHA determines that an applicant family is otherwise eligible to participate in the program, the family may retain its place on the waiting list for a period of time determined by the PHA [Notice PIH 2012-10].

Reasonable accommodation must be made for persons with disabilities who are unable to attend an interview due to their disability.

##### PHA Policy

The PHA does not require in-person eligibility interviews.

Pending disclosure and documentation of social security numbers, the PHA will allow the family to retain its place on the waiting list until the next time the PHA is issuing vouchers. If not all household members have disclosed their SSNs at the next time the PHA is issuing vouchers, the PHA will issue a voucher to the next eligible applicant family on the waiting list.

The family must provide to the PHA, by mail or in-person, the information necessary to establish the family's eligibility and determine the appropriate level of assistance, as well as completed and signed required forms and other documentation requested by the PHA.

If any materials are missing, the PHA will provide the family with a written list of items that must be submitted. The missing and/or additional items must be provided within 10 business days from the date the PHA sent the list of items to the family (Chapter 7 provides details about longer submission deadlines for particular items, including documentation of Social Security numbers and eligible noncitizen status). If the family is unable to obtain the information or materials within the required time frame, the family may request an extension. If the required documents and information are not provided within the required time frame (plus any extensions), the family will be sent a notice of denial (See Chapter 3).

An advocate, interpreter, or other assistant may assist the family with the application process.

#### **4-III.F. COMPLETING THE APPLICATION PROCESS**

The PHA must verify all information provided by the family (see Chapter 7). Based on verified information, the PHA must make a final determination of eligibility (see Chapter 3) and must confirm that the family qualified for any special admission, targeted funding admission, or selection preference that affected the order in which the family was selected from the waiting list.

##### **PHA Policy**

If the PHA determines that the family is ineligible, the PHA will send written notification of the ineligibility determination within 15 business days of the determination. The notice will specify the reasons for ineligibility, and will inform the family of its right to request an informal review (Chapter 16).

If a family fails to qualify for any criteria that affected the order of selection from the waiting list (e.g. targeted funding, extremely low-income, preferences / ranking), and the family applied and was placed on the PHA waiting list when the list was open for all applicants, the family will be returned to its original position on the waiting list within 120 calendar days from the date the PHA requested preference verification and will be selected in the future based upon updated information. The PHA will notify the family in writing that it has been returned to the waiting list, and will specify the reasons for it.

If a family fails to qualify for any criteria that affected the order of selection from the waiting list (e.g. targeted funding, extremely low-income, preferences / ranking), and the family applied when the PHA waiting list was open only for families claiming a preference or meeting specified criteria for targeted funding, the family will be removed from the waiting list. The PHA will send a notice to the family's address of record and, when requested as a reasonable accommodation for a disabled or elderly family, to any alternate address provided on the initial application. The notice will state the reasons the family was removed from the waiting list and will inform the family how to request an informal review regarding the PHA's decision.

If the PHA determines that the family is eligible to receive assistance, the PHA will invite the family to attend a briefing in accordance with the policies in Chapter 5.



## PROJECT SPECIFIC COVERSHEET

The below specifications take precedence over the general Tenant Selection Policy. This coversheet and the tenant selection policy are made available to anyone that requests it.

**Project Name:** Richmond Place  
2438 SE 41st  
Portland, OR 97214

### Project Specific Eligibility Requirements

**20 PBV unit (2 studios, 11 one bedrooms, 7 two bedrooms) at or below 50% AMI:** These units are open to the general public taking priority preference based on the point system below. If within 2 weeks a qualified applicant is not identified for an available unit as outlined below, an applicant will be selected from the waitlist that is not part of these three priority preferences. All applicants must qualify based on income, family size and pass Home Forward's screening criteria. The Project Based Voucher program follows all waitlist VAWA regulations as it pertains to emergency transfers as outlined in the tenant selection plan.

#### **5 PBV units (1 studio, 4 one bedrooms) will take preference to:**

- 6 points** –Extenuating Circumstance
- 3 points** – Current Coordinated Access Participants
- 1 point** – At or below 30% AMI
- 1 point** – Homelessness/risk of homelessness

#### **6 PBV units (1 studio, 5 one bedrooms,) will take preference to:**

- 6 points** –Extenuating Circumstance
- 3 points** – Current Choice Model Participants (formerly AMHI)
- 1 point** – At or below 30% AMI
- 1 point** – Homelessness/risk of homelessness

#### **9 PBV units (2 one bedrooms, 7 Two bedrooms) will take preference to:**

- 6 points** –Extenuating Circumstance
- 3 point** – Cascadia Family Services Referral
- 1 point** – At or below 30% AMI
- 1 point** – Homelessness/risk of homelessness

\*The purpose and intent of this selection policy is to create further opportunities for individuals and families that have successfully graduated from or no longer has the need for a transitional housing or an intense supportive housing model. The goal is to provide a continuum of opportunities to self-sufficiency.

### Opening and Closing the Waitlists

Waitlists may be temporarily closed if the estimated wait time is more than one year, or if there are more than 50 names on the list. The waiting lists will be reopened once the estimated wait time drops below 6 months or if there are less than 10 names on the waitlist.

### Security Deposit Requirements

Studios = \$200 One Bedroom = \$300 Two Bedroom = \$400

### No Pets Allowed

Pet Deposit (Does not apply to Assisted Care Animals)

### HEALING, HOMES, HOPE

Cascadia Housing projects will consider all Reasonable Accommodation requests. Cascadia Housing projects do not discriminate on the basis of handicapped status in the admission or access to, treatment or employment in, its Federally assisted programs and activities. Director of Housing Compliance is the 504 Coordinator and is available at: 847 NE 19<sup>th</sup> Ave. Portland, OR 97232

## **Program Instructions: Emergency Housing Vouchers, 2021-2022**

The American Rescue Plan includes the Emergency Housing Voucher (EHV) Program, which is intended to serve people experiencing homelessness or at risk of homelessness. To drive down racial disparities in the experience of homelessness and COVID-related housing instability, BIPOC communities must be overrepresented in access to and success in the Emergency Housing Voucher Program.

Referrals for EHV must come from the CoC (Joint Office of Homeless Services). HUD is allowing flexibility in how eligible households are prioritized.

### **Eligibility for individuals and families:**

- **Homeless**
- At risk of homelessness - Household must be at or below 30% MFI
- Fleeing or attempting to flee DV, IPV or trafficking
- “Recently homeless, as determined by the Secretary, and for whom providing rental assistance will prevent the family’s homelessness or having high risk of housing instability” (AKA in RRH programs)
- EHV can also be used to support households seeking an Emergency Transfer (DV) and Home Forward plans to set some EHV aside for this need
- No registered sex offenders
- No person convicted of manufacturing methamphetamine in public housing
- At least one household member needs to be a citizen or eligible non-citizen

EHV vouchers are ongoing (no expiration date). However, vouchers cannot be reissued after September 2023. Vouchers terminated/vacated after that date will be lost to attrition.

### **Supportive Services**

HUD expects communities receiving EHV vouchers to provide housing search assistance. This may include:

1. Assistance identifying eligible units, including physically accessible units as needed as well as units in low-poverty neighborhoods;
2. Outreach to owners of potentially eligible units;
3. Provide transportation assistance and direction to potential units;
4. Assist families and individuals with rental applications, rental agreements and other paperwork;
5. Advocate directly, as needed, with landlords on behalf of the families and individuals; and
6. Otherwise help expedite the EHV leasing process for families and individuals



EHV participants will have access to two different sources of funding for client assistance: HUD funded EHV Service Fees and locally funded Metro General Client Assistance.

### **Placement Support (EHV Service Fees)**

Program participants will be eligible for up to \$3500 in client assistance to assist with lease-up costs.

Assistance may include:

1. Application fees;
2. Utility deposits and utility arrears if it is necessary for EHV lease-up;
3. Moving expenses for initial EHV lease-up; and
4. Essential household items.

Home Forward will use some of the EHV Service Fees to directly pay deposits and landlord incentives. JOHS contract providers will also have access to EHV Service Fees to assist with the above lease up assistance (total average services fees per household is \$3,500 per voucher). EHV Service Fees cannot pay past property debt. Providers will need to utilize other resources to overcome this barrier to placement as needed (please see below)

### **Post Placement/Retention Services**

FTE/Staffing will be provided to support with lease up and retention (\$83,171 for each FTE within HYC, HFSOC, DV). Staffing ratios are calculated based on a 1:30 ratio of housing advocate to voucher/household. Staff must commit to participate in case conferencing through initial EHV lease-up phase. Case loads will be evaluated annually to assess for shifts in client to staff ratios.

In addition to the EHV Service Fees, each FTE will have access to additional client assistance of up to \$5,000. This funding will be provided to the HYC, HFSOC, & DSV Systems. Service Providers will support EHV families and individuals in accessing JOHS funded financial assistance to support lease-up, retention and on-going stability. Assistance may include:

- Basic needs: Food, clothing, furniture, hygiene products
- Transportation
- Utilities
- Phone
- Application fees
- Security deposits
- Utility deposits and utility arrears if it is necessary for EHV lease-up
- Rent arrears and housing related debt if it is a barrier to EHV lease-up



- Moving expenses for initial EHV lease-up; and
- Debt resulting from financial abuse
- Essential household items.

### **Output/Outcomes**

- Providers must achieve a minimum of 90% utilization within 12-months of voucher award and maintain a minimum of 90% utilization of ongoing Emergency Housing Voucher participation.
- 70% of EHV voucher participants will be from Communities of Color.
- Providers will maintain a staff to participant ratio of 1:30.

### **Referral Process**

JOHS will make referrals of families and individuals experiencing homelessness from the Continuum's Coordinated Entry Systems. Referrals will prioritize families and individuals experiencing homelessness who will benefit from permanent housing assistance (but who are ineligible due to the nature of homelessness or disability status, and assessment score, to receive Continuum of Care-funded Permanent Supportive Housing assistance).

JOHS will make referrals of families and individuals fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking, or human trafficking from the Continuum's DV Coordinated Entry System. If there are questions about emergency transfers, reach out to your JOHS contract point person.

Home Forward will issue Emergency Housing Vouchers to eligible individuals and families as a result of the direct referral process from the Continuum of Care's Coordinated Entry Systems managed by JOHS.

Overall Priority Consideration:

- Within each priority pool, prioritize households from communities disproportionately affected by COVID-19, including communities of color and older adults.

### **First Priority Referrals**

- Households currently served in RRH programs who are nearing their maximum program enrollment (regardless of project HUD waiver status) and do not have sufficient income to cover rent payments after RRH subsidy ends.

- Households currently served in PSH programs who no longer need or want the intensive services offered in PSH but continue to need financial assistance to maintain their housing.
- Households in high-risk COVID motels.

#### Second Priority Referrals

- Households not being currently served (i.e. on system queues, prioritized lists, discussed in RCT, etc.) who are in need of long-term subsidies.
- Households currently being served by COVID Rent Assistance that meet the 'at risk of homelessness' eligibility criteria set by HUD who are at the end of their COVID assistance with no other rent assistance available.

#### Data Entry and Tracking, Client File Requirements & Records Retention

- Providers will use the ServicePoint data collection system to collect data on all EHV Voucher recipients by entering supportive services information, including program entry and exit dates (and where applicable, case management hours). All data must be entered into Service Point within 5 days of a participant enrolling in the EHV project. Data collected includes entry data, client demographic, service data and exit data.
- County file standards will be applied. Documentation of participant eligibility and services must be recorded in client case files (paper or electronically). JOHS recommends that contractors use a client file checklist. Sample forms are available from your JOHS contract manager.
- Providers will retain all program and client records for a minimum of (6) six years, or such longer period as may be required by applicable law, whichever date is later. Providers will retain all program records in a manner consistent with the requirements of applicable state and federal law.  
([https://sos.oregon.gov/archives/Pages/records\\_retention\\_schedule.aspx](https://sos.oregon.gov/archives/Pages/records_retention_schedule.aspx)).

All client paper documentation must be stored within a locked filing cabinet in a setting that is secured. All active client electronic records must be maintained on a secure server accessible only to authorized personnel at the agency/organization.

## FY2024 COC CONSOLIDATED APPLICATION ATTACHMENT: PHA MOVING ON PREFERENCE (1C-7)

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# Section 8

## Administrative Plan

Revision Date  
March 2022



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#### **4-III.C. SELECTION METHOD**

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that the PHA will use [24 CFR 982.202(d)].

##### **Local Preferences [24 CFR 982.207; HCV p. 4-16]**

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits the PHA to establish other local preferences, at its discretion. Any local preferences established must be consistent with the PHA plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

##### PHA Policy

Local preferences are listed below and are numerically ranked, with number 1 being the highest preference. Preferences within the same rank are treated equally.

*The following program transfer preferences will be ranked #1:*

- **The PHA will grant a preference to up to 20 families per calendar year that are currently served in another permanent housing assistance program administered by the PHA and experiencing domestic violence, dating violence, sexual assault or stalking if the following circumstances apply:**
  - The PHA received completed and signed Form HUD-5382 (Certification of Domestic Violence, Dating Violence, Sexual Assault, or Stalking, and Alternate Documentation) or alternate documentation allowed by Form HUD-5382;
  - Domestic violence, dating violence, sexual assault or stalking has occurred at the level that written certification has been received from a service provider verifying the participant is in significant danger and must relocate which will likely result in the need for the participant to receive a tenant-based voucher;
  - The current subsidy limits the participant's ability to relocate while retaining housing assistance; and
  - Program transfer is authorized in writing by the Director of Housing Choice Vouchers, Director of Homeless Initiatives, or Housing Program Manager.
- **Families that are currently served (or have been certified or have reached the top of the waiting list) in another permanent housing assistance program administered by the PHA when the other program is unable to serve the family and when such assistance is necessary for the PHA to appropriately house the family. This preference requires approval of Directors of both programs.**

When the PHA grants a local preference based on a specific need (i.e., a unit with accessible entrance), the Section 8 subsidy may only be used for a unit that cures the condition for which the local preference was granted.

**Moving On  
Preference -  
Housing Choice  
Vouchers**

- **Youth that are currently served in the Family Unification Program (FUP) administered by the PHA whose FUP voucher is expiring due to the 36-month statutory time limit, or youth that are currently served in the FUP rental assistance extension program administered by the PHA, if the following circumstances apply:**

FUP-eligible youth is a person with disabilities, as defined in 24 CFR 5.403; and

A written referral has been received from the current FUP case manager of record (DHS, Homeless Youth Continuum, or another agency) certifying that the youth will have a lack of adequate housing as a result of the expiration of FUP voucher or FUP rental assistance extension and needs a tenant-based voucher to ensure uninterrupted housing assistance.

- **Families that are currently served by the PHA in a Continuum of Care funded, permanent supportive housing project and no longer need supportive services to maintain housing stability. The PHA may target preference to specific permanent supportive housing projects in order to align with the local and / or federal priorities related to ending homelessness. The PHA will limit the number of families accessing Housing Choice Vouchers via this preference to twenty-five annually, for calendar years 2015 and 2016 as a pilot. This preference requires approval of Directors of both programs, and the following circumstances must apply:**

Sponsor agency providing services to participant family provides written certification that the family does not require permanent supportive housing to maintain housing stability;

Family receiving preference must have completed two full years in a Continuum of Care funded, permanent supportive housing project;

Family receiving preference has successfully adhered to permanent supportive housing project program rules and requirements; and

Family receiving preference has projected gross annual income equal to or greater than the maximum Federal Supplemental Security Income (SSI) annual payment amount. The absence of income suggests ongoing opportunities for families to engage with supportive services related to obtaining income – either benefits acquisition or employment. Additionally, Continuum of Care funded projects are structured to provide greater options in the market for families without income.

*In the event a program transfer is approved for a current participant due to one of the preferences described above the current participant will not be required to complete an application and go through the formality of being pulled from the current HCV waiting list. The program transfer preferences impact households who have already been through a waiting list process; their eligibility determination for the transfer preference will be based upon the specific criterion outlined in each preference described above. All transfer preference applicants must meet eligibility criteria for the HCV program in accordance with policies in Chapter 3. Detailed*

*verification of the need for the transfer preference as well as two authorized signatures will be required for a voucher to be authorized and issued.*

*The following voucher set-asides preferences for families that are exiting homelessness will be ranked #1. The PHA will limit the number of vouchers set aside for these preferences to 250. Once 250 families lease up with vouchers issued under these preferences, the preferences will sunset:*

- **The PHA will grant a preference to up to 200 families that are currently served by Multnomah County's Homeless Family System of Care if the following circumstances apply:**

The PHA has executed a Memorandum of Understanding (MOU) with a partner agency. The MOU outlines eligibility criteria for the preference and criteria for determining how families will be selected and referred to the PHA from eligible families within the Homeless Family System of Care;

The PHA received a written referral from the partner agency, including a certification that the family was selected and referred to the PHA in accordance with criteria outlined in the MOU;

The referring partner agency agrees to make ongoing supportive services available to the family for the length of the family's participation in the HCV program.

- **The PHA will grant a preference to up to 50 families that include a veteran experiencing homelessness and are ineligible for HUD – Veterans Affairs Supportive Housing (HUD – VASH) voucher if the following circumstances apply:**

The PHA has executed a Memorandum of Understanding (MOU) with a partner agency. The MOU outlines eligibility criteria for the preference and criteria for determining how families will be selected and referred to the PHA from eligible veteran families experiencing homelessness;

The PHA received a written referral from the partner agency, including a certification that the family was selected and referred to the PHA in accordance with criteria outlined in the MOU;

The referring partner agency agrees to make ongoing supportive services available to the family for the length of the family's participation in the HCV program.

*Based on the capacity of the service provider and supportive services available to the families as outlined in the MOU, screening and eligibility criteria for exiting homelessness preference applicants may be different from the PHA's regular requirements for the HCV program laid out in Chapter 3, except in the situations for which denial of assistance is mandatory.*



The following voucher set-aside preference for households that are at risk of displacement due to increasing rents will be ranked #1. The PHA will limit the number of vouchers set aside for this preference to sixty for calendar year 2016 as a pilot:

- **The PHA will grant a one-time preference to up to 40 families that are currently served by Northwest Pilot Project and up to 20 families that are currently served by the Urban League of Portland if the following circumstances apply:**

The PHA has executed a partnership agreement with the partner agencies;

The PHA received a written referral from the partner agency, including a certification that the family is at risk of displacement due to rent increases and housing affordability issues, and the family was selected for referral in accordance with criteria outlined in the partnership agreement; and

The referring partner agency agrees to make ongoing supportive services available to the family for the length of the family's participation in the Housing Choice Voucher program.

*The following preferences will be ranked #2:*

- **Families with a non-elderly (age 18 - 61) person with disabilities, as defined in 24 CFR 5.403, who is transitioning out of institutional or other segregated settings. The PHA will limit the number of vouchers set aside for this preference to 99. Families will be selected utilizing this preference only upon availability of a mainstream voucher for up to 99 vouchers.**

*Institutional or other segregated settings* include, but are not limited to:

- Congregate settings populated exclusively or primarily with individuals with disabilities;
- Congregate settings characterized by regimentation in daily activities, lack of privacy or autonomy, policies limiting visitors, or limits on individuals' ability to engage freely in community activities and to manage their own activities of daily living; or
- Settings that provide for daytime activities primarily with other individuals with disabilities.

*Transitioning* is defined as having a plan for exiting institutional or other segregated settings within three months.

- **Families with a non-elderly (age 18 - 61) person with disabilities, as defined in 24 CFR 5.403, who is experiencing homelessness and was referred to the PHA from Multnomah County's Coordinated Access system managed by the City of Portland / Multnomah County Joint Office of Homeless Services. The PHA will limit the number of vouchers set aside for this preference to 30. Families will be selected utilizing this preference only upon availability of a mainstream voucher for up to 30 vouchers.**

The PHA must receive a written referral from the City of Portland / Multnomah County Joint Office of Homeless Services, including a certification that the family is experiencing homelessness and is being referred from Multnomah County's Coordinated Access system

*Experiencing homelessness* is defined as:

An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:

- An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground; **or**
- An individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state, or local government programs for low- income individuals); **or**
- An individual who is exiting an institution where he or she resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution;

OR,

Any individual or family who:

- Is fleeing, or is attempting to flee, domestic violence, dating violence, sexual assault, stalking, or other dangerous or life-threatening conditions that relate to violence against the individual or a family member, including a child, that has either taken place within the individual's or family's primary nighttime residence or has made the individual or family afraid to return to their primary nighttime residence; **and**
- Has no other residence; **and**
- Lacks the resources or support networks, e.g., family, friends, and faith- based or other social networks, to obtain other permanent housing

*The following preference will be ranked #3:*

- **Families with a member who has a documented terminal illness with life expectancy of 12 months or less.**

*The following preference will be ranked #4:*

- **Households residing in Multnomah County**

The term “residence” includes shelters and other dwelling places where homeless families may be living or sleeping.

Applicants who are working or have been notified that they were hired to work in Multnomah County will be treated as residents of Multnomah County.

Graduates of, or active participants in, education and training programs in Multnomah County will be treated as residents of Multnomah County if the education or training program is designed to prepare individuals for the job market.

- The PHA defines training program as “a learning process with goals and objectives, generally having a variety of components, and taking place in a series of sessions over a period of time. It is designed to lead to a higher level of proficiency, and it enhances the individual’s ability to obtain employment. It may have performance standards to measure proficiency. Training may include, but is not limited to: (1) classroom training in a specific occupational skill, (2) on-the-job training with wages subsidized by the program, or (3) basic education”.
- Employment, education, or training programs would include active participation in any of the following: GED or high school diploma, employment readiness programs, short term or long term training programs that will result in a certification; or a degree-seeking program at a college or university with a minimum enrollment requirement of six credit hours. The previous list is not inclusive of all eligible employment, education, or training programs.
- Third-party verification of active participation or graduation from such program within the past year will be required to receive a preference.

*Households with no preference will be ranked #5.*

*Eligible RAD PBV households wishing to exercise mobility will be placed on the tenant-based HCV waiting list and will be selected for no more than seventy-five percent of turnover vouchers in accordance with policies in Chapter 18.*

### **Income Targeting Requirement [24 CFR 982.201(b)(2)]**

HUD requires that extremely low-income (ELI) families make up at least 75 percent of the families admitted to the HCV program during the PHA's fiscal year. An ELI family is a very low-income family whose annual income does not exceed the higher of 30 percent of the area median income or the federal poverty level [FR Notice 6/25/14]. To ensure this requirement is met, a PHA may skip non-ELI families on the waiting list in order to select an ELI family.

Low-income families admitted to the program that are "continuously assisted" under the 1937 Housing Act [24 CFR 982.4(b)], as well as low-income or moderate-income families admitted to the program that are displaced as a result of the prepayment of the mortgage or voluntary termination of an insurance contract on eligible low-income housing, are not counted for income targeting purposes [24 CFR 982.201(b)(2)(v)].

#### PHA Policy

The PHA will monitor progress in meeting the income targeting requirement throughout the fiscal year. Extremely low-income families will be selected ahead of other eligible families on an as-needed basis to ensure the PHA continues to serve the same population as it served prior to receiving the MTW status.

### **Order of Selection**

The PHA system of preferences may select families based on local preferences according to the date and time of application or by a random selection process (lottery) [24 CFR 982.207(c)]. If a PHA does not have enough funding to assist the family at the top of the waiting list, it is not permitted to skip down the waiting list to a family that it can afford to subsidize when there are not sufficient funds to subsidize the family at the top of the waiting list [24 CFR 982.204(d) and (e)].

#### PHA Policy

Families will be selected from the waiting list based on the targeted funding or selection preference(s) for which they qualify, and in accordance with the PHA's hierarchy of preferences, if applicable. No more than seventy-five percent of turnover vouchers will be targeted to eligible RAD PBV families wishing to exercise mobility. Within each targeted funding or preference category, families will be selected in numerical order based on the numbers that were assigned to each application, by lottery, at the time the applications were placed on the waiting list. Documentation will be maintained by the PHA as to whether families on the list qualify for and are interested in targeted funding. If a higher placed family on the waiting list is not qualified or not interested in targeted funding, there will be a notation maintained so that the PHA does not have to ask higher placed families each time targeted selections are made.

### **Tenant-Based Voucher Set Asides (MTW)**

Through Tenant-Based Voucher Set Asides, the PHA uses its MTW authority to align MTW Housing Choice Vouchers with services and supports from partners designed to increase housing stability and success for families with barriers to succeeding with a voucher alone. The Tenant-Based Voucher Set Asides allow the PHA, in specific instances, to select families for Housing Choice Voucher assistance without using the tenant-based voucher waiting list.

With Tenant-Based Voucher Set Asides, the PHA accepts referrals from specified partners and awards those households the dedicated vouchers. Written documentation of the referral is maintained in the tenant file by the PHA, but the PHA does not add these households to the Housing Choice Voucher waiting list. This flexibility increases efficiency and reduces the number of days a family has to wait between referral and issuance of the voucher.

For each Tenant-Based Voucher Set Aside, prior to accepting referrals and issuing vouchers the PHA executes a Memorandum of Understanding with the partner specifying:

- Number of vouchers included in the Tenant-Based Voucher Set Aside;
- Eligibility criteria for the Tenant-Based Voucher Set Aside;
- Criteria for determining how families will be selected and referred to the PHA by the partner(s);
- Type and duration of services the partner(s) will make available to the household; and
- All referrals must be in writing and include a certification from the partner(s) that the family was selected and referred to the PHA in accordance with the criteria outlined in the Memorandum of Understanding.

### ***Approved Tenant-Based Voucher Set Asides***

#### ***Homeless Family System of Care***

The PHA sets aside up to 200 total vouchers for families currently served by Multnomah County's Homeless Family System of Care.

Previously, the PHA instituted a one-time preference in its Housing Choice Voucher program for up to 200 families served by Multnomah County's Homeless Family System of Care. At the point 200 families leased-up under the preference, the preference sunsetted. New families were not referred from the Homeless Family System of Care as families selected through the preference left the Housing Choice Voucher Program.

The PHA uses a Tenant-Based Voucher Set Aside to serve up to 200 families referred by Multnomah County's Homeless Family System of Care. Remaining families from the previous preference for families referred from the Homeless Family System of Care will be included in the count of up to 200 families covered by the Tenant-Based Voucher Set Aside.

#### **4-III.D. NOTIFICATION OF SELECTION**

When a family has been selected from the waiting list, the PHA must notify the family.

##### **PHA Policy**

The PHA will notify the family by first class mail when it is selected from the waiting list. The notice will include the required forms that have to be completed and signed by all adult family members and returned to the PHA. The notice will inform the family of the following:

Documents and information that must be provided to the PHA, including information about what constitutes acceptable documentation;

Deadline for submitting completed and signed forms and other documents and information requested by the PHA.

If a notification letter is returned to the PHA with no forwarding address, the family will be removed from the waiting list. A notice of denial (see Chapter 3) will be sent to the family's address of record and, when requested as a reasonable accommodation for a disabled or elderly family, to any known alternate address.

If the family fails to respond to a notification letter, the family will be denied assistance based on the family's failure to supply information needed to determine eligibility. A notice of denial will be issued in accordance with policies contained in Chapter 3.

#### **4-III.E. THE APPLICATION INTERVIEW**

HUD recommends, but does not require, the PHA to hold in-person interviews with families selected from the waiting list. Being invited to attend an interview does not constitute admission to the program.

Assistance cannot be provided to the family until all SSN documentation requirements are met. However, if the PHA determines that an applicant family is otherwise eligible to participate in the program, the family may retain its place on the waiting list for a period of time determined by the PHA [Notice PIH 2012-10].

Reasonable accommodation must be made for persons with disabilities who are unable to attend an interview due to their disability.

##### **PHA Policy**

The PHA does not require in-person eligibility interviews.

Pending disclosure and documentation of social security numbers, the PHA will allow the family to retain its place on the waiting list until the next time the PHA is issuing vouchers. If not all household members have disclosed their SSNs at the next time the PHA is issuing vouchers, the PHA will issue a voucher to the next eligible applicant family on the waiting list.

The family must provide to the PHA, by mail or in-person, the information necessary to establish the family's eligibility and determine the appropriate level of assistance, as well as completed and signed required forms and other documentation requested by the PHA.

If any materials are missing, the PHA will provide the family with a written list of items that must be submitted. The missing and/or additional items must be provided within 10 business days from the date the PHA sent the list of items to the family (Chapter 7 provides details about longer submission deadlines for particular items, including documentation of Social Security numbers and eligible noncitizen status). If the family is unable to obtain the information or materials within the required time frame, the family may request an extension. If the required documents and information are not provided within the required time frame (plus any extensions), the family will be sent a notice of denial (See Chapter 3).

An advocate, interpreter, or other assistant may assist the family with the application process.

#### **4-III.F. COMPLETING THE APPLICATION PROCESS**

The PHA must verify all information provided by the family (see Chapter 7). Based on verified information, the PHA must make a final determination of eligibility (see Chapter 3) and must confirm that the family qualified for any special admission, targeted funding admission, or selection preference that affected the order in which the family was selected from the waiting list.

##### PHA Policy

If the PHA determines that the family is ineligible, the PHA will send written notification of the ineligibility determination within 15 business days of the determination. The notice will specify the reasons for ineligibility, and will inform the family of its right to request an informal review (Chapter 16).

If a family fails to qualify for any criteria that affected the order of selection from the waiting list (e.g. targeted funding, extremely low-income, preferences / ranking), and the family applied and was placed on the PHA waiting list when the list was open for all applicants, the family will be returned to its original position on the waiting list within 120 calendar days from the date the PHA requested preference verification and will be selected in the future based upon updated information. The PHA will notify the family in writing that it has been returned to the waiting list, and will specify the reasons for it.

If a family fails to qualify for any criteria that affected the order of selection from the waiting list (e.g. targeted funding, extremely low-income, preferences / ranking), and the family applied when the PHA waiting list was open only for families claiming a preference or meeting specified criteria for targeted funding, the family will be removed from the waiting list. The PHA will send a notice to the family's address of record and, when requested as a reasonable accommodation for a disabled or elderly family, to any alternate address provided on the initial application. The notice will state the reasons the family was removed from the waiting list and will inform the family how to request an informal review regarding the PHA's decision.

If the PHA determines that the family is eligible to receive assistance, the PHA will invite the family to attend a briefing in accordance with the policies in Chapter 5.





## PROJECT SPECIFIC COVERSHEET

The below specifications take precedence over the general Tenant Selection Policy. This coversheet and the tenant selection policy are made available to anyone that requests it.

**Project Name:** Richmond Place  
2438 SE 41st  
Portland, OR 97214

### Project Specific Eligibility Requirements

**20 PBV unit (2 studios, 11 one bedrooms, 7 two bedrooms) at or below 50% AMI:** These units are open to the general public taking priority preference based on the point system below. If within 2 weeks a qualified applicant is not identified for an available unit as outlined below, an applicant will be selected from the waitlist that is not part of these three priority preferences. All applicants must qualify based on income, family size and pass Home Forward's screening criteria. The Project Based Voucher program follows all waitlist VAWA regulations as it pertains to emergency transfers as outlined in the tenant selection plan.

#### **5 PBV units (1 studio, 4 one bedrooms) will take preference to:**

- 6 points** –Extenuating Circumstance
- 3 points** – Current Coordinated Access Participants
- 1 point** – At or below 30% AMI
- 1 point** – Homelessness/risk of homelessness

#### **6 PBV units (1 studio, 5 one bedrooms,) will take preference to:**

- 6 points** –Extenuating Circumstance
- 3 points** – Current Choice Model Participants (formerly AMHI)
- 1 point** – At or below 30% AMI
- 1 point** – Homelessness/risk of homelessness

#### **9 PBV units (2 one bedrooms, 7 Two bedrooms) will take preference to:**

- 6 points** –Extenuating Circumstance
- 3 point** – Cascadia Family Services Referral
- 1 point** – At or below 30% AMI
- 1 point** – Homelessness/risk of homelessness

\*The purpose and intent of this selection policy is to create further opportunities for individuals and families that have successfully graduated from or no longer has the need for a transitional housing or an intense supportive housing model. The goal is to provide a continuum of opportunities to self-sufficiency.

### Opening and Closing the Waitlists

Waitlists may be temporarily closed if the estimated wait time is more than one year, or if there are more than 50 names on the list. The waiting lists will be reopened once the estimated wait time drops below 6 months or if there are less than 10 names on the waitlist.

### Security Deposit Requirements

Studios = \$200 One Bedroom = \$300 Two Bedroom = \$400

### No Pets Allowed

Pet Deposit (Does not apply to Assisted Care Animals)

### HEALING, HOMES, HOPE

Cascadia Housing projects will consider all Reasonable Accommodation requests. Cascadia Housing projects do not discriminate on the basis of handicapped status in the admission or access to, treatment or employment in, its Federally assisted programs and activities. Director of Housing Compliance is the 504 Coordinator and is available at: 847 NE 19<sup>th</sup> Ave. Portland, OR 97232



## **Program Instructions: Emergency Housing Vouchers, 2021-2022**

The American Rescue Plan includes the Emergency Housing Voucher (EHV) Program, which is intended to serve people experiencing homelessness or at risk of homelessness. To drive down racial disparities in the experience of homelessness and COVID-related housing instability, BIPOC communities must be overrepresented in access to and success in the Emergency Housing Voucher Program.

Referrals for EHV must come from the CoC (Joint Office of Homeless Services). HUD is allowing flexibility in how eligible households are prioritized.

### **Eligibility for individuals and families:**

- **Homeless**
- At risk of homelessness - Household must be at or below 30% MFI
- Fleeing or attempting to flee DV, IPV or trafficking
- “Recently homeless, as determined by the Secretary, and for whom providing rental assistance will prevent the family’s homelessness or having high risk of housing instability” (AKA in RRH programs)
- EHV can also be used to support households seeking an Emergency Transfer (DV) and Home Forward plans to set some EHV aside for this need
- No registered sex offenders
- No person convicted of manufacturing methamphetamine in public housing
- At least one household member needs to be a citizen or eligible non-citizen

EHV vouchers are ongoing (no expiration date). However, vouchers cannot be reissued after September 2023. Vouchers terminated/vacated after that date will be lost to attrition.

### **Supportive Services**

HUD expects communities receiving EHV vouchers to provide housing search assistance. This may include:

1. Assistance identifying eligible units, including physically accessible units as needed as well as units in low-poverty neighborhoods;
2. Outreach to owners of potentially eligible units;
3. Provide transportation assistance and direction to potential units;
4. Assist families and individuals with rental applications, rental agreements and other paperwork;
5. Advocate directly, as needed, with landlords on behalf of the families and individuals; and
6. Otherwise help expedite the EHV leasing process for families and individuals

EHV participants will have access to two different sources of funding for client assistance: HUD funded EHV Service Fees and locally funded Metro General Client Assistance.

### **Placement Support (EHV Service Fees)**

Program participants will be eligible for up to \$3500 in client assistance to assist with lease-up costs.

Assistance may include:

1. Application fees;
2. Utility deposits and utility arrears if it is necessary for EHV lease-up;
3. Moving expenses for initial EHV lease-up; and
4. Essential household items.

Home Forward will use some of the EHV Service Fees to directly pay deposits and landlord incentives. JOHS contract providers will also have access to EHV Service Fees to assist with the above lease up assistance (total average services fees per household is \$3,500 per voucher). EHV Service Fees cannot pay past property debt. Providers will need to utilize other resources to overcome this barrier to placement as needed (please see below)

### **Post Placement/Retention Services**

FTE/Staffing will be provided to support with lease up and retention (\$83,171 for each FTE within HYC, HFSOC, DV). Staffing ratios are calculated based on a 1:30 ratio of housing advocate to voucher/household. Staff must commit to participate in case conferencing through initial EHV lease-up phase. Case loads will be evaluated annually to assess for shifts in client to staff ratios.

In addition to the EHV Service Fees, each FTE will have access to additional client assistance of up to \$5,000. This funding will be provided to the HYC, HFSOC, & DSV Systems. Service Providers will support EHV families and individuals in accessing JOHS funded financial assistance to support lease-up, retention and on-going stability. Assistance may include:

- Basic needs: Food, clothing, furniture, hygiene products
- Transportation
- Utilities
- Phone
- Application fees
- Security deposits
- Utility deposits and utility arrears if it is necessary for EHV lease-up
- Rent arrears and housing related debt if it is a barrier to EHV lease-up

- Moving expenses for initial EHV lease-up; and
- Debt resulting from financial abuse
- Essential household items.

### **Output/Outcomes**

- Providers must achieve a minimum of 90% utilization within 12-months of voucher award and maintain a minimum of 90% utilization of ongoing Emergency Housing Voucher participation.
- 70% of EHV voucher participants will be from Communities of Color.
- Providers will maintain a staff to participant ratio of 1:30.

### **Referral Process**

JOHS will make referrals of families and individuals experiencing homelessness from the Continuum's Coordinated Entry Systems. Referrals will prioritize families and individuals experiencing homelessness who will benefit from permanent housing assistance (but who are ineligible due to the nature of homelessness or disability status, and assessment score, to receive Continuum of Care-funded Permanent Supportive Housing assistance).

JOHS will make referrals of families and individuals fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking, or human trafficking from the Continuum's DV Coordinated Entry System. If there are questions about emergency transfers, reach out to your JOHS contract point person.

Home Forward will issue Emergency Housing Vouchers to eligible individuals and families as a result of the direct referral process from the Continuum of Care's Coordinated Entry Systems managed by JOHS.

Overall Priority Consideration:

- Within each priority pool, prioritize households from communities disproportionately affected by COVID-19, including communities of color and older adults.

### **First Priority Referrals**

- Households currently served in RRH programs who are nearing their maximum program enrollment (regardless of project HUD waiver status) and do not have sufficient income to cover rent payments after RRH subsidy ends.

- Households currently served in PSH programs who no longer need or want the intensive services offered in PSH but continue to need financial assistance to maintain their housing.
- Households in high-risk COVID motels.

#### Second Priority Referrals

- Households not being currently served (i.e. on system queues, prioritized lists, discussed in RCT, etc.) who are in need of long-term subsidies.
- Households currently being served by COVID Rent Assistance that meet the 'at risk of homelessness' eligibility criteria set by HUD who are at the end of their COVID assistance with no other rent assistance available.

#### Data Entry and Tracking, Client File Requirements & Records Retention

- Providers will use the ServicePoint data collection system to collect data on all EHV Voucher recipients by entering supportive services information, including program entry and exit dates (and where applicable, case management hours). All data must be entered into Service Point within 5 days of a participant enrolling in the EHV project. Data collected includes entry data, client demographic, service data and exit data.
- County file standards will be applied. Documentation of participant eligibility and services must be recorded in client case files (paper or electronically). JOHS recommends that contractors use a client file checklist. Sample forms are available from your JOHS contract manager.
- Providers will retain all program and client records for a minimum of (6) six years, or such longer period as may be required by applicable law, whichever date is later. Providers will retain all program records in a manner consistent with the requirements of applicable state and federal law.  
([https://sos.oregon.gov/archives/Pages/records\\_retention\\_schedule.aspx](https://sos.oregon.gov/archives/Pages/records_retention_schedule.aspx)).

All client paper documentation must be stored within a locked filing cabinet in a setting that is secured. All active client electronic records must be maintained on a secure server accessible only to authorized personnel at the agency/organization.

## FY2024 COC CONSOLIDATED APPLICATION ATTACHMENT: LIVED EXPERIENCE SUPPORT LETTER (1D-10a)

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# **Involving Individuals with Lived Experience of Homelessness in Decision Making**

## **Letter of Support from Working Group of Individuals with Lived Experience of Homelessness**

To: Housing and Urban Development Department

Re: FR-6700-N25 Notice of Funding Opportunity (NOFO) for  
Fiscal Year (FY) 2024 Continuum of Care Competition

Date: 10/04/2024

The Lived Experience Advisory Committee (LEAC) consists of fourteen individuals who are all currently experiencing or have experienced homelessness, both sheltered and unsheltered, in Portland/Gresham/Multnomah County, Oregon. The committee was formed with the purpose of providing feedback and recommendations on homeless services in the geographic area and ensuring that individuals with lived experience of homelessness are meaningfully integrated in the Collaborative Applicant and CoC's decision making process.

The LEAC reviewed and supported the CoC's local competition priority populations which include: Black, African, African American, American Indian, Alaska Native, Indigenous, Hispanic/Latine, Native Hawaiian, Pacific Islander, people experiencing unsheltered homelessness, people with a disabling condition, families, individuals over the age of 55, and people who identify as LGBTQIA2S+. The LEAC additionally reviewed and

expressed support for project prioritization which includes priority for: Permanent Supportive Housing projects; projects from culturally specific providers; projects from providers with expertise in serving the LGBTQIA2S+ population, especially those who are transgender, nonbinary, two-spirit, and gender diverse; projects that demonstrate strong commitment to racially equitable outcomes; projects that demonstrate strong commitment to culturally responsive/specific services; projects that are equitable and accessible to people who are neurodivergent/neurodiverse and/or have disabilities (including physical and mental disabilities); projects that demonstrate capacity to help achieve positive system performance measures; and projects that align with other community resources, such as health care. Finally, the LEAC discussed the Housing First model and supported the requirement that all newly funded CoC projects in the geographic area follow the Housing First model.

Members of the LEAC **express their support** for the CoC's Collaborative Application and the priorities for serving individuals and families experiencing homelessness with severe service needs in Multnomah County as it is outlined in the OR-501 Continuum of Care Collaborative Application.

Members of the LEAC wanted to take this opportunity to also share that HUD should continue to prioritize efforts around the decriminalization of homelessness.

Sincerely,

Crystal Basler

Elexis Moyer

Erika S

Kristofer Brown

Gwynevere M

Victory L



## FY2024 COC CONSOLIDATED APPLICATION ATTACHMENT: HOUSING FIRST EVALUATION (1D-2a)

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## **SEI Project HAVEN (Housing First)**

Overall, the knowledge of staff on Housing First policy and the efforts made to promote a Housing First program are exemplary. It is clear that SEI has a deep commitment to serving participants in a manner consistent with Housing First best practices. Some exemplary practices that I would like to highlight here are the:

1. Approach to case management and supportive services. SEI really shows exemplary practices in their approach to case management and engaging participants in supportive services. When interviewing leadership staff, they described their approach to case management and how they trained case managers stating that it is SEI's, "fundamental belief that we are 100% responsible for the relationship with participants. It is case manager's role to create the relationship and allow participants to be excited for case management. The job is not to accept, "I'm good." [from participants] but to actively engage because the chances of that person being successful are much higher if the case manager stays persistent and vigilant." This is exactly the principle behind voluntary supportive services in Housing First. Case managers should take ownership of engagement with participants, helping them to create clear actionable steps towards their goals. Active Consistent client engagement builds trust & self-confidence leading to better outcomes.
2. Project Haven Policies and Procedures document is clear, well organized, and accounts for almost all programmatic requirements. It serves as an accurate tool to follow in program implementation and is in line with almost all elements of Housing First.

## Findings

### Finding #1 - Missing Client Files

During the client file review, JOHS staff were given access to a number of electronic files, however several "active" files that were requested were not found and all of the "exited" files that were requested also could not be found in the electronic database.

Without client files to review it was not possible to evaluate Housing First compliance for these participants and SEI did not meet the requirements of the monitoring. HUD regulations require that all client files, including files for exited participants are kept for a period of seven years and that files are easily accessible and verifiable for reporting and monitoring purposes.

### Finding #2 - Client Feedback and Informal Grievance Process

As part of our review of program policies and procedures, it was clear that SEI had a formal grievance policy for clients and that this policy was provided to clients early on in their program enrollment. While the grievance forms are placed outside of the office and participants can take a form anonymously, they cannot submit the form anonymously. Since COVID, there are no anonymous forms of participant feedback or grievances available. During staff interviews, staff stated that they try to cultivate relationships in which participants feel comfortable providing both positive and negative feedback and that participants even send feedback to program managers and directors. However, this feedback is not reviewed for program improvement. During staff interviews, staff acknowledged that creating avenues for participant feedback was an area that could use improvement.

According to Housing First guidance, projects should create regular, formal and informal opportunities for participants to offer input. This should include anonymous options for feedback, so that client's do not feel subject to undue pressure or retaliation. Examples of formal and informal feedback opportunities include: quality assurance and evaluation processes, a participant leadership/advisory board, processes to formally communicate with landlords, the design of and participation in surveys and focus groups, planning social gatherings, integrating peer specialists and peer-facilitated

support groups to compliment professional services. Ideally, formal grievances and informal feedback would be documented so participants were aware of their options. Feedback should also be tracked and program staff should be analyzing the information to identify areas for program improvement.

### Finding #3 Leases

During the review of client files as part of this monitoring, client file HMID 874174 contained a lease that was only for an initial term of 6 months. In addition, client file HMID 1022352 only contained a screenshot of a lease wherein the lease time frame could not be seen.

According to HUD requirements leases must be for a term of at least one year, after which they can become month-to-month. They also must be renewable and terminable only for cause. Without a 1-year lease, the housing is not considered permanent. Housing First principles for PSH programs also state that housing should not be time limited. Having leases with an initial period of month-to-month or six months is in direct opposition to HUD guidelines and Housing First principles of permanent housing.

### **Concerns**

#### Concern #1 - Policy & Procedure Eligibility Requirements

Project Haven's eligibility requirements, as written in the Policy and Procedures document states, that a household must meet the following eligibility criteria:

- Meet the HUD definition of homelessness Category 1 and/or 4 (see glossary for full definition) **and**
- Must be experiencing homelessness in Multnomah County **and**
- Have minors under the age of 18yo in the household **and**
- Lack the ability to find and secure housing with their own resources

However, lacking, "the ability to find and secure housing with their own resources," is not a HUD or local CoC eligibility requirement and is not aligned with Housing First principles. Housing First rests on the idea that admission to the project is NOT contingent on pre-requisites or other

unnecessary conditions. This final eligibility requirement could be categorized as an unnecessary condition.

## Required Actions to Remedy Findings

### Finding #1 - Missing Client Files

To remedy this finding, **within 90 days of receipt of this letter**, you must add a policy in the "Recordkeeping" portion of your Policies and Procedures clearly outlining the requirements to maintain participant records for the entirety of their stay in the program as well as seven years after their exit. In addition, files must be easily accessible and verifiable for reporting and monitoring purposes. The CoC lead reserves the right to return to SEI next year to review files from participants exited from the program.

### Finding #2 - Client Feedback and Informal Grievance Process

To remedy this finding, **within 90 days of receipt of this letter**, you must create a plan to gather feedback from participants at least annually. This plan should include how you will track participant feedback and when this will be reviewed by staff to make programmatic changes accordingly. Within **120 days of receipt** of this letter you must inform participants about avenues for anonymous feedback and informal grievance processes. Again, the CoC lead can work with you to develop these policies and procedures, if support is necessary.

### Finding #3 Leases

To remedy this finding, **within 60 days of receipt of this letter**, SEI must adopt formal policies to ensure that all program participants have a lease that is for at least one year. This should be documented in the program policies and procedures. Staff should perform an assessment of all client leases and if possible, work to change current leases that do not have an initial term of one-year to a one-year lease term.

## Recommended Actions to Remedy Concerns

### Concern #1 - Policy & Procedure Supportive Services Language

**Recommendation:** Remove the program qualification requirement that households must, "Lack the ability to find and secure housing with their own resources" from Policies and Procedures document.



## Housing First Standards Assessment Tool

**Overview:** This tool aims to assess and document how closely a housing and service provider adheres to the recommended best practice standards of the Housing First model, in the context of the broader work to implement a Housing First orientation at the system-level. This tool specifically evaluates project-level fidelity to Housing First, which directly impacts a system's fidelity to Housing First. In addition to the universal best practice standards identified in this tool, Continuums should also take into account their local community context and local written standards pertaining to Housing First when assessing projects. A Continuum of Care can use this tool to prompt discussion and to

**Provider Info tab:** The Provider Information tab should be completed *prior* to beginning the assessment. Specifically, the **Project Name, Project Type, Target Sub-Population served, and Date of Assessment** fields need to be completed in order to populate the assessment standards and report summary with questions that are specific to the project type and population. Please complete this section prior to printing any standards for assessment.

**Standards:** The standards have been arranged into the following categories: *Access, Evaluation, Services, Housing, Leases, and Project-Specific*. The "Tab" chart at the bottom of this page describes each of the categories in more detail. Some of the categories are not applicable for all project types, and those standards do not need to be completed,

Project Type	Applicable Standards
Coordinated Entry	Access & Evaluation; Project-specific
Street Outreach	Access & Evaluation; Project-specific
Emergency Shelter	Access & Evaluation; Service & Housing; Project-specific
Transitional Housing	Access & Evaluation; Service & Housing; Leases; Project-specific
Rapid Rehousing	Access & Evaluation; Service & Housing; Leases; Project-specific
Permanent Supportive Housing	Access & Evaluation; Service & Housing; Leases; Project-specific

**Safeguarding:** Please keep in mind safeguarding concerns when assessing projects. In particular, we advise Continuums of Care to work with projects with victims of domestic violence to make sure that adequate safety and confidentiality policies and practices are in place before beginning assessments.

**Scoring:** For each standard, there are three scoring criteria: "Say It", "Document It", and "Do It" (as explained further below). To show that a project is in full compliance with each standard, the assessor should mark "Always" for each scoring criteria. Use the drop down in the three columns to the right to select "Always" or "Somewhat" or "Not at

- "Say It" means that project and agency staff can describe verbally what they do concerning each standard. The assessor should be able to identify that the organizational culture supports the standard by how staff talks about what is done.
- "Document It" means that there is written documentation that supports the project's compliance with each standard. Written documentation could include Policies and Procedures, Personnel Handbooks, Professional Development Plans, Project Rules, etc.
- "Do It" means that the assessor was able to find evidence that supports the project's compliance with each standard. Evidence could include information contained in client or other administrative files, client acknowledgement that something is being done, staff can point to documentation that supports implementation of the standard, etc.

**Assessor Notes:** A cell below each individual standard allows the assessor to add optional notes about the information collected for that particular standard. The notes can include where information was found, what questions were asked, who answered the questions, what additional information is needed to be able to mark that standard as

Tab	Description	Purpose
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Instructions	Tool overview and aim	Offers instruction to users on the assessment tool
Provider Info	Input provider, project and general assessment information	Determines project-specific standards for consideration
Standards - Access & Evaluation	Input compliance with standards concerning participant access to the project and input, project evaluation and performance management	Assesses whether access and evaluation are compliant with Housing First principles
Standards - Leases	Input compliance with standards concerning the lease and occupancy agreements, where applicable	Assesses whether leases and occupancy agreements are compliant with Housing First principles
Standards - Services & Housing	Input compliance with standards concerning the service and housing models and structure, where applicable	Assesses whether services and housing are compliant with Housing First principles
Standards – Project-Specific	Prompts assessment standards based on project type and targeted sub-populations served by the project, where applicable	Assesses whether specific project standards are compliant with Housing First principles
Report Summary	Displays assessment scores and conclusions, and highlights non-compliant standards	Printable summary of the assessment





## Provider Information

Please complete the information below on the organization being assessed.

Provider Information	
<b>Provider's Legal Name</b>	Self Enhancement, Inc.
Acronym (If Applicable)	SEI
Year Incorporated	
EIN	93-1086629
Street Address	3920 N Kerby Ave, Portland OR
Zip Code	97227

Project Information	
<b>Project Name</b>	Projet HAVEN RRH
Project Budget	
Grant Number	
Name of Project Director	Sahaan McKelvey
Project Director Email Address	sahaanm@selfenhancement.org
Project Director Phone Number	503-972-3695
<b>Which best describes the project *</b>	<b>Rapid Rehousing</b>
<i>If project is a Safe Haven, please choose project type that it most operates like, e.g. shelter, transitional housing, or permanent housing</i>	
<b>Are your services targeted to any of the following populations specifically? Please select one if so, as this impacts your assessment questions.</b>	<b>None of the above</b>

\*Please note that when you select a project type, particular standards may not be relevant.

Management Information	
<b>Name of CEO</b>	Trent Aldridge
CEO Email Address	
CEO Phone Number	
<b>Name of Staff Member Guiding Assessment</b>	Sahaan McKelevy
Staff Email Address	
Staff Phone Number	

Assessment Information	
<b>Name of Assessor</b>	Alyssa Plessner
Organizational Affiliation of Assessor	Joint Office of Homeless Services
Assessor Email Address	alyssa.plessner@multoc.us
Assessor Phone Number	971-421-9766
<b>Date of Assessment</b>	<b>May 15 2024</b>



## Housing First Standards

For each standard, please use the drop down boxes in the three columns to the right to select “Not at all” or “Sometimes” or “Always”. Marking “Always” signifies full compliance for the standard.

No.	Standard	Access Definition / Evidence	Say It	Document it	Do it
Access 1	Projects are low-barrier	<p>Admission to projects is not contingent on pre-requisites such as abstinence of substances, minimum income requirements, health or mental health history, medication adherence, age, criminal justice history, financial history, completion of treatment, participation in services, “housing readiness,” history or occurrence of victimization, survivor of sexual assault or an affiliated person of such a survivor or other unnecessary conditions unless required by law or funding source.</p> <p><i>Optional notes here</i></p>	Always	Somewhat	Always
Access 2	Projects do not deny assistance for unnecessary reasons	<p>Procedures and oversight demonstrate that staff do everything possible to avoid denying assistance or rejecting an individual or family for the reasons listed in Access Standard #1.</p> <p><i>Optional notes here</i></p>	Always	Always	Always
Access 3	Access regardless of sexual orientation, gender identity, or marital status	<p>Equal access is provided in accordance with the 2012 and 2016 Equal Access Rules, meaning that any project funded by HUD must ensure equal access for persons regardless of one’s sexual orientation or marital status, and in accordance with one’s gender identity. Adult only households, regardless of marital status, should have equal access to projects (if these project types are not available within a CoC, the CoC should conduct an assessment to determine if these project types are needed and work with providers to accommodate the need). Please see Equal Access Rules here: <a href="https://www.hudexchange.info/resource/1991/equal-access-to-housing-final-rule/">https://www.hudexchange.info/resource/1991/equal-access-to-housing-final-rule/</a></p> <p><i>Optional notes here</i></p>	Always	Always	Always
Access 4	Admission process is expedited with speed and efficiency	<p>Projects have expedited admission processes, to the greatest extent possible, including helping participants obtain documentation required by funding sources, as well as processes to admit participants regardless of the status of their eligibility documentation whenever applicable.</p> <p><i>Optional notes here</i></p>	Always	Always	Always

Access 5	Intake processes are person-centered and flexible	Intake and assessment procedures are focused on the individual's or family's strengths, needs, and preferences. Projects do not require specific appointment times, but have flexible intake schedules that ensure access to all households. Assessments are focused on identifying household strengths, resources, as well as identifying barriers to housing that can inform the basis of a housing plan as soon as a person is enrolled in the project.	Always	Somewhat	Always
		<i>Optional notes here</i>			
Access 6	The provider/project accepts and makes referrals directly through Coordinated Entry	Projects actively participate in the CoC-designated Coordinated Entry processes as part of streamlined community-wide system access and triage. If these processes are not yet implemented, projects follow communities' existing referral processes. Referrals from Coordinated Entry are rarely rejected, and only if there is a history of violence, the participant does not want to be in the project, there are legally valid grounds (such as restrictions regarding sex offenders) or some other exceptional circumstance that is well documented.	Always	Always	Always
		<i>Optional notes here</i>			
Access 7	Exits to homelessness are avoided	Projects that can no longer serve particular households utilize the coordinated entry process, or the communities' existing referral processes if coordinated entry processes are not yet implemented, to ensure that those individuals and families have access to other housing and services as desired, and do not become disconnected from services and housing. Households encounter these exits under certain circumstances, such as if they demonstrate violent or harassing behaviors, which are described within agencies' regulation-adherent policies.	Always	Always	Always
		<i>Optional notes here</i>			
Name		Participant Input Definition / Evidence	Say It	Document it	Do it
Participant Input 1	Participant education is ongoing	Project participants receive ongoing education on Housing First principles as well as other service models employed in the project. In the beginning of and throughout tenancy, participants are informed about their full rights and responsibilities as lease holders, including the potential causes for eviction.	Always	Always	Always
		<i>Optional notes here</i>			
Participant Input 2	Projects create regular, formal opportunities for participants to offer input	Input is welcomed regarding the project's policies, processes, procedures, and practices. Opportunities include involvement in: quality assurance and evaluation processes, a participant leadership/advisory board, processes to formally communicate with landlords, the design of and participation in surveys and focus groups, planning social gatherings, integrating peer specialists and peer-facilitated support groups to compliment professional services.	Always	Somewhat	Somewhat
		<i>Optional notes here</i>			



## Housing First Standards

For each standard, please use the drop down boxes in the three columns to the right to select “Not at all” or “Sometimes” or “Always”. Marking “Always” signifies full compliance for the standard.

	Standard	Lease and Occupancy Definition / Evidence	Say It	Document It	Do It
Leases 1	Housing is considered permanent (not applicable for Transitional Housing)	Housing is not time-limited (though rent assistance may be) and leases are automatically renewable upon expiration, except with prior notice by either party.  <i>Optional notes here</i>	Always	Always	Somewhat
Leases 2	Participant choice is fundamental	A participant has, at minimum, choices in deciding the location and type of housing based on preferences from a range of housing types and among multiple units, as available and as practical. In project-based settings, participants should be offered choice of units within a particular building, or within the portfolio of single site properties. In projects that use shared housing, i.e. housing with unrelated roommates, participants should be offered choice of roommates, as available and as practical. Additionally, as applicable, participants are able to choose their roommates when sharing a room or unit.  <i>Optional notes here</i>	Always	Always	Always
Leases 3	Leases are the same for participants as for other tenants	Leases do not have any provisions that would not be found in leases held by any other tenant in the property or building and is renewable per the participants’ and owner’s choice. People experiencing homelessness who receive help moving into permanent housing should have leases that confer the full rights, responsibilities, and legal protections under Federal, state, and local housing laws. For transitional housing, there may be limitations on length of stay, but a lease/occupancy agreement should look like a lease that a person would have in the normal rental market.  <i>Optional notes here</i>	Always	Always	Always
Leases 4	Participants receive education about their lease or occupancy agreement terms	Participants are also given access to legal assistance and encouraged to exercise their full legal rights and responsibilities. Landlords and providers abide by their legally-defined roles and responsibilities.  <i>Optional notes here</i>	Always	Somewhat	Always

Leases 5	Measures are used to prevent eviction	Property or building management, with services support, incorporates a culture of eviction avoidance, reinforced through practices and policies that prevent lease violations and evictions among participants, and evict participants only when they are a threat to self or others. Clear eviction appeal processes and due process is provided for all participants. Lease bifurcation is allowed so that a tenant or lawful occupant who is a victim of a criminal act of physical violence committed against them by another tenant or lawful occupant is not evicted, removed or penalized if the other is evicted.	Always	Always	Always
		<i>Optional notes here</i>			
Leases 6	Providing stable housing is a priority	Providers engage in a continued effort to hold housing for participants, even if they leave their housing for short periods due to treatment, illness, or any other temporary stay outside of the unit.	Always	Always	Always
		<i>Optional notes here</i>			
Leases 7	Rent payment policies respond to tenants' needs (as applicable)	While tenants are accountable to the rental agreement, adjustments may be needed on a case by case basis. As necessary, participants are given special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements.	Always	Always	Always
		<i>Optional notes here</i>			



## Housing First Standards

For each standard, please use the drop down boxes in the three columns to the right to select “Not at all” or “Sometimes” or “Always”. Marking “Always” signifies full compliance for the standard.

Standard	Services Definition / Evidence	Say it	Document it	Do it
Services 1	<p>Projects promote participant choice in services</p> <p>Participants are able to choose from an array of services. Services offered are housing focused and include the following areas of support: employment and income, childhood and education, community connection, and stabilization to maintain housing. These should be provided by linking to community-based services.</p> <p><i>Optional notes here</i></p>	Please select answer	Please select answer	Please select answer
Services 2	<p>Person Centered Planning is a guiding principle of the service planning process</p> <p>Person-centered Planning is a guiding principle of the service planning process</p> <p><i>Optional notes here</i></p>	Please select answer	Please select answer	Please select answer
Services 3	<p>Service support is as permanent as the housing</p> <p>Service connections are permanently available and accessible for participants in Permanent Supportive Housing. Rapid Re-Housing projects should, at a minimum, be prepared to offer services for up to 6 months after the rental assistance ends. In emergency shelter and transitional housing, services are available as long as the participant resides in the unit or bed – and up to 6 months following exit from transitional housing.</p> <p><i>Optional notes here</i></p>	Please select answer	Please select answer	Please select answer
Services 4	<p>Services are continued despite change in housing status or placement</p> <p>Wherever possible, participants continue to be offered services even if they lose their housing unit or bed (for congregate projects), or if they are placed in a short-term inpatient treatment. Ideally, the service relationship should continue, despite a service hiatus during some institutional stays.</p> <p><i>Optional notes here</i></p>	Please select answer	Please select answer	Please select answer

Services 5	Participant engagement is a core component of service delivery	Staff provide effective services by developing relationships with participants that provide immediate needs and safety, develop trust and common ground, making warm hand-offs to other mainstream service providers, and clearly explain staff roles. Engagement is regular and relationships are developed over time.	Please select answer	Please select answer	Please select answer
		Optional notes here			
Services 6	Services are culturally appropriate with translation services available, as needed	Project staff are sensitive to and support the cultural aspects of diverse households. Wherever possible, staff demographics reflect the participant population they serve in order to provide appropriate, culturally-specific services. Translation services are provided when needed to ensure full comprehension of the project. Projects that serve families with children should have family-friendly rules that allow for different schedules based on work and school hours and have services that allow parents to participate in activities without having to constantly supervise their children themselves (i.e. can use the bathroom or take a shower without their children being in the bathroom with them).	Please select answer	Please select answer	Please select answer
		Optional notes here			
Services 7	Staff are trained in clinical and non-clinical strategies (including harm reduction, motivational interviewing, trauma-informed approaches, strength-based)	Services support a participant's ability to obtain and retain housing regardless of changes in behavior. Services are informed by a harm-reduction philosophy, such as recognizing that substance use and addiction are a part of some participants' lives. Participants are engaged in non-judgmental communication regarding their behavior and are offered education regarding how to avoid risky behaviors and engage in safer practices.	Please select answer	Please select answer	Please select answer
		Optional notes here			
Standard		Housing Definition / Evidence	Say It	Document It	Do It
Housing 1	Housing is not dependent on participation in services	Participation in permanent and temporary housing settings, as well as crisis settings such as emergency shelter, is not contingent on participating in supportive services or demonstration of progress made on a service plan. Services must be offered by staff, but are voluntary for participants.	Always	Always	Always
		Optional notes here			
Housing 2	Substance use is not a reason for termination	Participants are only terminated from the project for violations in the lease or occupancy agreements, as applicable. Occupancy agreements or an addendum to the lease do not include conditions around substance use or participation in services. If the project is a recovery housing model focused on people who are in early recovery from drugs or alcohol (as outlined in HUD's Recovery Housing Brief), different standards related to use and subsequent offer of treatment may apply. See HUD's Recovery Housing brief here: <a href="https://www.hudexchange.info/resource/4852/recovery-housing-policy-brief/">https://www.hudexchange.info/resource/4852/recovery-housing-policy-brief/</a>	Always	Always	Always

Optional notes here					
Housing 3	The rules and regulations of the project are centered on participants' rights	Project staff have realistic expectations and policies. Rules and regulations are designed to support safe and stable communities and should never interfere with a life in the community. Participants have access to the project at all hours (except for nightly in and out shelter) and accommodation is made for pets.	Always	Always	Always
Optional notes here					
Housing 4	Participants have the option to transfer to another project	Transfers should be accommodated for tenants who reasonably believe that they are threatened with imminent harm from further violence if the tenant remains in the same unit. Whenever possible, transfers occur before a participant experiences homelessness.	Always	Always	Always
Optional notes here					





Housing First Standards

For each standard, please use the drop down boxes in the three columns to the right to select “Not at all” or “Sometimes” or "Always". Marking "Always" signifies full compliance for the standard.

Standard		Project -Specific Standards	Say It	Document it	Do it
Project 1	Quick access to RRH assistance	A Rapid Re-housing project ensures quick linkage to rapid re-housing assistance, based on participant choice.	Always	Always	Always
Optional notes here					
Project 2	RRH services support people in maintaining their housing	Participants and staff understand that a primary goal of rapid re-housing is to end homelessness and move participants to permanent housing as quickly as possible, regardless of perceived barriers.	Always	Always	Always
Optional notes here					
Project 3	Providers continuously assess a participant’s need for assistance	On an ongoing basis, providers assess a participant’s needs for continued assistance and provide tailored assistance based on those assessments.	Always	Always	Somewhat
Optional notes here					
		No additional standards	Please select answer	Please select answer	Please select answer
Optional notes here					

No additional standards	Please select answer	Please select answer	Please select answer
Optional notes here			
No additional standards			
Optional notes here			
No additional standards			
Optional notes here			
No additional standards			
Optional notes here			
Section is not applicable. Please see following section.			
	Please select answer	Please select answer	Please select answer

Please select  
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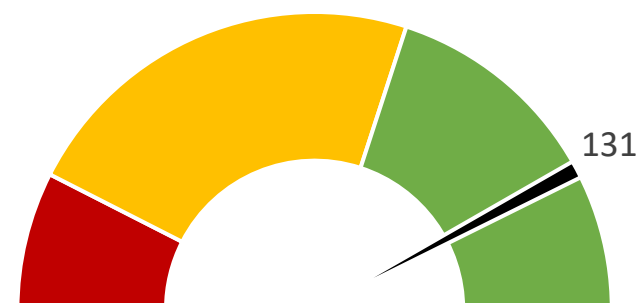
## Housing First Standards: Assessment Summary

Self Enhancement, Inc.  
15-May-24

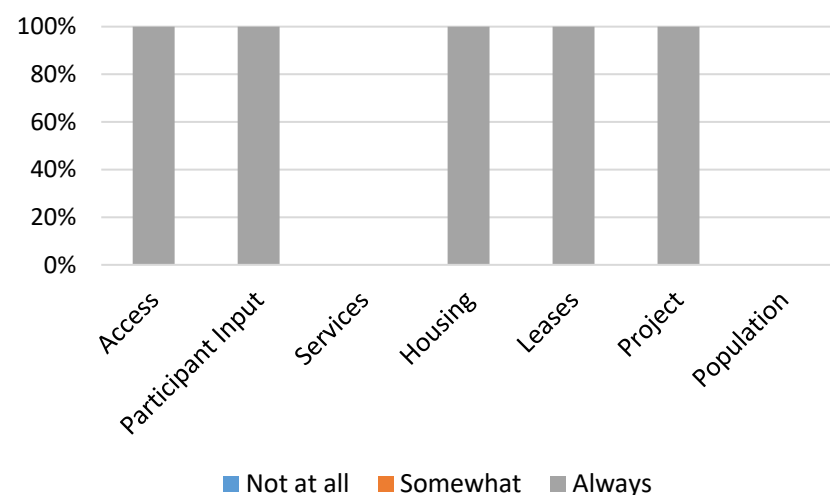
Some standards have not been evaluated. Please return and complete all standards before finalizing report.

**Your score:** 131  
**Max potential score:** 180

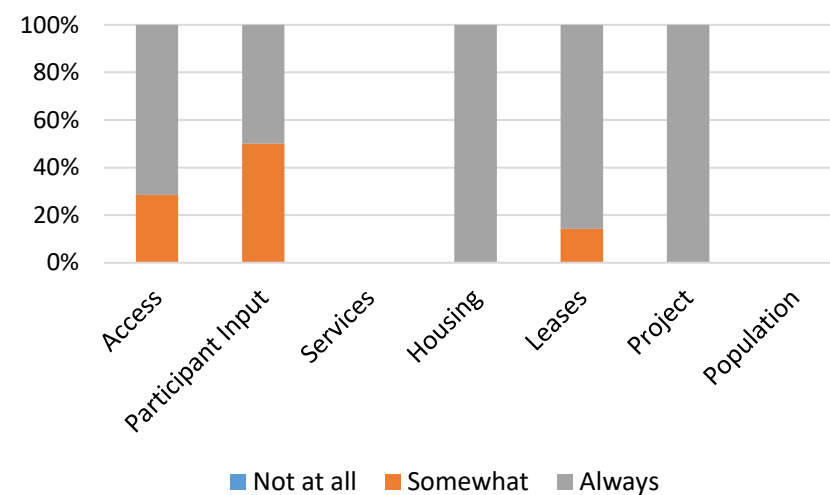
Score is calculated by awarding 1 point for standards answered 'sometimes' and 2 points for standards answered 'always'. Categories that are not applicable for your project are not included in the maximum potential score.



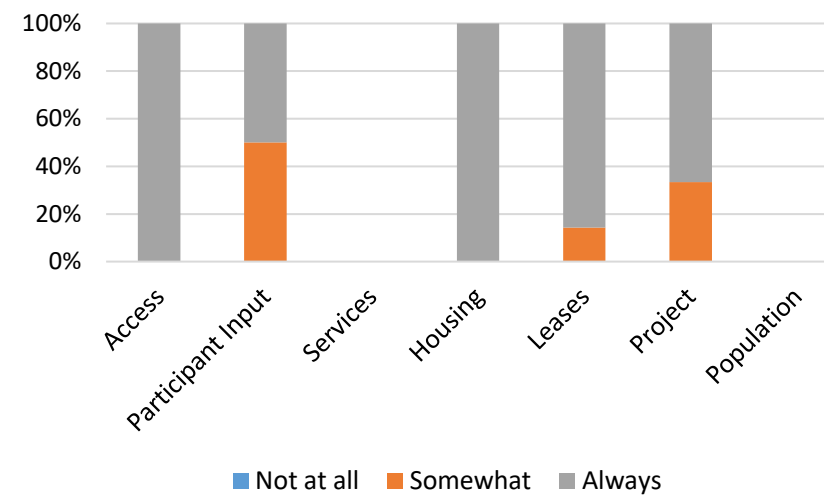
Percentage of Standards "Said"



Percentage of Standards "Documented"



Percentage of Standards "Done"



Non-Compliant Standards ("Not at all" to Whether Standard is Said)

Category	No.	Name	Standard
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Non-Documented Standards ("Not at All" to Whether Standard is Documented)

Category	No.	Name	Standard
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Non-Evidenced Standards ("Not at All" to Whether Standard is Done")

Category	No.	Name	Standard
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# FY2024 COC CONSOLIDATED APPLICATION ATTACHMENT: LOCAL COMPETITION SCORING TOOL (1E-2)

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## 2024 CoC Rating and Ranking Criteria

The measures below are used to rate and rank all CoC renewal projects as part of our annual CoC grant application. Some of the data is taken from the Annual Performance Report (APR), JOHS Master Query Version 1.1 and JOHS Master Query Version 1.0 (for Comp Site data), **all run through HMIS or the separate Comparable Database used by victim service providers**. Other data is submitted by renewal projects through the annual OR-501 (Multnomah County) CoC Renewal Project Survey and the Operating Budget Survey. **Measures that appear grayed out are unscored this year**. The OR-501 (Multnomah County) Continuum of Care Board Collaborative Application Committee (CAC) reviews these criteria annually, approves all changes, and reviews and approves the ranked list of CoC projects. The CAC reserves the right to rank lower scoring projects that demonstrate the ability to achieve greater racial equity above higher scoring projects.

**Threshold Requirements:** All renewal projects must meet HUD project eligibility & project quality threshold criteria described in the 2023 CoC NOFO (release pending). Any project requesting renewal funding will be considered to have met these requirements through its previously approved grant application unless information to the contrary is received. All domestic violence (DV) providers receiving CoC funds must be state certified victim services providers and be in compliance with VAWA regulations.

Category	Measure	Rationale	Data Source	Scoring Narrative	Max Points (% of total)
<b>1. CoC Priorities</b>  <b>Objective Criteria</b>	<b>A. Degree to which the project serves COC priority populations.</b>  The Collaborative Application Committee approved (April 2024) updated priority populations, which are now as follows: <ul style="list-style-type: none"> <li>Black/African American</li> <li>Native Hawaiian/Pacific Islander</li> <li>American Indian/ Indigenous</li> <li>Hispanic/Latine (x)(a)(o)</li> <li>People who are age 55+</li> <li>People who are Unsheltered</li> <li>People with a disability</li> <li>People who qualify as chronically homeless</li> <li>Families with children under 18</li> <li>Members of the LGBTQIA2S+ community.</li> </ul> <b>Projects Addressing Specific Severe Barriers to Housing and Services</b>	<ul style="list-style-type: none"> <li>COC Priority: priority populations</li> </ul>	HMIS-JOHS Master Query	<b>5 available points.</b> >95% - 100% = 5 pts.; >90% - 95% = 4 pts.; >85% - 90% = 3 pts; ...<=75% = 0 pts.	<b>5 (6%)</b>
<b>2. Performance Outcomes</b>  <b>Objective Criteria</b>  <b>Systems Performance Criteria</b>	<b>B. Degree to which housing outcomes for participants of color are equal to or greater than housing outcomes for non-Hispanic, White participants. (see Measure 2.C. for detail on housing outcomes)</b>  <b>C. For permanent supportive housing</b> Housing: Percent of households that remain for 12 or more months or exit to positive destination and do not return to homeless services OR For transitional and rapid re-housing Housing: Percent of households that exit to positive destination.  <b>SPM: Retention and Exits to Permanent Housing</b>	<ul style="list-style-type: none"> <li>COC Priority: focus on advancing racial equity</li> <li>COC System Performance Measure: effectiveness in housing placement and retention</li> <li>COC Community Guidelines</li> </ul>	HMIS-JOHS Master Query  HMIS-JOHS Master Query	<b>10 available points.</b> Up to 10 points for outcomes for participants of color at or above those for Non-Hispanic, White participants.  <b>13 available points.</b> Up to 4 points based on quintile ranking. Remaining 9 points awarded based upon proximity of project outcome to HUD goal of 80%: >=80% = 9 pts.; 79%< - <80% = 8 pts.; 78%< - <=79% = 7 pts.; <=72% = 0 pts.	<b>35 (40%)</b>  <b>Max Points for Systems Performance Criteria</b>

Category	Measure	Rationale	Data Source	Scoring Narrative	Max Points (% of total)
	<b>D. Income:</b> Percent of adult participants who maintained or increased income from employment by annual assessment or exit.  For youth projects: Percent of participants who remained in or entered an education program by annual assessment or exit OR percent of participants who maintained or increased income from employment by annual assessment or exit (whichever scores higher).	<ul style="list-style-type: none"> <li>COC System Performance Measure: effectiveness in increasing income</li> <li>HUD 2023 NOFA</li> </ul> <p><b>SPM: Employment and Income Growth</b></p>	HMIS-APR	<b>4 available points.</b> Up to 2 points based on tertile ranking. Remaining 2 points awarded based upon proximity of project outcome to HUD goal of 20%: $\geq 20\% = 2$ pts.; $19\% - <20\% = 1.5$ pts.; $18\% - <19\% = 1$ pt.; $17\% - <18\% = 0.5$ pts.	
	<b>E. Income:</b> Percent of adult participants who maintained or increased income from sources other than employment by annual assessment or exit.		HMIS-APR	<b>4 available points.</b> Scoring identical to 2D.	
	<b>F. Income/benefits:</b> Percent of adult participants who maintained or obtained non-cash mainstream benefits by annual assessment or exit.		HMIS-APR	<b>4 available points.</b> Up to 4 points based on quintile ranking.	
	<b>G. Income/benefits:</b> Percent of adult participants who maintained or obtained health insurance by annual assessment or exit.		HMIS-APR	Not scored this year.	
<b>3. Advancing Racial Equity and Cultural Responsiveness</b>	<b>H. Addressing institutional racism:</b> 5. Complete the checklist to indicate what methods. 6. Describe (a) two of the project's most important strategies for addressing and responding to institutional racism. For each, include a concise description of (b) any significant successes with these strategies, and (c) any significant challenges that the project experienced in this work over the past year.	<ul style="list-style-type: none"> <li>COC Priority: promote racial justice and advance racial equity</li> <li>COC Priority: provide participant-centered, culturally-responsive services</li> <li>COC Community Guidelines</li> <li>HUD Equal Access Final Rule</li> <li>HUD 2023 NOFO</li> </ul>	Project Survey, Questions 5-6	<b>6 available points.</b> See <i>2023 CoC Renewal Project Scoring Rubric</i> for details.	22 (25%)
	<b>I. Reducing homelessness within communities of color:</b> 7. Describe (a) two concrete actions your project has taken in the last year to help reduce homelessness within communities of color and include for each action (b) a description of the action, (c) any substantive program changes that were required from the action, (d) successes from the action, and (e) two actions your project plans to take for the year ahead to reduce homelessness for communities of color.  If you are a culturally-specific provider, please describe (a) two strategies you use to reach your target population. For each strategy, describe (b) a description of the strategy, (c) successes from the strategy, (d) challenges faced with the		Project Survey, Question 7	<b>6 available points.</b> See <i>2023 CoC Renewal Project Scoring Rubric</i> for details.	

Projects Addressing Specific Severe Barriers to Housing and Services

Category	Measure	Rationale	Data Source	Scoring Narrative	Max Points (% of total)
Projects Addressing Specific Severe Barriers to Housing and Services	strategy, and (e) two strategies your project plans to take for the year ahead to reach your target population.				
	<b>J. Implementing culturally-responsive programming:</b> 8. Complete the checklist of possible ways to provide culturally-responsive programming. Please mark which methods your project uses, if any. If you use an unlisted method, please describe in the provided "Other" sections.  9. Describe (a) two of the project's most important strategies to ensure culturally-responsive programming, and (b) any significant successes that the project experienced providing these services over the past year.  For Culturally Specific Organizations: Describe (a) two of the project's most important strategies that determine what type of culturally specific programming is provided, and (b) any significant successes that the project experienced providing these services over the past year.		Project Survey, Questions 8-9	<b>5 available points.</b> See 2023 CoC Renewal Project Scoring Rubric for details.	
	<b>K. Addressing barriers faced by people who identify as LGBTQIA2S+:</b> 10. Describe (a) two concrete actions your project has taken in the last year to help reduce homelessness within the LGBTQIA2S+ population and include for each action (b) a description of the action, (c) any substantive program changes that were required from the action, (d) successes from the action, and (e) two actions your project plans to take for the year ahead to reduce homelessness for LGBTQIA2S+ communities.		Project Survey, Question 10	<b>5 available points.</b> See 2023 CoC Renewal Project Scoring Rubric for details.	
<b>4. Program Design: effective practices and service delivery model</b>  Objective Criteria	<b>L. Collecting and using consumer feedback:</b> 2. Complete the checklist of possible ways to <u>collect</u> participant feedback. Please mark which methods your project uses, if any. If you use an unlisted method, please describe in the provided "Other" sections.  3. Complete the checklist of possible ways to <u>use</u> participant feedback. Please mark which methods your project uses, if any. If you use an unlisted method, please describe in the provided "Other" sections.	<ul style="list-style-type: none"> <li>• COC Priority: provide participant-centered, culturally-responsive services</li> <li>• COC Community Guidelines</li> <li>• HUD requirements for shared standards of local service delivery</li> </ul>	Project Survey, Questions 2-4	<b>6 available points.</b> See 2023 CoC Renewal Project Scoring Rubric for details.	16 / 18 for DV projects (18%)

Category	Measure	Rationale	Data Source	Scoring Narrative	Max Points (% of total)
Projects Addressing Specific Severe Barriers to Housing and Services	4. How has participant feedback informed changes or improvements to the project over the last year? Provide two examples, concisely describing (a) the method of participant feedback used, (b) what the feedback was, (c) how the project acted upon the feedback, and (d) what the outcomes of the changes were.	<ul style="list-style-type: none"> <li>HUD policy priority for Housing First</li> </ul>			
	<b>M. Implementing participant-centered, strengths-based approaches:</b> 11. Complete the checklist of possible ways to provide participant-centered, strengths-based approaches for services (i.e., Assertive Engagement, motivational interviewing, trauma-informed practice, positive youth development, etc.). Please mark which methods your project uses, if any. If you use an unlisted method, please describe in the provided “Other” sections.  12. Describe (a) two of the project’s most important strategies to ensure participant-centered, strengths-based approaches, and (b) any significant successes that the project experienced providing these services over the past year.		Project Survey, Questions 11-12	<b>5 available points.</b> See 2023 CoC Renewal Project Scoring Rubric for details.	
	<b>N. Implementing a housing first approach:</b> 13. Complete the checklist of possible ways to implement “Housing First” approaches for services. Please mark which methods your project uses, if any. If you use an unlisted method, please describe in the provided “Other” sections.  14. Describe (a) two of the project’s most important strategies to ensure a Housing First approach and any (b) significant successes that the project experienced providing these services over the past year.		Project Survey, Questions 13-14	<b>5 available points.</b> See 2023 CoC Renewal Project Scoring Rubric for details.	
	<b>Victim Service Providers Only:</b> <b>O. Increasing safety:</b>  15. Please describe (a) two of the project’s most important strategies for improving safety for DV survivors, and (b) how the project assesses improvements to participant safety.*	<ul style="list-style-type: none"> <li>Multnomah County Domestic and Sexual Violence Continuum service priority</li> <li>HUD directive to evaluate DV projects based on degree they</li> </ul>	Project Survey, Questions 15	<b>2 available points.</b> See 2023 CoC Renewal Project Scoring Rubric for details.	

Category	Measure	Rationale	Data Source	Scoring Narrative	Max Points (% of total)
	<i>*Improvements to safety are also evaluated separately as part of the CoC's Domestic Violence System's performance evaluation</i>		improve safety for the population they serve		
<b>5. HMIS Data Entry</b>  Objective Criteria	P. Percent of identified data elements that are not missing. Includes data for required annual assessment.	<ul style="list-style-type: none"> <li>COC System Performance Measure: data completeness standards</li> <li>HUD data standards</li> </ul>	HMIS-APR	<b>4 available points.</b> >98% - 100% = 4 pts.; >96% - 98% = 3 pts.; >94% - 96% = 2 pts.; >92% - 94% = 1 pt.; <=92% = 0 pts.	8 (9%)
	Q. Percent of HMIS data entered in less than 7 days		HMIS-APR	<b>4 available points.</b> Up to 2 points based on tertile ranking. Remaining 2 points awarded to projects with 50%+ of data entered in less than 7 days.	
<b>6. Grant Management</b>  Objective Criteria	R. Percent of HUD funds spent.	<ul style="list-style-type: none"> <li>COC System Performance Measure: effectiveness in grant expenditure</li> </ul>	Project Survey, Question 16-19	<b>2 available points.</b> >95% - 100% = 2 pts.; >90-95% = 4 pts.; <=90% = 0	2 (2%)
<b>7. Cost Effectiveness (tie breaker)</b>  Objective Criteria	S. For permanent supportive housing: Project operating cost divided by stayers who remain for 12 months or more days or leavers who exit to positive destination and do not return to homeless services OR For transitional housing and rapid re-housing: Project operating cost divided by leavers who exit to positive destination.	<ul style="list-style-type: none"> <li>HUD directive to evaluate project cost effectiveness</li> </ul>	Project Operating Budget Survey, HMIS-APR	<b>Tie breaker.</b> For projects of the same type with otherwise identical scores, cost effectiveness (CE) results will be directly compared. For such projects of different types, comparison is of difference between the individual project's CE result and the median CE result for the given project type. For compared projects, lower result gets preference.	N/A
<b>TOTAL</b>					<b>88 (90 for DV projects)</b>

Total points available for all renewal project types

### General Bonus Scoring Criteria, Application Questions, and Rubric

Criteria	Application Questions	Scoring Criteria	Scoring Point Totals
A. What is the full scope of the project, including the plan for housing, supportive services, and match funding?	Provide the following information (e-snaps screen 1D, question 17) o Proposed Project Start Date: o Proposed Project End Date:	-	-
	Provide the following information (e-snaps screen 3A, question 5) o Project Component Type: o The type of PH project: (if applicable)		-
	Provide a description that addresses the entire scope of the proposed project (e-snaps screen 3B, question 1)		-
	Describe how program participants will be assisted to obtain and remain in permanent housing (e-snaps screen 4A, question 1). Please see the <a href="#">Permanent Supportive Housing Service Guidelines</a> and this <a href="#">Rapid Rehousing Brief</a> for baseline expectations of project plans.	3 = Project has identified a comprehensive plan for supporting program participants with obtaining and remaining in permanent housing. The plan includes specific strategies for case management, supportive services, and service coordination.	3
		2 = Project has identified a plan for supporting program participants with obtaining and remaining in permanent housing, but the plan is missing key areas essential to this process.	
		1 = The project's plan for supporting program participants with obtaining and remaining in permanent housing lacks comprehensive strategies.	
		0 = Does not provide a plan for how participants will be assisted to obtain and remain in permanent housing.	
	Describe the specific plan to coordinate and integrate with other mainstream health, social services, and employment programs	2 = Project has identified a comprehensive plan for coordination and integration with other mainstream health, social services, and employment programs, and it includes specific strategies for both assessing program	2

	for which program participants may be eligible (e-snaps screen 4A, question 2)	<p>participant eligibility and for connecting program participants to other programs they are eligible for.</p> <p>1 = Project has identified a comprehensive plan for coordination and integration with other mainstream health, social services, and employment programs, but lacks specific strategies for assessing eligibility and connecting program participants to other programs they are eligible for.</p> <p>0 = Does not provide a comprehensive plan for coordination and integration with other mainstream health, social services, and employment programs.</p>	
	For all supportive services available to program participants, indicate who will provide them and how often they will be provided (e-snaps screen 4A, question 3)	-	-
	<p>Provide the following information (e-snaps screen 4B)</p> <p>o Housing Type:</p> <p>o Units:</p> <p>o Beds:</p> <p>o Dedicated CH Beds:</p>		-
			5
B. Does the project specifically address a clearly identified housing gap/need not currently fully met by other community resources? Maximum points will be awarded for projects that address housing and service needs of a community of color overrepresented in the homeless population, and/or address the	B1. What is the housing gap or need you are meeting with this project?	3 = a clearly articulated gap or need with at least three data points to demonstrate this need.	3
		2 = a clearly articulated need with only one or two data points.	
		1 = clearly articulated need, but no data.	
		0 = no articulated need.	
	B2. How will your project help to address this housing gap or need?	3 = a clearly articulated explanation of how the project will address the gap or need, including strategies or plans for how it will do so.	3



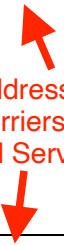
housing and service needs of LGBTQ people of color and/or women-identified persons.		2 = an explanation of how the project will address the gap or need, but minimal strategies or plans.	
		1 = a general explanation of how the project will address the housing gap or need, but no specific strategies or plans.	
		0 = no explanation, strategies, or plans.	
	B3. What population(s) will the project serve?  Objective Criteria	1 = a project that serves at least one marginalized and overrepresented group in the homeless population (e.g., people of color and/or LGBTQIA2S+ individuals). 0 = does not serve at least one of the above.	1
	B4. What are the needs for housing and supportive services of the above group(s) selected that you have identified to be served by this project?	3 = clearly articulated need, with data evidence of the need (can include anecdotal evidence, but at least some data is presented). 2 = clearly articulated need with minimal evidence of the need (e.g., only one data point, only anecdotal evidence). 1 = articulated need but no data points. 0 = no clear need identified.	3
	B5. Does the project specifically address the needs of a community of color or LGBTQIA2S+ people of color who are overrepresented in the homeless population? Objective Criteria	1 = Yes.  0 = No.	1
	B5i. If yes, how so?	4 = A concrete explanation of how the needs of the specific population group(s) will be addressed. 2.5 = A concrete explanation of needs of the population, but strategies that are not specific to the needs of that population. 1 = An explanation of strategies that are general to the homeless population. 0 = No response.	4

			15
<p>C. Does the organization demonstrate a strong commitment and capacity to achieve racially equitable outcomes?</p> <p>a. Has the project identified any barriers to participation (e.g., lack of outreach, overrepresentation in the criminal legal system) faced by persons of color, particularly those over-represented in the local homelessness population? Has the project taken, or will they take, steps to overcome the identified barriers?</p>	<p><b>C1. Please provide your organization's stated commitment to serving racially equitable outcomes.</b></p> <p><b>Objective Criteria</b></p>	2 = Provides the organization's stated commitment to serving racially equitable outcomes.	2
		0 = Does not provide the organization's stated commitment to serving racially equitable outcomes and/or the organization does not have one.	
	<p>C2. Please describe your organization's strategy (current and/or future) and capacity for achieving racially equitable outcomes. (If your organization is inherently culturally-specific, please describe your strategies for equity more broadly.)</p>	5 = describes (1) a strategy for achieving racially equitable (or, for culturally-specific organizations, general equity) client outcomes, (2) data collection and analysis plan or strategies to assess these outcomes (can be APRs generated through HMIS), and (3) dedicated staff time to equity efforts (e.g., equity-focused position, trainings, etc.).	5
		3 = describes 2 of the 3 above points.	
		1 = describes 1 of the 3 above points.	
		0 = does not address the above points.	
	<p>C3. Describe any barriers to participation in your program faced by persons of color, particularly those represented in the homeless population.</p>	2 = describes at least three barriers to participation faced by potential program participants of color, specific to the organizations proposed program.	2
		1 = less than three barriers described and/or a vague response about barriers.	
		0 = does not describe any barriers.	
	<p>C4. What steps has the project taken (or will it take) to overcome these barriers? (If you are a culturally-specific organization, please describe your strategies for overcoming barriers to your target population(s) participating in your program).</p>	4 = describes specific steps the project has taken / will take to overcome these barriers (or, if culturally-specific: a description of their strategies for overcoming barriers for the target populations participating).	4
		2.5 = describes steps that help to overcome barriers, but not necessarily those related to persons of color (or the target population for culturally-specific orgs).	
		1 = vague description of steps to overcome barriers.	

		0 = does not address the question.	
			13
D. Does the proposed project align housing with other systems (i.e., health, mental health, addiction and recovery, criminal justice or other) or otherwise expand the community's capacity to provide integrated services and support to vulnerable populations?	D1. Please describe how the project either aligns housing with other systems (e.g., health, mental health, addiction and recovery, criminal justice or other) and/or expands the community's capacity to provide integrated services and support to vulnerable populations. Include as much of the following as possible into your response: (1) which systems the program aligns housing with;	2 = specifically describes which systems the program aligns housing with.	2
		1 = describes vaguely how the program aligns systems and housing.	
		0 = does not address.	
	D2. (2) how the program will successfully achieve that alignment;	3 = describes a specific plan for how the program will successfully achieve that alignment.	3
		2 = describes generally how the program will achieve that alignment with minimal specific details.	
		1 = describes generally how the program will achieve that alignment, no specific details.	
		0 = does not address.	
	D3. (3) how the program will provide integrated services;	3 = describes a specific plan for how the program will provide integrated services.	3
		2 = describes an overarching plan with minimal specific details.	
		1 = describes an overarching plan with no specific details.	
		0 = does not address.	
	D4. (4) how this integration will support the populations the program serves.	2 = describes specific ways this integration will support the populations the program serves.	2
		1 = describes general ways this integration could support the populations the program serves.	

		0 = does not address.	
			10
<p>E. Will the project effectively provide permanent supportive housing, rapid re-housing, or joint transitional housing and rapid re-housing to the proposed population using a Housing First approach? For more information on the core elements of Housing First, please refer to this USICH brief:  <a href="https://www.usich.gov/resources/uploads/asset_library/Housing_First_Checklist_FINAL.pdf">https://www.usich.gov/resources/uploads/asset_library/Housing_First_Checklist_FINAL.pdf</a></p>	<p><b>E1. <i>In alignment with Housing First Principles</i>, will applicants be allowed to enter the program without income?</b>  <b>Objective Criteria</b></p>	<p>1 = Yes.</p> <p>0 = No.</p>	1
	<p><b>E2. <i>In alignment with Housing First Principles</i>, will applicants be allowed to enter the program even if they aren't "clean and sober" or "treatment compliant"?</b>  <b>Objective Criteria</b></p>	<p>1 = Yes.</p> <p>0 = No.</p>	1
	<p><b>E3. <i>In alignment with Housing First Principles</i>, will applicants be allowed to enter the program even if they have criminal justice system involvement?</b>  <b>Objective Criteria</b></p>	<p>1 = Yes.</p> <p>0 = No.</p>	1
	<p><b>E4. <i>In alignment with Housing First Principles</i>, will service and treatment plans be voluntary, such that tenants cannot be evicted for not following through?</b>  <b>Objective Criteria</b></p>	<p>1 = Yes.</p> <p>0 = No.</p>	1
	<p>E5. Please describe potential barriers to implementing Housing First with the projects target population(s) and strategies for how the project will overcome those barriers.</p>	<p>2 = Describes at least two ways the project will work to overcome any potential barriers to implementing Housing First with the target population(s).</p> <p>1 = Describes at least one way the project will work to overcome any potential barriers to implementing Housing First with the target population(s).</p> <p>0 = does not describe how the project will work to overcome any potential barriers to implementing Housing First with the target population(s).</p>	2
			6

F. Will the project promote permanent housing placement, long-term stability, access to mainstream resources and increased household income through benefits and/or employment?	F1. How will the project promote long-term housing placement and stability?	3 = Describes at least three targeted strategies to promote long-term housing placement and stability.	3
		2 = Describes two targeted strategies to promote long-term housing placement and stability.	
		1 = Describes one targeted strategy to promote long-term housing placement and stability.	
		0 = Does not address long-term housing placement and stability.	
	F2. How will the project individually assist each client to obtain the benefits of mainstream health, social, and employment programs for which they are eligible to apply?	2.5 = Describes two targeted strategies to assist clients in obtaining these benefits.	2.5
		1.25 = Describes one targeted strategy to assist clients in obtaining these benefits.	
		0 = Does not address client access to benefits.	
	F3. How will the project help to increase household income through benefits and/or employment?	2.5 = Describes two targeted strategies to assist clients in increasing household income through benefits and/or employment.	2.5
		1.25 = Describes one targeted strategy to assist clients in increasing household income through benefits and/or employment.	
		0 = Does not address increasing household income.	
		8	
G. Is the proposed project's approach cost-effective? How many households will the project permanently house with the proposed funding?	G1. How many households will the project permanently house with the proposed funding? G2. What is the cost-per-household based on the above number and the requesting funding?	1 = Applicant lists the number of households to be served and the cost per person.	1
		0.5 = Applicants lists either the number of households to be served or the cost per person.	
		0 = Applicant does not answer the prompts.	
	G3. Describe how this project is considering cost-effectiveness in its design and/or why the proposed cost is necessary.	One point for each of the following (up to 5 total): - The project submitted a budget that is clear, complete, and easy to read. - No budget line items appear unnecessary, nor	5
	Objective Criteria		

		<p>unjustified by the proposal.</p> <ul style="list-style-type: none"> <li>- Staffing is sufficient to the scope of the program, with consideration for the clientele's unique needs.</li> <li>- The project will leverage outside resources.</li> <li>- The project will take appropriate measures to contain costs.</li> </ul>	
			6
<p>H. Does the proposer demonstrate capacity to successfully engage and involve the community being served by the proposed project? Is the approach responsive to the unique needs of the proposed population?</p> <p>a. Does the proposer discuss barriers to housing access/stability that are faced by population project proposes to serve and how will the project address those barriers?</p>	<p>H1. What barriers to housing access/stability are faced by population project proposes to serve and how will the project address those barriers?</p> <p style="text-align: center;">    <b>Projects Addressing Specific Severe Barriers to Housing and Services</b> </p>	<p>2 = outlines at least three barriers to housing access/stability for the specific population(s) and how the project will address those barriers.</p> <p>1 = may outline one or more barriers to housing access/stability, but does not address how they are specific to the proposed population or how the project will address them.</p> <p>0 = Does not effectively outline barriers to housing access/stability, their specificity to the proposed population, or how the project will address them.</p>	2
	<p>H2. How will this project engage and involve the community being serviced by the project? How will the project be responsive to the unique needs of the proposed population?</p>	<p>3 = outlines at least three strategies for engaging the community being served by the project and at least three strategies for responsiveness to their needs.</p> <p>2 = outlines two strategies for engagement, and three strategies for responsiveness. (Or vice versa: three for engagement and two for responsiveness.)</p> <p>1 = outlines only one strategy for both engagement and responsiveness.</p> <p>0 = does not effectively address the prompt.</p>	
			5
<p>I. Will the project provide culturally-specific and/or culturally-responsive services?</p>	<p>I1. Will the project provide culturally-responsive and/or culturally-specific services?</p> <p style="text-align: center;"><b>Objective Criteria</b></p>	2 = Yes	2
		0 = No	

Will the project be inclusive to LGBTQ individuals? You can find a definition of culturally-specific and culturally-responsive services in Appendix B of the solicitation.	I2. If so, what methods will be used to ensure that services are responsive and/or specific?	5 = Response includes at least three clear strategies for cultural responsiveness and/or specificity.	5
		3 = Two clear strategies for responsiveness/specificity.	
		1 = One clear strategy for responsiveness/specificity.	
		0 = does not effectively address the prompt.	
	I3. How will you work to ensure that your project is inclusive to LGBTQIA2s+ individuals?	5 = Response includes at least three strategies for inclusivity of LGBTQIA2S+ individuals.	5
3 = two clear strategies for inclusivity.			
1 = one clear strategy for inclusivity.			
0 = does not address the prompt.			
			12
J. Is the proposed project well-integrated with the CoC or other efforts and planning processes within the community (either through organizational participation of the project applicant and partners in the CoC Board or subcommittees or workgroups, or through a proposed project that is directly responsive to the CoC priorities)?	J2. Describe any broader community-level efforts or planning processes to which this project is aligned.	5 = Meaningful involvement in other community-level or planning processes, specifically related to homelessness and responsive to CoC priorities.	5
		3 = involvement in other community-level efforts or planning processes (not directly related to homelessness).	
		1 = minimal involvement in other community-level or planning processes.	
		0 = no involvement.	
			5

<p>K. Does the proposed project effectively leverage healthcare services beyond the available CoC-funded service funds? These points are available for projects that apply for at least one PSH or RRH project that utilizes healthcare resources to help individuals and families experiencing homelessness. Sources of health care resources include:</p> <ul style="list-style-type: none"> <li>- Direct contributions from a public or private health insurance provider to the project (e.g., Medicaid), and</li> <li>- Provision of health care services by a private or public organization (e.g., Ryan White funded organization) tailored to the program participants of the project.</li> </ul>	<p>Provide the following information about sources of match (e-snaps screen 6I)</p> <ul style="list-style-type: none"> <li>o Type</li> <li>o Source</li> <li>o Name of Source</li> <li>o Amount of Commitments</li> </ul> <p>Objective Criteria</p>	<p>5 = Leverages other sources of match/funding for the project.</p> <p>0 = Does not leverage other sources or match/funding for the project.</p>	<p>5</p>
			<p>5</p>
<p>L. Among available funding sources within the community for the proposed activities, is the proposed funding source a good fit?</p>	<p>L. Taking into account the full range of attributes of the proposed program, consistent with the CoC's priorities and the likelihood of success of the proposed project, as well as the gaps and needs in the community, award 1 to 3 points.</p>	<p>K. This is dependent upon (1) the current year's HUD CoC NOFO, and (2) knowledge of other funding sources available in the community. This question is scored but not directly asked in the application. total = _ / 3</p>	<p>3</p>
			<p>3</p>
<p>M. Does the proposer demonstrate an ability to administer the program</p>	<p>M. Provide the following information (e-snaps screen 2B): Question 1. Describe your organization's</p>	<p>2 = Proposer (a) describes how they have previously worked with the target population and performed the activities proposed in the application, and (b) describes</p>	<p>2</p>



effectively? Is the project ready to proceed within HUD allowable guidelines?	(and subrecipient(s) if applicable) experience in effectively utilizing federal funds and performing the activities proposed in the application. Provide examples that illustrate experience such as: (a) working with and addressing the target population(s) identified housing and supportive service needs, (b) developing and implementing relevant program systems, services, and/or residential property construction and rehabilitation, (c) identifying and securing matching funds from a variety of sources, and (d) managing basic organization operations including financial accounting systems.	<p>relevant experience in securing diverse matching funds and managing basic operations.</p> <p>1 = Proposer (a) describes how they have previously worked with the target population and performed the activities proposed in the application, OR (b) describes relevant experience in securing diverse matching funds and managing basic operations.</p> <p>0 = Proposer does not have relevant experience in either category.</p>	
	Question 2. Describe your organization's (and subrecipient(s) if applicable) experience in leveraging Federal, State, local and private sector funds. Include experience with leveraging all federal, state, local and private sector funds. If your organization has no experience leveraging other funds, include the phrase 'No experience leveraging other federal, state, local, or private sector funds'.	<p>2 = Proposer has experience in leveraging at least two different types of funding sources (federal, state, local, and/or private) for at least two years (two years per source of funding, concurrent or consecutive) OR has three+ years of experience leveraging federal <u>or</u> state funds.</p> <p>1 = Proposer has experience in leveraging at least two types of funding sources (federal, state, local, and/or private) for at least one year OR has two+ years of experience leveraging federal <u>or</u> state funds.</p> <p>0 = Proposer does not have the above experience with funding sources.</p>	2
	Question 3. Describe your organization's (and subrecipient(s) if applicable) financial management structure. Include how your organization has a functioning accounting system that is operated in accordance with generally accepted accounting principles or	2 = Proposer has a robust financial management structure that tracks budgets, ensures compliance, and minimizes risks.	2

	has designated a fiscal agent that will maintain a functioning accounting system for your organization in accordance with generally accepted accounting principles. If your project application includes a subrecipient(s), include the subrecipient(s) fiscal control and accounting procedures to assure proper dispersal of and accounting for federal funds in accordance with the requirements of 2 CFR part 200.	<p>1 = Proposer has a financial management structure that leaves some room for risk or non-compliance.</p> <p>0 = Proposer has a financial management structure that does not meet the demands of this funding stream.</p>	
	<p>Question 4. Are there any unresolved HUD monitoring or OIG audit findings for any HUD grants under your organization? Describe the unresolved monitoring or audit findings.</p> <p>The HUD monitoring or OIG audit findings are not limited to just CoC Program funds, but to any funds that are in use from other HUD programs, (e.g., HOPWA, ESG). If applicable, please provide a detailed explanation as to why the monitoring or audit finding(s) remain unresolved and the steps that have or will be taken towards resolution (e.g., responded to the HUD letter, but no final determination received).</p> <p>Objective Criteria</p>	<p>1 = No unresolved monitoring and/or audit findings</p> <p>0.5 = Unresolved monitoring and/or audit findings, with an explanation of how they are being resolved.</p> <p>0 = Unresolved monitoring and/or audit findings, no explanation.</p>	1
			7
			100

Maximum Number of Points for new CoC Bonus projects

## Domestic Violence Bonus Scoring Criteria, Application Questions, and Rubric

Criteria	Application Questions	Scoring Criteria	Scoring Point Totals
A. What is the full scope of the project, including the plan for housing, supportive services, and match funding?	Provide the following information (e-snaps screen 1D, question 17) o Proposed Project Start Date: o Proposed Project End Date:	-	-
	Provide the following information (e-snaps screen 3A, question 5) o Project Component Type: o The type of PH project: (if applicable)		-
	Provide a description that addresses the entire scope of the proposed project (e-snaps screen 3B, question 1)		-
	Describe how program participants will be assisted to obtain and remain in permanent housing (e-snaps screen 4A, question 1). Please see the <a href="#">Permanent Supportive Housing Service Guidelines</a> and this <a href="#">Rapid Rehousing Brief</a> for baseline expectations of project plans.	3 = Project has identified a comprehensive plan for supporting program participants with obtaining and remaining in permanent housing. The plan includes specific strategies for case management, supportive services, and service coordination.	3
		2 = Project has identified a plan for supporting program participants with obtaining and remaining in permanent housing, but the plan is missing key areas essential to this process.	
		1 = The project's plan for supporting program participants with obtaining and remaining in permanent housing lacks comprehensive strategies.	
		0 = Does not provide a plan for how participants will be assisted to obtain and remain in permanent housing.	
	Describe the specific plan to coordinate and integrate with other mainstream health, social services, and employment programs	2 = Project has identified a comprehensive plan for coordination and integration with other mainstream health, social services, and employment programs, and it	2

	for which program participants may be eligible (e-snaps screen 4A, question 2)	includes specific strategies for both assessing program participant eligibility and for connecting program participants to other programs they are eligible for.	
		1 = Project has identified a comprehensive plan for coordination and integration with other mainstream health, social services, and employment programs, but lacks specific strategies for assessing eligibility and connecting program participants to other programs they are eligible for.	
		0 = Does not provide a comprehensive plan for coordination and integration with other mainstream health, social services, and employment programs.	
	For all supportive services available to program participants, indicate who will provide them and how often they will be provided (e-snaps screen 4A, question 3)	-	-
	Provide the following information (e-snaps screen 4B) o Housing Type: o Units: o Beds: o Dedicated CH Beds:		-
			5
B. Does the project specifically address a clearly identified housing gap/need not currently fully met by other community resources? Maximum points will be awarded for projects that address housing and service	B1. What is the housing gap or need you are meeting with this project?	3 = a clearly articulated gap or need with at least three data points to demonstrate this need.	3
		2 = a clearly articulated need with only one or two data points.	
		1 = clearly articulated need, but no data.	
		0 = no articulated need.	

needs of a community of color overrepresented in the homeless population, and/or address the housing and service needs of LGBTQ people of color and/or women-identified persons.	B2. How will your project help to address this housing gap or need?	3 = a clearly articulated explanation of how the project will address the gap or need, including strategies or plans for how it will do so. 2 = an explanation of how the project will address the gap or need, but minimal strategies or plans. 1 = a general explanation of how the project will address the housing gap or need, but no specific strategies or plans. 0 = no explanation, strategies, or plans.	3
	B3. What population(s) will the project serve? Objective Criteria	1 = a project that serves at least one marginalized and overrepresented group in the homeless population (e.g., people of color and/or LGBTQIA2S+ individuals). 0 = does not serve at least one of the above.	1
	B4. What are the needs for housing and supportive services of the above group(s) selected that you have identified to be served by this project?	3 = clearly articulated need, with data evidence of the need (can include anecdotal evidence, but at least some data is presented). 2 = clearly articulated need with minimal evidence of the need (e.g., only one data point, only anecdotal evidence). 1 = articulated need but no data points. 0 = no clear need identified.	3
	B5. Does the project specifically address the needs of a community of color or LGBTQIA2S+ people of color who are overrepresented in the homeless population? Objective Criteria	1 = Yes. 0 = No.	1
	B5i. If yes, how so?	4 = A concrete explanation of how the needs of the specific population group(s) will be addressed.	4
		2.5 = A concrete explanation of needs of the population, but strategies that are not specific to the needs of that population.	


		1 = An explanation of strategies that are general to the homeless population.	
		0 = No response.	
			15
C. Does the organization demonstrate a strong commitment and capacity to achieve racially equitable outcomes?  a. Has the project identified any barriers to participation (e.g., lack of outreach, overrepresentation in the criminal legal system) faced by persons of color, particularly those over-represented in the local homelessness population? Has the project taken, or will they take, steps to overcome the identified barriers?	C1. Please provide your organization's stated commitment to serving racially equitable outcomes.  Objective Criteria	2 = Provides the organization's stated commitment to serving racially equitable outcomes.	2
		0 = Does not provide the organization's stated commitment to serving racially equitable outcomes and/or the organization does not have one.	
	C2. Please describe your organization's strategy (current and/or future) and capacity for achieving racially equitable outcomes. (If your organization is inherently culturally-specific, please describe your strategies for equity more broadly.)	5 = describes (1) a strategy for achieving racially equitable (or, for culturally-specific organizations, general equity) client outcomes, (2) data collection and analysis plan or strategies to assess these outcomes (can be APRs generated through HMIS), and (3) dedicated staff time to equity efforts (e.g., equity-focused position, trainings, etc.).	5
		3 = describes 2 of the 3 above points.	
		1 = describes 1 of the 3 above points.	
		0 = does not address the above points.	
	C3. Describe any barriers to participation in your program faced by persons of color, particularly those represented in the homeless population.	2 = describes at least three barriers to participation faced by potential program participants of color, specific to the organizations proposed program.	2
		1 = less than three barriers described and/or a vague response about barriers.	
		0 = does not describe any barriers.	
	C4. What steps has the project taken (or will it take) to overcome these barriers? (If you are a culturally-specific organization, please describe your strategies for	4 = describes specific steps the project has taken / will take to overcome these barriers (or, if culturally-specific: a description of their strategies for overcoming barriers for the target populations participating).	4

	overcoming barriers to your target population(s) participating in your program).	2.5 = describes steps that help to overcome barriers, but not necessarily those related to persons of color (or the target population for culturally-specific orgs). 1 = vague description of steps to overcome barriers. 0 = does not address the question.	
			13
D. Does the proposed project align housing with other systems (i.e., health, mental health, addiction and recovery, criminal justice or other) or otherwise expand the community's capacity to provide integrated services and support to vulnerable populations?	D1. Please describe how the project either aligns housing with other systems (e.g., health, mental health, addiction and recovery, criminal justice or other) and/or expands the community's capacity to provide integrated services and support to vulnerable populations. Include as much of the following as possible into your response: (1) which systems the program aligns housing with;	2 = specifically describes which systems the program aligns housing with.	2
		1 = describes vaguely how the program aligns systems and housing.	
		0 = does not address.	
	D2. (2) how the program will successfully achieve that alignment;	3 = describes a specific plan for how the program will successfully achieve that alignment.	3
		2 = describes generally how the program will achieve that alignment with minimal specific details.	
		1 = describes generally how the program will achieve that alignment, no specific details.	
		0 = does not address.	
	D3. (3) how the program will provide integrated services;	3 = describes a specific plan for how the program will provide integrated services.	3
		2 = describes an overarching plan with minimal specific details.	
		1 = describes an overarching plan with no specific details.	

		0 = does not address.	
	D4. (4) how this integration will support the populations the program serves.	2 = describes specific ways this integration will support the populations the program serves.	2
		1 = describes general ways this integration could support the populations the program serves.	
		0 = does not address.	
			10
E. Will the project effectively provide permanent supportive housing, rapid re-housing, or joint transitional housing and rapid re-housing to the proposed population using a Housing First approach? For more information on the core elements of Housing First, please refer to this USICH brief: <a href="https://www.usich.gov/resources/uploads/asset_library/Housing_First_Checklist_FINAL.pdf">https://www.usich.gov/resources/uploads/asset_library/Housing_First_Checklist_FINAL.pdf</a>	E1. <i>In alignment with Housing First Principles</i> , will applicants be allowed to enter the program without income? <b>Objective Criteria</b>	1 = Yes.	1
		0 = No.	
	E2. <i>In alignment with Housing First Principles</i> , will applicants be allowed to enter the program even if they aren't "clean and sober" or "treatment compliant"? <b>Objective Criteria</b>	1 = Yes.	1
		0 = No.	
	E3. <i>In alignment with Housing First Principles</i> , will applicants be allowed to enter the program even if they have criminal justice system involvement? <b>Objective Criteria</b>	1 = Yes.	1
		0 = No.	
	E4. <i>In alignment with Housing First Principles</i> , will service and treatment plans be voluntary, such that tenants cannot be evicted for not following through? <b>Objective Criteria</b>	1 = Yes.	1
		0 = No.	
	E5. Please describe potential barriers to implementing Housing First with the projects target population(s) and strategies	2 = Describes at least two ways the project will work to overcome any potential barriers to implementing Housing First with the target population(s).	2



	for how the project will overcome those barriers.	1 = Describes at least one way the project will work to overcome any potential barriers to implementing Housing First with the target population(s).	
		0 = does not describe how the project will work to overcome any potential barriers to implementing Housing First with the target population(s).	
			6
F. Will the project promote permanent housing placement, long-term stability, access to mainstream resources and increased household income through benefits and/or employment?	F1. How will the project promote long-term housing placement and stability?	3 = Describes at least three targeted strategies to promote long-term housing placement and stability.	3
		2 = Describes two targeted strategies to promote long-term housing placement and stability.	
		1 = Describes one targeted strategy to promote long-term housing placement and stability.	
		0 = Does not address long-term housing placement and stability.	
	F2. How will the project individually assist each client to obtain the benefits of mainstream health, social, and employment programs for which they are eligible to apply?	2.5 = Describes two targeted strategies to assist clients in obtaining these benefits.	2.5
		1.25 = Describes one targeted strategy to assist clients in obtaining these benefits.	
		0 = Does not address client access to benefits.	
	F3. How will the project help to increase household income through benefits and/or employment?	2.5 = Describes two targeted strategies to assist clients in increasing household income through benefits and/or employment.	2.5
		1.25 = Describes one targeted strategy to assist clients in increasing household income through benefits and/or employment.	
		0 = Does not address increasing household income.	
			8
G. Is the proposed project's approach cost-effective? How	G1. How many households will the project permanently house with the proposed	1 = Applicant lists the number of households to be served and the cost per person.	1

many households will the project permanently house with the proposed funding?	funding? G2. What is the cost-per-household based on the above number and the requesting funding?	0.5 = Applicants lists either the number of households to be served or the cost per person. 0 = Applicant does not answer the prompts.	5
	G3. Describe how this project is considering cost-effectiveness in its design and/or why the proposed cost is necessary.  Objective Criteria	One point for each of the following (up to 5 total): - The project submitted a budget that is clear, complete, and easy to read. - No budget line items appear unnecessary, nor unjustified by the proposal. - Staffing is sufficient to the scope of the program, with consideration for the clientele's unique needs. - The project will leverage outside resources. - The project will take appropriate measures to contain costs.	
			6
H. Does the proposer demonstrate capacity to successfully engage and involve the community being served by the proposed project? Is the approach responsive to the unique needs of the proposed population?  a. Does the proposer discuss barriers to housing access/stability that are faced by population project proposes to serve and how will the project address those barriers?	H1. What barriers to housing access/stability are faced by population project proposes to serve and how will the project address those barriers?   Projects Addressing Specific Severe Barriers to Housing and Services	2 = outlines at least three barriers to housing access/stability for the specific population(s) and how the project will address those barriers.  1 = may outline one or more barriers to housing access/stability, but does not address how they are specific to the proposed population or how the project will address them.  0 = Does not effectively outline barriers to housing access/stability, their specificity to the proposed population, or how the project will address them.	2
	H2. How will this project engage and involve the community being serviced by the project? How will the project be responsive to the unique needs of the proposed population?	3 = outlines at least three strategies for engaging the community being served by the project and at least three strategies for responsiveness to their needs.  2 = outlines two strategies for engagement, and three strategies for responsiveness. (Or vice versa: three for engagement and two for responsiveness.)	

		1 = outlines only one strategy for both engagement and responsiveness. 0 = does not effectively address the prompt.	
			5
I. Will the project provide culturally-specific and/or culturally-responsive services? Will the project be inclusive to LGBTQ individuals? You can find a definition of culturally-specific and culturally-responsive services in Appendix B of the solicitation.	I1. Will the project provide culturally-responsive and/or culturally-specific services?  Objective Criteria	2 = Yes	2
		0 = No	
	I2. If so, what methods will be used to ensure that services are responsive and/or specific?	5 = Response includes at least three clear strategies for cultural responsiveness and/or specificity.	5
		3 = Two clear strategies for responsiveness/specificity.	
		1 = One clear strategy for responsiveness/specificity.	
		0 = does not effectively address the prompt.	
	I3. How will you work to ensure that your project is inclusive to LGBTQIA2s+ individuals?	5 = Response includes at least three strategies for inclusivity of LGBTQIA2S+ individuals.	5
		3 = two clear strategies for inclusivity.	
1 = one clear strategy for inclusivity.			
0 = does not address the prompt.			
			12
J. Is the proposed project well-integrated with the CoC or other efforts and planning processes within the community (either through organizational participation of the project applicant and partners in the CoC Board or subcommittees or workgroups, or through a proposed project that is directly	J2. Describe any broader community-level efforts or planning processes to which this project is aligned.	5 = Meaningful involvement in other community-level or planning processes, specifically related to homelessness and responsive to CoC priorities.	5
		3 = involvement in other community-level efforts or planning processes (not directly related to homelessness).	
		1 = minimal involvement in other community-level or planning processes.	
		0 = no involvement.	

responsive to the CoC priorities)?			
			5
<p>K. Does the proposed project effectively leverage healthcare services beyond the available CoC-funded service funds? These points are available for projects that apply for at least one PSH or RRH project that utilizes healthcare resources to help individuals and families experiencing homelessness. Sources of health care resources include:</p> <ul style="list-style-type: none"> <li>- Direct contributions from a public or private health insurance provider to the project (e.g., Medicaid), and</li> <li>- Provision of health care services by a private or public organization (e.g., Ryan White funded organization) tailored to the program participants of the project.</li> </ul>	<p>Provide the following information about sources of match (e-snaps screen 6I)</p> <ul style="list-style-type: none"> <li>o Type</li> <li>o Source</li> <li>o Name of Source</li> <li>o Amount of Commitments</li> </ul> <p>Objective Criteria</p>	<p>5 = Leverages other sources of match/funding for the project.</p> <p>0 = Does not leverage other sources or match/funding for the project.</p>	5
			5
L. Among available funding sources within the community for the proposed activities, is the proposed funding source a good fit?	L. Taking into account the full range of attributes of the proposed program, consistent with the CoC's priorities and the likelihood of success of the proposed project, as well as the gaps and needs in the community, award 1 to 3 points.	K. This is dependent upon (1) the current year's HUD CoC NOFO, and (2) knowledge of other funding sources available in the community. This question is scored but not directly asked in the application. total = _ / 3	3
			3

M. Does the proposer demonstrate an ability to administer the program effectively? Is the project ready to proceed within HUD allowable guidelines?	M. Provide the following information (e-snaps screen 2B): Question 1. Describe your organization's (and subrecipient(s) if applicable) experience in effectively utilizing federal funds and performing the activities proposed in the application. Provide examples that illustrate experience such as: (a) working with and addressing the target population(s) identified housing and supportive service needs, (b) developing and implementing relevant program systems, services, and/or residential property construction and rehabilitation, (c) identifying and securing matching funds from a variety of sources, and (d) managing basic organization operations including financial accounting systems.	2 = Proposer (a) describes how they have previously worked with the target population and performed the activities proposed in the application, and (b) describes relevant experience in securing diverse matching funds and managing basic operations.	2
		1 = Proposer (a) describes how they have previously worked with the target population and performed the activities proposed in the application, OR (b) describes relevant experience in securing diverse matching funds and managing basic operations.	
		0 = Proposer does not have relevant experience in either category.	
	Question 2. Describe your organization's (and subrecipient(s) if applicable) experience in leveraging Federal, State, local and private sector funds. Include experience with leveraging all federal, state, local and private sector funds. If your organization has no experience leveraging other funds, include the phrase 'No experience leveraging other federal, state, local, or private sector funds'.	2 = Proposer has experience in leveraging at least two different types of funding sources (federal, state, local, and/or private) for at least two years (two years per source of funding, concurrent or consecutive) OR has three+ years of experience leveraging federal <u>or</u> state funds.	2
		1 = Proposer has experience in leveraging at least two types of funding sources (federal, state, local, and/or private) for at least one year OR has two+ years of experience leveraging federal <u>or</u> state funds.	
		0 = Proposer does not have the above experience with funding sources.	

	<p>Question 3. Describe your organization's (and subrecipient(s) if applicable) financial management structure. Include how your organization has a functioning accounting system that is operated in accordance with generally accepted accounting principles or has designated a fiscal agent that will maintain a functioning accounting system for your organization in accordance with generally accepted accounting principles. If your project application includes a subrecipient(s), include the subrecipient(s) fiscal control and accounting procedures to assure proper dispersal of and accounting for federal funds in accordance with the requirements of 2 CFR part 200.</p>	2 = Proposer has a robust financial management structure that tracks budgets, ensures compliance, and minimizes risks.	2
		1 = Proposer has a financial management structure that leaves some room for risk or non-compliance.	
		0 = Proposer has a financial management structure that does not meet the demands of this funding stream.	
	<p><b>Question 4. Are there any unresolved HUD monitoring or OIG audit findings for any HUD grants under your organization?</b> Describe the unresolved monitoring or audit findings. The HUD monitoring or OIG audit findings are not limited to just CoC Program funds, but to any funds that are in use from other HUD programs, (e.g., HOPWA, ESG). If applicable, please provide a detailed explanation as to why the monitoring or</p>	1 = No unresolved monitoring and/or audit findings  <b>Objective Criteria</b>	1
		0.5 = Unresolved monitoring and/or audit findings, with an explanation of how they are being resolved.	

	audit finding(s) remain unresolved and the steps that have or will be taken towards resolution (e.g., responded to the HUD letter, but no final determination received).	0 = Unresolved monitoring and/or audit findings, no explanation.	
			7
<p>N. Does the proposed project utilize effective strategies for improving safety for DV survivors and assessing improvements to participant safety?</p> <p>a. Does the project use objective data (or are they willing to use objective data) on how they can improve participant safety? Objective data includes things like focus groups, surveys, or other forms of data that assess participant safety.</p>	<p>N1. Does the project use objective data (or are they willing to use objective data) on how they can improve participant safety? Objective data includes things like focus groups, surveys, or other forms of data that assess participant safety.</p> <p>Objective Criteria</p>	<p>1 = Yes</p> <p>0 = No</p>	1
	<p>N2. Please describe the data sources the project will use to improve participant safety.</p> <p>Objective Criteria</p>	<p>1 = describes at least two objective data sources (e.g., focus groups, surveys, etc., to assess participant safety) that will be used to improve participant safety.</p> <p>0.5 = describes only one objective data source.</p> <p>0 = does not describe objective data sources that will be used.</p>	1
	<p>N3. What strategies will the proposed project utilize to improve safety for DV survivors?</p>	<p>3 = describes at least three strategies that will be used to improve safety for DV survivors.</p> <p>2 = describes two strategies that will be used.</p> <p>1 = describes one strategy that will be used.</p> <p>0 = does not describe strategies to improve the safety of DV survivors.</p>	3
			5
O. Is the project serving survivors of domestic violence prepared and willing to generate	O. Is the project serving survivors of domestic violence prepared and willing to	6 = Yes	6

Objective Criteria

APRs using data from a comparable, non-HMIS database?	generate APRs using data from a comparable, non-HMIS database?	0 = No	
			6
			111

Maximum Number of Points for  
new DV Bonus projects



**OR-501 Portland/Gresham/Multnomah County Continuum of Care (CoC)**
**2024-2025 CoC Ranked Project Application List**

Date posted: September 27, 2024

Applicant Name	Project Name	Project Type	Total 2024-25 Application Budget	Total Score <sup>[1]</sup>	Final Rank
<b>Tier 1</b>					
Our Just Future	Moving to Permanent Housing	PSH	\$526,314	95.10%	1
Our Just Future	Safe Home Partnership	PSH	\$683,917	92.47%	2
Central City Concern	Sunrise Place	TH	\$106,767	92.33%	3
Outside In	Old Town Collaborative	PSH	\$643,497	90.06%	4
Central City Concern	HOPE	PSH	\$3,353,105	88.78%	5
Central City Concern	Madrona Studios	PSH	\$403,082	87.78%	6
Transition Projects, Inc (TPI)	Women's Housing	RRH	\$413,438	86.65%	7
Home Forward	SPC Home Forward Amalgamate	PSH	\$8,520,429	85.65%	8
Cascade AIDS Project (CAP)	Housing Integration for Healthier Outcomes	PSH	\$614,159	84.94%	9
Our Just Future	Safe Home	PSH	\$202,543	84.87%	10
Transition Projects, Inc (TPI)	Collaboration	PSH	\$569,723	84.30%	11
Northwest Pilot Project, Inc (NWPP)	Pathways Rent Assistance	RRH	\$286,059	84.23%	12
Urban League of Portland	PSH Renewal FY2023 (Project Haven PSH)	PSH	\$1,352,426	83.52%	13
County of Multnomah	Homesafe Horizons Consolidated	RRH	\$936,224	83.38%	14
County of Multnomah	A Home for Everyone Coordinated Access	SSO-CE	\$68,898	83.13% [2]	15
County of Multnomah	Domestic Violence Coordinated Access Coordinator	SSO-CE	\$78,000	83.13% [2]	16
County of Multnomah	HMIS	HMIS	\$245,666	83.13% [2]	17
Immigrant and Refugee Community Organization	IRCO CoC Multnomah Renewal FY23 (New Beginnings)	RRH	\$445,179	83.13% [2]	18
YWCA of Greater Portland	YWCA Transitional and Rapid Re-Housing Program (TH-RRH)	TH-RRH	\$851,540	83.13% [2]	19
Native American Rehabilitation Association of the Northwest (NARA)	Tier 1 - NARA NW Holistic and Supportive Housing Collaborative FY2023	PSH	\$788,428	83.13% [2]	20
Cascadia Health	Special Needs Services	PSH	\$127,974	82.88%	21
Cascadia Health	Palm 2 PSH (Royal Palm 2)	PSH	\$1,497,715	82.88%	22
Transition Projects, Inc (TPI)	Spectrum	PSH	\$354,784	82.53%	23
Transition Projects, Inc (TPI)	OTIS	PSH	\$564,342	82.10%	24
Our Just Future	Family Futures	RRH	\$2,376,737	79.55%	25
County of Multnomah	Domestic Violence Supportive Housing	RRH	\$2,342,041	78.82%	26
JOIN	JOIN NOWHome	PSH	\$378,952	78.13%	27
Transition Projects, Inc (TPI)	Winter Housing	PSH	\$435,279	75.14%	28
The Salvation Army	The Women's Housing Collaborative Consolidation	PSH	\$793,175	75.14%	29
Bradley Angle	Andrea Lee/Healing Roots Consolidation 2023	RRH	\$394,247	75.07%	30
<b>TOTAL, TIER 1</b>			\$30,354,640		

Applicant Name	Project Name	Project Type	Total 2024-25 Application Budget	Total Score <sup>[1]</sup>	Final Rank
<b>Tier 2</b>					
Bradley Angle	Andrea Lee/Healing Roots Consolidation 2023	RRH	\$45,633	75.07%	30
Self Enhancement, Inc.	Project HAVEN: Rapid Rehousing	RRH	\$2,443,844	74.50%	31
Central City Concern	Alcohol and Drug Free Housing (8x8)	RRH	\$163,661	72.30%	32
Transition Projects, Inc (TPI)	Horizons	RRH	\$260,161	67.76%	33
New Narrative	Clifford Apartments	PSH	\$302,852	65.84%	34
Home Forward	SPC Amalgamate Expansion (New/Expansion – CoC Bonus)	PSH	\$1,642,672	94.25% [3]	35
Sunstone Way	PSH (New – CoC Bonus)	PSH	\$1,115,502	90.79% [3]	36
Salvation Army	West Women’s Housing Collaborative Expansion (New/Expansion – CoC Bonus)	PSH	\$563,314	82.29% [3]	37
Black & Beyond the Binary Collective (B3C)	PSH (New – CoC Bonus)	PSH	\$882,384	71.29% [3]	38
Black Community of Portland	Ujamaa Enrichment Program (New – DV Bonus)	RRH	\$598,945	90.00% [4]	39
<b>TOTAL, TIER 2</b>			\$8,018,968		

[1] This column reflects the percent of possible points earned by the project. See the [2024 Renewal Project Rating and Ranking Process and Criteria](#), available on the Continuum of Care website, for details.

[2] The Collaborative Application Committee elected to assign the median score to the following projects: new projects with insufficient data to score against the 2024 Rating and Ranking Criteria, projects within the first three years of implementation led by organizations that are first-time direct CoC grantees, new projects funded through reallocation, coordinated access projects, and the HMIS renewal project application.

[3] The Collaborative Application Committee elected to rank all new projects below renewal projects in recognition of the strong performance of renewal projects in this competition year and in alignment with the [CoC Project Ranking Policy](#).

[4] The Collaborative Application Committee elected to rank the one applicant for Domestic Violence (DV) Bonus funding at the bottom of Tier 2. This was a strategic decision in anticipation that this project can be funded through the DV Bonus funding, which is awarded through a separate competition from CoC Bonus funds.

[5] The Continuum of Care received more eligible new project applications than there are available in new CoC Bonus funds in this year’s competition. As a result, new project applications from Rahab Sisters (RRH, \$632,412 funding request, 65.29% total score) and Somali Empowerment Circle (PSH, \$289,054, 60.29% total score) were not recommended for funding.

## OR-501 – Portland, Gresham/Multnomah County CoC

### FY2024 COC CONSOLIDATED APPLICATION ATTACHMENT: SCORED FORMS FOR ONE PROJECT (1E-2a)

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## 2024 CoC Rating and Ranking Scoring Form: Our Just Future Moving to Permanent Housing

The measures below are used to rate and rank all CoC renewal projects as part of our annual CoC grant application. Some of the data is taken from the Annual Performance Report (APR), JOHS Master Query Version 1.1, JOHS Master Query Version 1.0 (for Comp Site data), and Entry Exit Query, all run through HMIS or the separate Comparable Database used by victim service providers. Other data is submitted by renewal projects through the annual OR-501 (Multnomah County) CoC Renewal Project Survey and the Operating Budget Survey. **Measures that appear grayed out are unscored this year.** The OR-501 (Multnomah County) Continuum of Care Board Collaborative Application Committee (CAC) reviews these criteria annually, approves all changes, and reviews and approves the ranked list of CoC projects. The CAC reserves the right to rank lower scoring projects that demonstrate the ability to achieve greater racial equity above higher scoring projects.

Category	Measure	Rationale	Data Source	Scoring Narrative	Max Points (% of total)	Project Score: Our Just Future Moving to Permanent Housing
<b>1. CoC Priorities</b>	<b>A.</b> Degree to which the project serves COC priority populations.  The Collaborative Application Committee approved (April 2024) updated priority populations, which are now as follows: <ul style="list-style-type: none"> <li>• Black/African American</li> <li>• Native Hawaiian/Pacific Islander</li> <li>• American Indian/ Indigenous</li> <li>• Hispanic/Latine (x)(a)(o)</li> <li>• People who are age 55+</li> <li>• People who are Unsheltered</li> <li>• People with a disability</li> <li>• People who qualify as chronically homeless</li> <li>• Families with children under 18</li> <li>• Members of the LGBTQIA2S+ community.</li> </ul>	<ul style="list-style-type: none"> <li>• COC Priority: priority populations</li> </ul>	HMIS-JOHS Master Query	<b>5 available points.</b> >95% - 100% = 5 pts.; >90% - 95% = 4 pts.; >85% - 90% = 3 pts; ...<=75% = 0 pts.	5 (6%)	5
<b>2. Performance Outcomes</b>	<b>B.</b> Degree to which housing outcomes for participants of color are equal to or greater than housing outcomes for non-Hispanic, White participants. (see Measure 2.C. for detail on housing outcomes)	<ul style="list-style-type: none"> <li>• COC Priority: focus on advancing racial equity</li> <li>• COC System Performance Measure: effectiveness in housing placement and retention</li> </ul>	HMIS-JOHS Master Query	<b>10 available points.</b> Up to 10 points for outcomes for participants of color at or above those for Non-Hispanic, White participants.	35 (40%)	10
	<b>C.</b> <u>For permanent supportive housing</u> Housing: Percent of households that remain for 12 or more months or exit to positive destination and do not return to homeless services OR <u>For transitional and rapid re-housing</u>		HMIS-JOHS Master Query	<b>13 available points.</b> Up to 4 points based on quintile ranking. Remaining 9 points awarded based upon proximity of project		13

Category	Measure	Rationale	Data Source	Scoring Narrative	Max Points (% of total)	Project Score: Our Just Future Moving to Permanent Housing
	Housing: Percent of households that exit to positive destination.	<ul style="list-style-type: none"> <li>COC Community Guidelines</li> <li>COC System Performance Measure: effectiveness in increasing income</li> <li>HUD 2023 NOFA</li> </ul>		outcome to HUD goal of 80%: >=80% = 9 pts.; 79% - <80% = 8 pts.; 78% - <79% = 7 pts.; <=72% = 0 pts.		
	<b>D. Income:</b> Percent of adult participants who maintained or increased income from employment by annual assessment or exit.  For youth projects: Percent of participants who remained in or entered an education program by annual assessment or exit OR percent of participants who maintained or increased income from employment by annual assessment or exit (whichever scores higher).		HMIS-APR	<b>4 available points.</b> Up to 2 points based on tertile ranking. Remaining 2 points awarded based upon proximity of project outcome to HUD goal of 20%: >=20% = 2 pts.; 19% - <20% = 1.5 pts.; 18% - <19% = 1 pt.; 17% - <18% = 0.5 pts.		4
	<b>E. Income:</b> Percent of adult participants who maintained or increased income from sources other than employment by annual assessment or exit.		HMIS-APR	<b>4 available points.</b> Scoring identical to 2D.		3
	<b>F. Income/benefits:</b> Percent of adult participants who maintained or obtained non-cash mainstream benefits by annual assessment or exit.		HMIS-APR	<b>4 available points.</b> Up to 4 points based on quintile ranking.		2
	<b>G. Income/benefits:</b> Percent of adult participants who maintained or obtained health insurance by annual assessment or exit.		HMIS-APR	Not scored this year.		
<b>3. Advancing Racial Equity and Cultural Responsiveness</b>	<b>H. Addressing institutional racism:</b> 5. Complete the checklist to indicate what methods. 6. Describe (a) two of the project's most important strategies for addressing and responding to institutional racism. For each, include a concise description of (b) any significant successes with these strategies, and (c) any significant challenges that the project experienced in this work over the past year.	<ul style="list-style-type: none"> <li>COC Priority: promote racial justice and advance racial equity</li> <li>COC Priority: provide participant-centered, culturally-</li> </ul>	Project Survey , Questions 5-6	<b>6 available points.</b> See <i>2023 CoC Renewal Project Scoring Rubric</i> for details.	22 (25%)	6
	<b>I. Reducing homelessness within communities of color:</b> 7. Describe (a) two concrete actions your project has taken in the last year to help reduce homelessness within		Project Survey ,	<b>6 available points.</b> See <i>2023 CoC Renewal</i>		6

Category	Measure	Rationale	Data Source	Scoring Narrative	Max Points (% of total)	Project Score: Our Just Future Moving to Permanent Housing
	<p>communities of color and include for each action (b) a description of the action, (c) any substantive program changes that were required from the action, (d) successes from the action, and (e) two actions your project plans to take for the year ahead to reduce homelessness for communities of color.</p> <p>If you are a culturally-specific provider, please describe (a) two strategies you use to reach your target population. For each strategy, describe (b) a description of the strategy, (c) successes from the strategy, (d) challenges faced with the strategy, and (e) two strategies your project plans to take for the year ahead to reach your target population.</p>	<p>responsive services</p> <ul style="list-style-type: none"> <li>• COC Community Guidelines</li> <li>• HUD Equal Access Final Rule</li> <li>• HUD 2023 NOFO</li> </ul>	Question 7	<i>Project Scoring Rubric</i> for details.		
	<p><b>J. Implementing culturally-responsive programming:</b></p> <p>8. Complete the checklist of possible ways to provide culturally-responsive programming. Please mark which methods your project uses, if any. If you use an unlisted method, please describe in the provided “Other” sections.</p> <p>9. Describe (a) two of the project’s most important strategies to ensure culturally-responsive programming, and (b) any significant successes that the project experienced providing these services over the past year.</p> <p>For Culturally Specific Organizations: Describe (a) two of the project’s most important strategies that determine what type of culturally specific programming is provided, and (b) any significant successes that the project experienced providing these services over the past year.</p>		Project Survey , Questions 8-9	<b>6 available points.</b> See <i>2023 CoC Renewal Project Scoring Rubric</i> for details.		6

Category	Measure	Rationale	Data Source	Scoring Narrative	Max Points (% of total)	Project Score: Our Just Future Moving to Permanent Housing
	<b>K. Addressing barriers faced by people who identify as LGBTQIA2S+:</b> 10. Describe (a) two concrete actions your project has taken in the last year to help reduce homelessness within the LGBTQIA2S+ population and include for each action (b) a description of the action, (c) any substantive program changes that were required from the action, (d) successes from the action, and (e) two actions your project plans to take for the year ahead to reduce homelessness for LGBTQIA2S+ communities.		Project Survey , Question 10	<b>5 available points.</b> See <i>2023 CoC Renewal Project Scoring Rubric</i> for details.		5
<b>4. Program Design: effective practices and service delivery model</b>	<b>L. Collecting and using consumer feedback:</b> 2. Complete the checklist of possible ways to <u>collect</u> participant feedback. Please mark which methods your project uses, if any. If you use an unlisted method, please describe in the provided "Other" sections.  3. Complete the checklist of possible ways to <u>use</u> participant feedback. Please mark which methods your project uses, if any. If you use an unlisted method, please describe in the provided "Other" sections.  4. How has participant feedback informed changes or improvements to the project over the last year? Provide two examples, concisely describing (a) the method of participant feedback used, (b) what the feedback was, (c) how the project acted upon the feedback, and (d) what the outcomes of the changes were.	<ul style="list-style-type: none"> <li>• COC Priority: provide participant-centered, culturally-responsive services</li> <li>• COC Community Guidelines</li> <li>• HUD requirements for shared standards of local service delivery</li> </ul>	Project Survey , Questions 2-4	<b>5 available points.</b> See <i>2023 CoC Renewal Project Scoring Rubric</i> for details.	16 / 18 for DV projects (18%)	5

Category	Measure	Rationale	Data Source	Scoring Narrative	Max Points (% of total)	Project Score: Our Just Future Moving to Permanent Housing
	<b>M. Implementing participant-centered, strengths-based approaches:</b> 11. Complete the checklist of possible ways to provide participant-centered, strengths-based approaches for services (i.e., Assertive Engagement, motivational interviewing, trauma-informed practice, positive youth development, etc.). Please mark which methods your project uses, if any. If you use an unlisted method, please describe in the provided “Other” sections.  12. Describe (a) two of the project’s most important strategies to ensure participant-centered, strengths-based approaches, and (b) any significant successes that the project experienced providing these services over the past year.	<ul style="list-style-type: none"> <li>HUD policy priority for Housing First</li> </ul>	Project Survey , Questions 11-12	<b>5 available points.</b> See <i>2023 CoC Renewal Project Scoring Rubric</i> for details.		4.675
	<b>N. Implementing a housing first approach:</b> 13. Complete the checklist of possible ways to implement “Housing First” approaches for services. Please mark which methods your project uses, if any. If you use an unlisted method, please describe in the provided “Other” sections.  14. Describe (a) two of the project’s most important strategies to ensure a Housing First approach and any (b) significant successes that the project experienced providing these services over the past year.		Project Survey , Questions 13-14	<b>5 available points.</b> See <i>2023 CoC Renewal Project Scoring Rubric</i> for details.		5
	<b>Victim Service Providers Only:</b> <b>O. Increasing safety:</b>  15. Please describe (a) two of the project’s most important strategies for improving safety for DV survivors, and (b) how the project assesses improvements to participant safety.*  <i>*Improvements to safety are also evaluated separately as part of the CoC’s Domestic Violence System’s performance evaluation</i>	<ul style="list-style-type: none"> <li>Multnomah County Domestic and Sexual Violence Continuum service priority</li> <li>HUD directive to evaluate DV projects based on</li> </ul>	Project Survey , Questions 15	<b>2 available points.</b> See <i>2023 CoC Renewal Project Scoring Rubric</i> for details.		



Category	Measure	Rationale	Data Source	Scoring Narrative	Max Points (% of total)	Project Score: Our Just Future Moving to Permanent Housing
		degree they improve safety for the population they serve				
5. HMIS Data Entry	P. Percent of identified data elements that are not missing. Includes data for required annual assessment.	• COC System Performance Measure: data completeness standards	HMIS-APR	<b>4 available points.</b> >98% - 100% = 4 pts.; >96% - 98% = 3 pts.; >94% - 96% = 2 pts.; >92% - 94% = 1 pt.; <=92% = 0 pts.	8 (9%)	4
	Q. Percent of HMIS data entered in less than 7 days	• HUD data standards	HMIS-APR	<b>4 available points.</b> Up to 2 points based on tertile ranking. Remaining 2 points awarded to projects with 50%+ of data entered in less than 7 days.		4
6. Grant Management	R. Percent of HUD funds spent.	• COC System Performance Measure: effectiveness in grant expenditure	Project Survey , Question 16-19	<b>2 available points.</b> >95% - 100% = 2 pts.; >90-95% = 4 pts.; <=90% = 0	2 (2%)	1
7. Cost Effectiveness (tie breaker)	S. <u>For permanent supportive housing</u> : Project operating cost divided by stayers who remain for 12 months or more days or leavers who exit to positive destination and do not return to homeless services OR <u>For transitional housing and rapid re-housing</u> : Project operating cost divided by leavers who exit to positive destination.	• HUD directive to evaluate project cost effectiveness	Project Operating Budget Survey , HMIS-APR	<b>Tie breaker.</b> For projects of the same type with otherwise identical scores, cost effectiveness (CE) results will be directly compared. For such projects of different types, comparison is of difference between the individual project's CE result and the median	N/A	N/A

Category	Measure	Rationale	Data Source	Scoring Narrative	Max Points (% of total)	Project Score: Our Just Future Moving to Permanent Housing
				CE result for the given project type. For compared projects, lower result gets preference.		
TOTAL					88 (90 for DV projects)	83.675

## FY2024 COC CONSOLIDATED APPLICATION ATTACHMENT: PUBLIC POSTING — PROJECTS REJECTED-REDUCED (1E-5)

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Alyssa Plesser <alyssa.plesser@multco.us>

## Multnomah County CoC Local Application Determination: Rahab's Sisters

Alyssa Plesser <alyssa.plesser@multco.us>

Fri, Sep 27, 2024 at 1:23 PM

To: Desiree Eden Ocampo <desiree-eden@rahabs-sisters.org>, Connor Magee <connor@rahabs-sisters.org>, Kaylyn Berry <kaylyn@rahabs-sisters.org>

rejected/reduced projects notified prior to  
October 15, 2024

Dear Rahab's Sisters Team,

The Collaborative Application Committee (CAC) met this week to complete the review and scoring of all submitted applications in this year's Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) competition. The Panel appreciated learning about your program and interest in providing housing and services for persons experiencing homelessness in Multnomah County.

reason for rejection

Unfortunately, **the CAC has decided not to recommend Rahab's Sisters' project for CoC funding at this time.** Several projects were not recommended for CoC funding as total requests exceeded the funding amount available to the CoC. The pool of new project applicants was particularly strong this year, and this project was not recommended due to having a lower total project score than the other new projects. Please find CAC's Recommended Priority Listing attached.

Although the community is unable to fund your proposal this year, your efforts to lodge an application are still greatly appreciated. Your work over these many weeks exemplify our community's tireless pursuit of every resource available to serve our neighbors in need.

I would be happy to provide further technical assistance around your project proposal in order to support you in requesting CoC or JOHS funding in the future.

Thank you once more for your dedication to the community,

All the best,

Alyssa Plesser, MA

pronouns: she/her/hers

Continuum of Care Program Specialist Sr.

Joint Office of Homeless Services

Phone: (971) 421-9766

Note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.



Multnomah 2024 CoC Ranked Project Application List\_Final.docx.pdf

103K

priority listing including project names, rank,  
score and funding amount



Alyssa Plesser <alyssa.plesser@multco.us>

## Multnomah County CoC Local Application Determination: Housing Connector

Alyssa Plesser <alyssa.plesser@multco.us>

To: EliP@housingconnector.com

Mon, Sep 9, 2024 at 2:03 PM

rejected/reduced projects notified prior to  
October 15, 2024

Dear Eli,

I am writing to inform you that the Multnomah County Joint Office of Homeless Services has completed its threshold reviews for applications to its Continuum of Care Notice of Funding Opportunity (CoC NOFO) local competition.

reason for rejection

Unfortunately, your agency's application for **Housing Connector Rapid Rehousing** cannot proceed into this year's Review & Rank process. Details in the application called into question its compliance with HUD's Housing First requirements. In addition, the application proposed unallowable activities according to HUD's Interim Rule. As a result, your project will not be included in the priority listing for this funding opportunity.

Although the community is unable to fund your proposal this year, your efforts to lodge an application are still greatly appreciated. Your work exemplifies our community's tireless pursuit of every resource available to serve our neighbors in need.

While this funding may have not been an appropriate match for your services, we are curious if you have explored billing for Health Related Social Needs funding under the new Oregon 1115 Waiver. This benefit funds up to 6 months of housing services, along with navigational services, climate and nutritional services. The housing benefit will launch in November. **I can connect with someone to walk you through the process of becoming a qualified provider if that sounds like a good match.**

Thank you once more for your dedication to the community,

Best,

Alyssa Plesser, MA

pronouns: she/her/hers

Continuum of Care Program Specialist Sr.

Joint Office of Homeless Services

Phone: (971) 421-9766

Note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.



Alyssa Plesser <alyssa.plesser@multco.us>

## Multnomah County CoC Local Application Determination: Somali Empowerment Circle

Alyssa Plesser <alyssa.plesser@multco.us>  
To: Hanna Osman <hannaosman@proton.me>

Fri, Sep 27, 2024 at 12:58 PM

rejected/reduced projects notified prior to  
October 15, 2024

Dear Hanna,

The Collaborative Application Committee (CAC) met this week to complete the review and scoring of all submitted applications in this year's Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) competition. The Panel appreciated learning about your program and interest in providing housing and services for persons experiencing homelessness in Multnomah County.

reason for rejection

Unfortunately, **the CAC has decided not to recommend Somali Empowerment Circle's project for CoC funding at this time.** Several projects were not recommended for CoC funding as total requests exceeded the funding amount available to the CoC. The pool of new project applicants was particularly strong this year, and this project was not recommended due to having a lower total project score than the other new projects. Please find CAC's Recommended Priority Listing attached.

Although the community is unable to fund your proposal this year, your efforts to lodge an application are still greatly appreciated. Your work over these many weeks exemplify our community's tireless pursuit of every resource available to serve our neighbors in need.

I would be happy to provide further technical assistance around your project proposal in order to support you in requesting CoC or JOHS funding in the future.

Thank you once more for your dedication to the community,

All the best,

**Alyssa Plesser, MA**

pronouns: she/her/hers

Continuum of Care Program Specialist Sr.

Joint Office of Homeless Services

Phone: (971) 421-9766

Note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.



**Multnomah 2024 CoC Ranked Project Application List\_Final.docx.pdf**

103K

priority listing including project names, rank,  
score and funding amount



Alyssa Plesser <alyssa.plesser@multco.us>

## Multnomah County Local Competition: Notification of Accepted/Reduced New Project

rejected/reduced projects notified prior to  
October 15, 2024

Alyssa Plesser <alyssa.plesser@multco.us>

Fri, Sep 27, 2024 at 2:50 PM

To: Andy Goebel <agoebel@sunstoneway.org>, NancyAnne Smith <nsmith@sunstoneway.org>, Hollie Miller <hmliller@sunstoneway.org>, Alicia Hovanas <ahovanas@sunstoneway.org>

Dear Sunstone Way staff,

Thank you for your participation in the 2024 Portland/Gresham/Multnomah County Continuum of Care (CoC) Program Local Competition. We appreciate your time and effort to prepare your funding application.

The Collaborative Application Committee (CAC) met this week to complete the review and scoring of all submitted applications in this year's Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) competition. Attached please find the CAC's Priority Listing.

**Congratulations, your project, Permanent Supportive Housing, will be recommended for CoC Bonus funding! However, your project's funding request was reduced by the CAC from \$1,406,604 to \$1,115,502.** This project received a score of 90.79%, and was placed in Tier 2.

reason for reduction

Please respond to this email if you accept the reduced funding request. Myself and Homebase will be available to provide technical assistance in adjusting your budget to maximize program potential.

To move forward with the competition process, you will also need to submit a PDF of your new project e-snaps application **by October 4**. e-snaps is the federal system that HUD uses to collect applications for Continuum of Care funding. Here are resources for navigating e-snaps:

- [New Project CoC NOFO Detailed Instructions](#)
- [2024 CoC NOFO TA Handbook \(pg. 32 - 33\)](#)
- [2024 CoC NOFO Local Information \(pg. 3 - 4\)](#)

**If you haven't worked with e-snaps before, please come to our office hours sessions on September 30th 10:00AM-1:00PM and October 3rd 12:00 PM-1:00PM to ask questions and receive an overview! Zoom links below:**

- [September 30th E-SNAPS TA](#)

- [October 3rd E-SNAPS TA](#)

Thank you for participating in this year's NOFO competition! Please feel free to reach out with any questions.

Best,

**Alyssa Plessner, MA**

[pronouns](#): she/her/hers

Continuum of Care Program Specialist Sr.

Joint Office of Homeless Services

Phone: (971) 421-9766

Note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.





Alyssa Plesser <alyssa.plesser@multco.us>

## Update on New Avenues CoC Re-Application Decision

reallocation requested prior to October 15, 2024

**Amber Pruitt** <apruitt@newavenues.org>

Tue, Jul 2, 2024 at 11:47 AM

To: Alyssa Plesser <alyssa.plesser@multco.us>

Cc: Tristian Morrissey <tmorrissey@newavenues.org>, Sean Suib <ssuib@newavenues.org>



**External Sender** - Be Suspicious of Attachments, Links, and Requests for Payment or Login Information.

Hi Alyssa,

request for voluntary reallocation

I wanted to reach out to you and let you know that after continuing conversations internally, as well as between Sean and Caitlin, we have definitively decided that we will not be moving forward with our CoC reapplication for Roads to Housing this year.

Therefore, we will be ending our Roads to Housing Program as of 08/31/2025 and are formally requesting to be removed from the current NOFO process.

We apologize for any inconvenience this causes you in the re-application process. Please let me know if you have any questions or need anything further from us.

Thank you,



Amber Pruitt, JD  
*Director of Quality Assurance and Compliance*  
Pronouns: she/they

C: 805-766-0414 (voice or text)

[www.newavenues.org](http://www.newavenues.org)



[New Avenues Disclaimer] The information contained in this e-mail, including any attachment, is privileged and confidential. If you are not the intended recipient, or the person responsible for delivering it to the intended recipient, you are hereby notified that any disclosure, copying, distribution, or use of the information contained in the transmission is strictly prohibited. If you have received this transmission in error, please notify the sender immediately by return e-mail and destroy this transmission along with any attachments. Thank you.

live-johs.panthonsite.io/continuum-of-care/competition-resources/

## CONTINUUM OF CARE

# Competition Resources

The 2024 & 2025 HUD Continuum of Care NOFO is now open!

On July 31, 2024, the U.S. department of Housing and Urban Development (HUD) released a [Notice of Funding Opportunity \(NOFO\)](#) for the 2024 and 2025 Continuum of Care (CoC) Program Competition. The Joint Office of Homeless Services will be submitting our community's Collaborative Application to HUD by **October 30, 2024**.

[2024 & 2025 CoC NOFO Summary](#)

### 2024 & 2025 CoC Ranked Project Application List

The Collaborative Application Committee met on Thursday, September 26, 2024 to select project proposals to put forward to HUD under the CoC Bonus and DV Bonus process, and to finalize the ranked project list. Based on the criteria published in the [2024 CoC Reallocation Process](#), [2024 Renewal Project Rating & Ranking Process & Criteria](#), [2024 Permanent Housing Bonus and Reallocation Project Solicitation](#), and the [CoC Ranking Policy](#), project applications have been accepted, reduced, and rejected. All accepted and reduced projects will be forwarded to the U.S. Department of Housing and Urban Development (HUD) to apply for CoC Program funds under the [2024 CoC Program Notice of Funding Opportunity \(NOFO\)](#). The full ranked project application list can be found in the link below. Final award of funds is subject to HUD's approval as described in the NOFO. For questions, please contact Alyssa Plesser at the Joint Office of Homeless Services ([alyssa.plesser@multco.us](mailto:alyssa.plesser@multco.us)).

[2024 & 2025 CoC Ranked Project Application List](#)

### Application Resources

11:59:28 AM  
Friday, September 27, 2024

September 2024

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	1	2	3	4	5
6	7	8	9	10	11	12

Date and time settings

11:59 AM  
9/27/2024

CoC website with a link to the PDF  
of the final ranked list

FY2024 COC CONSOLIDATED APPLICATION  
ATTACHMENT: NOTIFICATION OF PROJECTS  
ACCEPTED (1E-5a)

TABLE OF CONTENTS

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9/27/2024 Email Notifications of Accepted New Projects	4-11
2024 CoC Ranked Project Application List with details	12-13
CoC Website Showing Final Priority Listing	14



Alyssa Plesser <alyssa.plesser@multco.us>

Notification provided before 10/15/25

## Multnomah CoC Local Competition: Notification of Accepted Renewal Projects

Email sender

Alyssa Plesser <alyssa.plesser@multco.us>

Fri, Sep 27, 2024 at 12:54 PM

Cc: Multnomah Nofo <multnomahnofo@homebaseccc.org>

Bcc: Richard Seymour <richards@bradleyangle.org>, mmartin@bradleyangle.org, Marisa McDowell <mmcdowell@capnw.org>, Sarah Holland <Sarah.Holland@ccconcern.org>, Matt Hisel <matt.hisel@ccconcern.org>, Ryan Fisher <ryan.fisher@ccconcern.org>, "E.V. Armitage" <EV.Armitage@ccconcern.org>, Greg Cormier <Greg.Cormier@ccconcern.org>, Ian Slingerland <Ian.Slingerland@homeforward.org>, Jennifer McMillan <jennifer.mcmillan@homeforward.org>, AMiller@humansolutions.org, CTetreault@humansolutions.org, jphillips@humansolutions.org, Ann Valdez <avaldez@ourjustfuture.org>, tmontgomery@humansolutions.org, contracts@irco.org, Marie Abijuru <mariea@irco.org>, Marcy Trueb <marcyt@irco.org>, Steven Adams <stevena@irco.org>, Chloe Faison <cfaison@joinpdx.org>, Cameron Foster <cfoster@joinpdx.org>, Caitlin Campbell <caitlin.m.campbell@multco.us>, Kaytee Evans <kaytee.evans@multco.us>, Lori Kelley <lori.kelley@multco.us>, Maria Alvarez-Lugo <maria.alvarez-lugo@multco.us>, Jessica Mathis <jessica.mathis@multco.us>, Amy Thompson <athompson@naranorthwest.org>, Matthew Larson <MLarson@naranorthwest.org>, Jacqueline Mercer <jmercer@naranorthwest.org>, Natalie Martin <NMartin@naranorthwest.org>, Marie Rossmiller <MRossmiller@naranorthwest.org>, Alexandria Sheets <asheets@newnarrativepdx.org>, Beth Cooke <bcooke@newnarrativepdx.org>, Amanda Hawley <ahawley@newnarrativepdx.org>, Julie Ibrahim <jibrahim@newnarrativepdx.org>, Rebecca Jones-Childs <rebecca@nwpilotproject.org>, Laura Golino de Lovato <laurag@nwpilotproject.org>, Anni Zieler <anniz@outsidein.org>, Kiku Johnson <kikuj@outsidein.org>, Janet Bardossi <janetb@outsidein.org>, Dom Agrifoglio <doma@outsidein.org>, Rey Lugo <reyl@outsidein.org>, Justin Moshkowski <Justin.Moshkowski@usw.salvationarmy.org>, Barbara DuPaix <barbara.dupaix@usw.salvationarmy.org>, Sahaan McKelvey <sahaanm@selfenhancement.org>, Melissa Hicks <melissah@selfenhancement.org>, tbernal@tprojects.org, Olivia Asato <olivia.asato@tprojects.org>, Miro Paljevic <miro@tprojects.org>, Katrina Holland <kholland@ulpdx.org>, Leor Beverly <lbeverly@ulpdx.org>, Kelly Irish <kirish@ulpdx.org>, Brooke <brookeg@ywcapdx.org>, Whitney Myers <whitnym@ywcapdx.org>, Miriam Barnett <miriamb@ywcapdx.org>

Hello 2024/25 CoC Renewal Project Applicants,

Notification sent to accepted renewal project applicants

The Collaborative Application Committee (CAC) met this week to complete the review and scoring of all submitted applications in this year's Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) competition. The CAC used the criteria and process described in the [2024 CoC Reallocation Process](#), [2024 Renewal Project Rating & Ranking Process & Criteria](#), [2024 Permanent Housing Bonus and Reallocation Project Solicitation](#), and [CoC Ranking Policy](#).

### Rating and Ranking Results

All renewal projects that applied for funding were **accepted** by the CAC and selected to be on the ranked project list. All accepted projects will be forwarded to the U.S. Department of Housing and Urban Development (HUD) to apply for CoC Program funds under the [2024 CoC Program Notice of Funding Opportunity \(NOFO\)](#). The full ranked project application list can be found attached as well as on the [CoC's Competition Webpage](#). Final award of funds is subject to HUD's approval as described in the NOFO.

### Tier 1 and Tier 2 Placement

Each renewal project's rank and subsequent placement was based on the project's local application score. Tier 1 is equivalent to 90% of our CoC's Annual Renewal Demand and is highly likely to be funded by HUD. Tier 2 is equivalent to 10% of our Annual Renewal Demand plus our CoC's eligible CoC and DV Bonus. Tier 2 projects will be competitively scored and selected by HUD based on its criteria described in Section 3.H.2 of the 2024 CoC NOFO. These criteria include: up to 50 points based on the CoC Collaborative Application, up to 40 points based on the project's local rank, and 10 points for projects that commit to Housing First.

## E-SNAPS

All corrections to E-SNAP draft applications will be sent to you from Homebase by October 4th. All corrections must be made and the final E-SNAP application must be submitted by **October 21, 2024 by EOD.**

## Score Analyses

I will send an email to each renewal project grantee in November or December with a breakdown of their projects' final scores and an analysis of those scores compared to the average scores of the top 5 ranked projects. I hope that this analysis will support projects in considering strategic changes to improve their scores in future years.

All 2023 CoC documents, including those attached to this email are available on the Joint Office website at: <https://johs.us/continuum-of-care/competition-resources/>.

If you have questions about the process or next steps, please feel free to reach out. Thank you for all of your hard work throughout this CoC Program Competition process!

All the best,

**Alyssa Plessner, MA**

pronouns: she/her/hers

Continuum of Care Program Specialist Sr.

Joint Office of Homeless Services

Phone: (971) 421-9766

Note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.



**Multnomah 2024 CoC Ranked Project Application List\_Final.docx.pdf**

103K

Project list sent as attachment - includes project names, rank, and scores (see pg. 12-13)



Alyssa Plesser <alyssa.plesser@multco.us>

## Multnomah County Local Competition: Notification of Accepted New Project

**Alyssa Plesser** <alyssa.plesser@multco.us> **Email sender**

Fri, Sep 27, 2024 at 2:21 PM

To: Justin Moshkowski <Justin.Moshkowski@usw.salvationarmy.org>, Barbara DuPaix <Barbara.DuPaix@usw.salvationarmy.org>

Notification sent  
before 10/15/24

Cc: Multnomah Nofo <multnomahnofo@homebaseccc.org>

Sent to accepted new  
project applicant - Salvation  
Army

Dear Salvation Army staff,

Thank you for your participation in the 2024 Portland/Gresham/Multnomah County Continuum of Care (CoC) Program Local Competition. We appreciate your time and effort to prepare your funding application.

The Collaborative Application Committee (CAC) met this week to complete the review and scoring of all submitted applications in this year's Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) competition. Attached please find the CAC's Priority Listing.

**Congratulations, your project, West Women's Housing Collaborative Expansion, will be recommended for CoC Bonus funding for the full amount requested!** This project received a score of 82.29%, and was placed in Tier 2. **Project name, rank, and score**

To move forward with the competition process, please submit a PDF of your new project e-snaps application **by October 4**. Here are resources for navigating e-snaps:

- [New Project CoC NOFO Detailed Instructions](#)
- [2024 CoC NOFO TA Handbook \(pg. 32 - 33\)](#)
- [2024 CoC NOFO Local Information \(pg. 3 - 4\)](#)

**If you need support with e-snaps, please come to our office hours sessions on September 30th 10:00AM-1:00PM and October 3rd 12:00 PM-1:00PM to ask questions and receive an overview! Zoom links below:**

- [September 30th E-SNAPS TA](#)
- [October 3rd E-SNAPS TA](#)

Thank you for participating in this year's NOFO competition! Please feel free to reach out with any questions.

Best,

**Alyssa Plesser, MA**

**pronouns:** she/her/hers

Continuum of Care Program Specialist Sr.

Phone: (971) 421-9766

Note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.



**Multnomah 2024 CoC Ranked Project Application List\_Final.docx.pdf**  
103K

Project list sent as  
attachment -  
includes project  
name, rank, and  
score (see pg.  
12-13)



Alyssa Plesser <alyssa.plesser@multco.us>

Notification  
sent before  
10/15/24

## Multnomah County Local Competition: Notification of Accepted New Project

**Alyssa Plesser** <alyssa.plesser@multco.us> **Email sender**

Fri, Sep 27, 2024 at 2:21 PM

To: Ian Slingerland <ian.slingerland@homeforward.org>, Jennifer McMillan <jennifer.mcmillan@homeforward.org>

Cc: Multnomah Nofo <multnomahnofo@homebaseccc.org>

Notification sent to  
accepted project applicant  
- Home Forward

Dear Home Forward staff,

Thank you for your participation in the 2024 Portland/Gresham/Multnomah County Continuum of Care (CoC) Program Local Competition. We appreciate your time and effort to prepare your funding application.

The Collaborative Application Committee (CAC) met this week to complete the review and scoring of all submitted applications in this year's Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) competition. Attached please find the CAC's Priority Listing.

**Congratulations, your project, SPC Amalgamate Expansion, will be recommended for CoC Bonus funding for the full amount requested!** This project received a score of 94.25%, and was placed in Tier 2.

Project name, rank, and score

To move forward with the competition process, please 1) submit a PDF of your new project e-snaps application **by October 4** and; 2) submit your healthcare and housing leverage documentation to me by **October 11th**.

Samples of the leverage documentation can be found on the [CoC Competition Webpage](#).

E-snaps is the federal system that HUD uses to collect applications for Continuum of Care funding. Here are resources for navigating e-snaps:

- [New Project CoC NOFO Detailed Instructions](#)
- [2024 CoC NOFO TA Handbook \(pg. 32 - 33\)](#)
- [2024 CoC NOFO Local Information \(pg. 3 - 4\)](#)

Thank you for participating in this year's NOFO competition! Please feel free to reach out with any questions.

Best,

**Alyssa Plesser, MA**

**pronouns:** she/her/hers

Continuum of Care Program Specialist Sr.  
Joint Office of Homeless Services



Phone: (971) 421-9766

Note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.



**Multnomah 2024 CoC Ranked Project Application List\_Final.docx.pdf**  
103K

Project list sent as  
attachment -  
includes project  
name, rank, and  
score (see pg.  
12-13)



Alyssa Plesser <alyssa.plesser@multco.us>

## Multnomah County Local Competition: Notification of Accepted New Project

Notification  
sent before  
10/15/24

**Alyssa Plesser** <alyssa.plesser@multco.us> Email sender

Fri, Sep 27, 2024 at 2:22 PM

To: Michelle Yemaya Benton <MYemaya@bcppdx.org>, Coya Crespín <CoyaC@bcppdx.org>

Cc: Multnomah Nofo <multnomahnofo@homebaseccc.org>

Notification sent to accepted new  
project applicant - Black  
Community of Portland

Dear Black Community of Portland staff,

Thank you for your participation in the 2024 Portland/Gresham/Multnomah County Continuum of Care (CoC) Program Local Competition. We appreciate your time and effort to prepare your funding application.

The Collaborative Application Committee (CAC) met this week to complete the review and scoring of all submitted applications in this year's Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) competition. Attached please find the CAC's Priority Listing.

**Congratulations, your project, Ujamaa Enrichment Program, will be recommended for CoC Bonus funding for the full amount requested!** This project received a score of 90.0%, and was placed in Tier 2.

Project name, rank, and score

To move forward with the competition process, please submit a PDF of your new project e-snaps application **by October 4**. e-snaps is the federal system that HUD uses to collect applications for Continuum of Care funding. Here are resources for navigating e-snaps:

- [New Project CoC NOFO Detailed Instructions](#)
- [2024 CoC NOFO TA Handbook \(pg. 32 - 33\)](#)
- [2024 CoC NOFO Local Information \(pg. 3 - 4\)](#)

**If you haven't worked with e-snaps before, please come to our office hours sessions on September 30th 10:00AM-1:00PM and October 3rd 12:00 PM-1:00PM to ask questions and receive an overview! Zoom links below:**

- [September 30th E-SNAPS TA](#)
- [October 3rd E-SNAPS TA](#)

Thank you for participating in this year's NOFO competition! Please feel free to reach out with any questions.

Best,

Alyssa Plesser, MA

pronouns: she/her/hers

Continuum of Care Program Specialist Sr.  
Joint Office of Homeless Services  
Phone: (971) 421-9766

Note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.



Alyssa Plesser <alyssa.plesser@multco.us>

Notification  
sent before  
10/15/24

## Multnomah County Local Competition: Notification of Accepted New Project

**Alyssa Plesser** <alyssa.plesser@multco.us> **Email sender**

Fri, Sep 27, 2024 at 2:24 PM

To: development@bbbcollective.org, Erin Waters <erin@bbbcollective.org>, Babatunde Azubuike <babatunde@bbbcollective.org>

Cc: Multnomah Nofo <multnomahnofo@homebaseccc.org>

**Email sent to  
accepted new project  
applicant - Black &  
Beyond the Binary  
Collective**

Dear Black & Beyond the Binary Collective staff,

Thank you for your participation in the 2024 Portland/Gresham/Multnomah County Continuum of Care (CoC) Program Local Competition. We appreciate your time and effort to prepare your funding application.

The Collaborative Application Committee (CAC) met this week to complete the review and scoring of all submitted applications in this year's Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) competition. Attached please find the CAC's Priority Listing.

**Congratulations, your project, B3C Permanent Supportive Housing, will be recommended for CoC Bonus funding for the full amount requested!** This project received a score of 71.29%, and was placed in Tier 2.

**Project name, rank, and score**

To move forward with the competition process, please submit a PDF of your new project e-snaps application **by October 4**. e-snaps is the federal system that HUD uses to collect applications for Continuum of Care funding. Here are resources for navigating e-snaps:

- [New Project CoC NOFO Detailed Instructions](#)
- [2024 CoC NOFO TA Handbook \(pg. 32 - 33\)](#)
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**If you haven't worked with e-snaps before, please come to our office hours sessions on September 30th 10:00AM-1:00PM and October 3rd 12:00 PM-1:00PM to ask questions and receive an overview! Zoom links below:**

- [September 30th E-SNAPS TA](#)
- [October 3rd E-SNAPS TA](#)

Thank you for participating in this year's NOFO competition! Please feel free to reach out with any questions.

Best,

Alyssa Plesser, MA

[pronouns](#): she/her/hers

Continuum of Care Program Specialist Sr.

Joint Office of Homeless Services

Phone: (971) 421-9766

Note: My working hours may be different than yours. Please do not feel obligated to respond outside of your normal work schedule.



**Multnomah 2024 CoC Ranked Project Application List\_Final.docx.pdf**

103K

Project list sent as  
attachment -  
includes project  
name, rank, and  
score (see pg.  
12-13)

# OR-501 Portland/Gresham/Multnomah County Continuum of Care (CoC)

## 2024-2025 CoC Ranked Project Application List

Date posted: September 27, 2024

All Accepted Projects

Project  
Scores

Project  
Rank

Applicant Name	Project Name	Project Type	Total 2024-25 Application Budget	Total Score <sup>[1]</sup>	Final Rank
Tier 1					
Our Just Future	Moving to Permanent Housing	PSH	\$526,314	95.10%	1
Our Just Future	Safe Home Partnership	PSH	\$683,917	92.47%	2
Central City Concern	Sunrise Place	TH	\$106,767	92.33%	3
Outside In	Old Town Collaborative	PSH	\$643,497	90.06%	4
Central City Concern	HOPE	PSH	\$3,353,105	88.78%	5
Central City Concern	Madrona Studios	PSH	\$403,082	87.78%	6
Transition Projects, Inc (TPI)	Women's Housing	RRH	\$413,438	86.65%	7
Home Forward	SPC Home Forward Amalgamate	PSH	\$8,520,429	85.65%	8
Cascade AIDS Project (CAP)	Housing Integration for Healthier Outcomes	PSH	\$614,159	84.94%	9
Our Just Future	Safe Home	PSH	\$202,543	84.87%	10
Transition Projects, Inc (TPI)	Collaboration	PSH	\$569,723	84.30%	11
Northwest Pilot Project, Inc (NWPP)	Pathways Rent Assistance	RRH	\$286,059	84.23%	12
Urban League of Portland	PSH Renewal FY2023 (Project Haven PSH)	PSH	\$1,352,426	83.52%	13
County of Multnomah	Homesafe Horizons Consolidated	RRH	\$936,224	83.38%	14
County of Multnomah	A Home for Everyone Coordinated Access	SSO-CE	\$68,898	83.13% [2]	15
County of Multnomah	Domestic Violence Coordinated Access Coordinator	SSO-CE	\$78,000	83.13% [2]	16
County of Multnomah	HMIS	HMIS	\$245,666	83.13% [2]	17
Immigrant and Refugee Community Organization	IRCO CoC Multnomah Renewal FY23 (New Beginnings)	RRH	\$445,179	83.13% [2]	18
YWCA of Greater Portland	YWCA Transitional and Rapid Re-Housing Program (TH-RRH)	TH-RRH	\$851,540	83.13% [2]	19
Native American Rehabilitation Association of the Northwest (NARA)	Tier 1 - NARA NW Holistic and Supportive Housing Collaborative FY2023	PSH	\$788,428	83.13% [2]	20
Cascadia Health	Special Needs Services	PSH	\$127,974	82.88%	21
Cascadia Health	Palm 2 PSH (Royal Palm 2)	PSH	\$1,497,715	82.88%	22
Transition Projects, Inc (TPI)	Spectrum	PSH	\$354,784	82.53%	23
Transition Projects, Inc (TPI)	OTIS	PSH	\$564,342	82.10%	24
Our Just Future	Family Futures	RRH	\$2,376,737	79.55%	25
County of Multnomah	Domestic Violence Supportive Housing	RRH	\$2,342,041	78.82%	26
JOIN	JOIN NOWHome	PSH	\$378,952	78.13%	27
Transition Projects, Inc (TPI)	Winter Housing	PSH	\$435,279	75.14%	28
The Salvation Army	The Women's Housing Collaborative Consolidation	PSH	\$793,175	75.14%	29
Bradley Angle	Andrea Lee/Healing Roots Consolidation 2023	RRH	\$394,247	75.07%	30
TOTAL, TIER 1			\$30,354,640		

Applicant Name	Project Name	Project Type	Total 2024-25 Application Budget	Total Score <sup>[1]</sup>	Final Rank
<b>Tier 2</b>					
Bradley Angle	Andrea Lee/Healing Roots Consolidation 2023	RRH	\$45,633	75.07%	30
Self Enhancement, Inc.	Project HAVEN: Rapid Rehousing	RRH	\$2,443,844	74.50%	31
Central City Concern	Alcohol and Drug Free Housing (8x8)	RRH	\$163,661	72.30%	32
Transition Projects, Inc (TPI)	Horizons	RRH	\$260,161	67.76%	33
New Narrative	Clifford Apartments	PSH	\$302,852	65.84%	34
Home Forward	SPC Amalgamate Expansion (New/Expansion – CoC Bonus and Reallocation [6])	PSH	\$1,642,672	94.25% [3]	35
Sunstone Way	PSH (New – CoC Bonus)	PSH	\$1,115,502	90.79% [3]	36
Salvation Army	West Women’s Housing Collaborative Expansion (New/Expansion – CoC Bonus)	PSH	\$563,314	82.29% [3]	37
Black & Beyond the Binary Collective (B3C)	PSH (New – CoC Bonus)	PSH	\$882,384	71.29% [3]	38
Black Community of Portland	Ujamaa Enrichment Program (New – DV Bonus)	RRH	\$598,945	90.00% [4]	39
<b>TOTAL, TIER 2</b>			\$8,018,968		

[1] This column reflects the percent of possible points earned by the project. See the [2024 Renewal Project Rating and Ranking Process and Criteria](#), available on the Continuum of Care website, for details.

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[3] The Collaborative Application Committee elected to rank all new projects below renewal projects in recognition of the strong performance of renewal projects in this competition year and in alignment with the [CoC Project Ranking Policy](#).

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[5] The Continuum of Care received more eligible new project applications than there are available in new CoC Bonus funds in this year’s competition. As a result, new project applications from Rahab Sisters (RRH, \$632,412 funding request, 65.29% total score) and Somali Empowerment Circle (PSH, \$289,054, 60.29% total score) were not recommended for funding.

**Projects not recommended for funding - names, rank, score**

[6] In advance of the competition, Roads to Housing voluntarily fully reallocated their \$156,587 CoC renewal grant. This funding was awarded to Home Forward for the new SPC Amalgamate Expansion project.

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CONTINUUM OF CARE

# Competition Resources

The 2024 & 2025 HUD Continuum of Care NOFO is now open!

On July 31, 2024, the U.S. department of Housing and Urban Development (HUD) released a [Notice of Funding Opportunity \(NOFO\)](#) for the 2024 and 2025 Continuum of Care (CoC) Program Competition. The Joint Office of Homeless Services will be submitting our community's Collaborative Application to HUD by **October 30, 2024**.

[2024 & 2025 CoC NOFO Summary](#)

## 2024 & 2025 CoC Ranked Project Application List

The Collaborative Application Committee met on Thursday, September 26, 2024 to select project proposals to put forward to HUD under the CoC Bonus and DV Bonus process, and to finalize the ranked project list. Based on the criteria published in the [2024 CoC Reallocation Process](#), [2024 Renewal Project Rating & Ranking Process & Criteria](#), [2024 Permanent Housing Bonus and Reallocation Project Solicitation](#), and the [CoC Ranking Policy](#), project applications have been accepted, reduced, and rejected. All accepted and reduced projects will be forwarded to the U.S. Department of Housing and Urban Development (HUD) to apply for CoC Program funds under the [2024 CoC Program Notice of Funding Opportunity \(NOFO\)](#). The full ranked project application list can be found in the link below. Final award of funds is subject to HUD's approval as described in the NOFO. For questions, please contact Alyssa Plesser at the Joint Office of Homeless Services ([alyssa.plesser@multco.us](mailto:alyssa.plesser@multco.us)).

[2024 & 2025 CoC Ranked Project Application List](#)

Application Resources

11:59:28 AM  
Friday, September 27, 2024

September 2024

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
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6	7	8	9	10	11	12

Date and time settings

11:59 AM  
9/27/2024

Posted before 10/15/24

CoC website with a link to the PDF  
of the final ranked list



FY2024 COC CONSOLIDATED APPLICATION  
ATTACHMENT: FINAL PROJECT SCORES FOR ALL  
PROJECTS (1E-5b)

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# OR-501 Portland/Gresham/Multnomah County Continuum of Care (CoC)

## 2024-2025 CoC Ranked Project Application List

Date posted: September 27, 2024

All Accepted New and Renewal Projects

Amount  
Requested  
from HUD

Project  
Scores

Project  
Rank

Applicant Name	Project Name	Project Type	Total 2024-25 Application Budget	Total Score[1]	Final Rank
Tier 1					
Our Just Future	Moving to Permanent Housing	PSH	\$526,314	95.10%	1
Our Just Future	Safe Home Partnership	PSH	\$683,917	92.47%	2
Central City Concern	Sunrise Place	TH	\$106,767	92.33%	3
Outside In	Old Town Collaborative	PSH	\$643,497	90.06%	4
Central City Concern	HOPE	PSH	\$3,353,105	88.78%	5
Central City Concern	Madrona Studios	PSH	\$403,082	87.78%	6
Transition Projects, Inc (TPI)	Women's Housing	RRH	\$413,438	86.65%	7
Home Forward	SPC Home Forward Amalgamate	PSH	\$8,520,429	85.65%	8
Cascade AIDS Project (CAP)	Housing Integration for Healthier Outcomes	PSH	\$614,159	84.94%	9
Our Just Future	Safe Home	PSH	\$202,543	84.87%	10
Transition Projects, Inc (TPI)	Collaboration	PSH	\$569,723	84.30%	11
Northwest Pilot Project, Inc (NWPP)	Pathways Rent Assistance	RRH	\$286,059	84.23%	12
Urban League of Portland	PSH Renewal FY2023 (Project Haven PSH)	PSH	\$1,352,426	83.52%	13
County of Multnomah	Homesafe Horizons Consolidated	RRH	\$936,224	83.38%	14
County of Multnomah	A Home for Everyone Coordinated Access	SSO-CE	\$68,898	83.13% [2]	15
County of Multnomah	Domestic Violence Coordinated Access Coordinator	SSO-CE	\$78,000	83.13% [2]	16
County of Multnomah	HMIS	HMIS	\$245,666	83.13% [2]	17
Immigrant and Refugee Community Organization	IRCO CoC Multnomah Renewal FY23 (New Beginnings)	RRH	\$445,179	83.13% [2]	18
YWCA of Greater Portland	YWCA Transitional and Rapid Re-Housing Program (TH-RRH)	TH-RRH	\$851,540	83.13% [2]	19
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Projects rejected - names, score, rank, request amount

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Projects fully voluntarily reallocated (so did not participate in the competition) - name, amount  
New project receiving the reallocated funding

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## CONTINUUM OF CARE

# Competition Resources

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**FY2024 COC CONSOLIDATED APPLICATION  
ATTACHMENT: FY 2024 HDX COMPETITION  
REPORT (2A-6)**

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# 2024 HDX Competition Report

This workbook contains summary information about your CoC's data as it was entered into HDX 1.0 and HDX 2.0 for your use as part of the 2024 Competition.

### To Print this Workbook:

This document has been configured as printable with preset print areas of relevant sections. To print it, go to "File", then "Print", then select "Print Entire Workbook" or "Print Active Sheets" depending on your needs.

### To Save This Workbook as a PDF:

Click the "File" Tab, then click "Save As" or "Save a Copy", then click "Browse" or "More Options" then select "PDF", click "Options", select "Entire Workbook", press "OK", and click "Save". These instructions may change depending on your version of Microsoft Excel.

### On Accessibility, Navigability, and Printability:

This workbook attempts to maximize accessibility, navigability, printability, and ease of use. Merged cells have been avoided. All tables and text boxes have been given names. Extraneous rows and columns outside printed ranges have been hidden. Formulas may include references to hidden rows and columns or data tables. For ease of use, these referenced sources have been hidden but can be unhidden by any user at any time. Raw data sources contained in this workbook are named according to the module and fiscal year from which they originate - e.g. "HIC\_2024" is the Housing Inventory Count raw data from Fiscal Year 2024.

### For Questions:

If you have questions, please reach out to HUD via the "Ask a Question" page, <https://www.hudexchange.info/program-support/my-question/> and choose "HDX" as the topic.

V 2024.42.1

# 2024 HDX Competition Report

## 2024 Competition Report - Summary

OR-501 - Portland, Gresham/Multnomah County CoC

### HDX Data Submission Participation Information

Government FY and HDX Module Abbreviation	Met Module Deadline*	Data From	Data Collection Period in HDX 2.0
2023 LSA	Yes	Government FY 2023 (10/1/22 - 9/30/23).	November 2023 to January of 2024
2023 SPM	Yes	Government FY 2023 (10/1/22 - 9/30/23).**	February 2024 to March 2024
2024 HIC	Yes	Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024.	March 2024 to May 2024
2024 PIT	Yes	Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024.	March 2024 to May 2024

1) FY = Fiscal Year  
2) \*This considers all extensions where they were provided.  
2) \*\*"Met Deadline" in this context refers to FY23 SPM submissions. Resubmissions from FY 2022 (10/1/21 - 9/30/22) were also accepted during the data collection period, but these previous year's submissions are voluntarily and are not required.

# 2024 HDX Competition Report

## 2024 Competition Report - LSA Summary & Usability Status

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### LSA Usability Status 2023

Category	EST AO	EST AC	EST CO	RRH AO	RRH AC	RRH CO	PSH AO	PSH AC	PSH CO
Fully Usable									
Partially Usable									
Not Usable	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

### EST

Category	2021	2022	2023
Total Sheltered Count	5,997	6,813	7,753
AO	5,126	5,884	6,606
AC	687	832	1,016
CO	120	104	91

### RRH

Category	2021	2022	2023
Total Sheltered Count	5,328	6,108	5,910
AO	2,007	2,408	2,508
AC	3,212	3,533	3,249
CO	23	18	5



## 2024 HDX Competition Report

### 2024 Competition Report - LSA Summary & Usability Status

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### PSH

Category	2021	2022	2023
Total Sheltered Count	4,763	5,161	5,381
AO	3,155	3,515	3,829
AC	1,590	1,635	1,537
CO	0	0	1

1) Glossary: EST = Emergency Shelter, Save Haven, & Transitional Housing; RRH = Rapid Re-housing; PSH = Permanent Supportive Housing; AO = Persons in Households without Children; AC = Persons in Households with at least one Adult and one Child; CO=Persons in Households with only Children

2) Because people have multiple stays in shelter over the course of a year and stay in different household configurations, a single person can be counted in more than one household type. Therefore, the sum of the number of people by household type may be greater than the unique count of people.

3) Total Sheltered count only includes those served in HMIS participating projects reported by your CoC.

4) For CoCs that experienced mergers during any of these reporting periods, historical data will include only the original CoCs.

2024 HDX Competition Report

2024 Competition Report - SPM Data

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than the look back stop date or client's date of birth, whichever is later.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.

Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client’s entry, exit, and bed night dates strictly as entered in the HMIS system.

Metric	Universe (Persons)	Average LOT Homeless (bed nights)	Median LOT Homeless (bed nights)
1.1 Persons in ES-EE, ES-NbN, and SH	6,544	139.8	79.0
1.2 Persons in ES-EE, ES-NbN, SH, and TH	7,702	161.3	95.0

2024 HDX Competition Report

2024 Competition Report - SPM Data

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

b. This measure is based on data element 3.917

This measure includes data from each client’s Living Situation (Data Standards element 3.917) response as well as time spent in permanent housing projects between Project Start and Housing Move-In. This information is added to the client’s entry date, effectively extending the client’s entry date backward in time. This “adjusted entry date” is then used in the calculations just as if it were the client’s actual entry date.

Metric	Universe (Persons)	Average LOT Homeless (bed nights)	Median LOT Homeless (bed nights)
1.1 Persons in ES-EE, ES-NbN, SH, and PH (prior to “housing move in”)	8,365	1,212.0	523.0
1.2 Persons in ES-EE, ES-NbN, SH, TH, and PH (prior to “housing move in”)	9,476	1,157.3	490.0

2024 HDX Competition Report

2024 Competition Report - SPM Data

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 2: Returns to Homelessness for Persons who Exit to Permanent Housing (PH) Destinations

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

	Total # of Persons Exited to a PH Destination (2 Yrs Prior)	Returns to Homelessness in Less than 6 Months (0 - 180 days)		Returns to Homelessness from 6 to 12 Months (181 - 365 days)		Returns to Homelessness from 13 to 24 Months (366 - 730 days)		Number of Returns in 2 Years	
Metric	Count	Count	% of Returns	Count	% of Returns4	Count	% of Returns6	Count	% of Returns8
Exit was from SO	116	6	5.2%	6	5.2%	7	6.0%	19	16.4%
Exit was from ES	798	82	10.3%	35	4.4%	89	11.2%	206	25.8%
Exit was from TH	459	29	6.3%	17	3.7%	29	6.3%	75	16.3%
Exit was from SH	0	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Exit was from PH	2,102	79	3.8%	89	4.2%	101	4.8%	269	12.8%
TOTAL Returns to Homelessness	3,475	196	5.6%	147	4.2%	226	6.5%	569	16.4%

2024 HDX Competition Report

2024 Competition Report - SPM Data

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

Please refer to PIT section for relevant data.

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

Metric	Value
Universe: Unduplicated Total sheltered homeless persons	7,887
Emergency Shelter Total	6,709
Safe Haven Total	0
Transitional Housing Total	1,409

2024 HDX Competition Report

2024 Competition Report - SPM Data

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

This measure is divided into six tables capturing employment and non-employment income changes for system leavers and stayers. The project types reported in these metrics are the same for each metric, but the type of income and universe of clients differs. In addition, the projects reported within these tables are limited to CoC-funded projects.

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	1,332
Number of adults with increased earned income	47
Percentage of adults who increased earned income	3.5%

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	1,332
Number of adults with increased non-employment cash income	260
Percentage of adults who increased non-employment cash income	19.5%

#### Metric 4.3 – Change in total income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	1,332
Number of adults with increased total income	299
Percentage of adults who increased total income	22.5%

#### Metric 4.4 – Change in earned income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	695
Number of adults who exited with increased earned income	113
Percentage of adults who increased earned income	16.3%

2024 HDX Competition Report

2024 Competition Report - SPM Data

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Metric 4.5 – Change in non-employment cash income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	695
Number of adults who exited with increased non-employment cash income	102
Percentage of adults who increased non-employment cash income	14.7%

Metric 4.6 – Change in total income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	695
Number of adults who exited with increased total income	206
Percentage of adults who increased total income	29.6%



## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Measure 5: Number of Persons who Become Homeless for the First Time

This measures the number of people entering the homeless system through ES, SH, or TH (Metric 5.1) or ES, SH, TH, or PH (Metric 5.2) and determines whether they have any prior enrollments in the HMIS over the past two years. Those with no prior enrollments are considered to be experiencing homelessness for the first time.

##### Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

Metric	Value
Universe: Person with entries into ES-EE, ES-NbN, SH or TH during the reporting period.	6,469
Of persons above, count those who were in ES-EE, ES-NbN, SH, TH or any PH within 24 months prior to their entry during the reporting year.	1,538
Of persons above, count those who did not have entries in ES-EE, ES-NbN, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	4,931

2024 HDX Competition Report

2024 Competition Report - SPM Data

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

Metric	Value
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	9,692
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	2,494
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	7,198

2024 HDX Competition Report

2024 Competition Report - SPM Data

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD’s Homeless Definition in CoC Program-funded Projects

Measure 6 is not applicable to CoCs in this reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

This measures positive movement out of the homeless system and is divided into three tables: movement off the streets from Street Outreach (Metric 7a.1); movement into permanent housing situations from ES, SH, TH, and RRH (Metric 7b.1); and retention or exits to permanent housing situations from PH (other than PH-RRH).

Metric 7a.1 – Change in SO exits to temp. destinations, some institutional destinations, and permanent housing destinations

Metric	Value
Universe: Persons who exit Street Outreach	660
Of persons above, those who exited to temporary & some institutional destinations	8
Of the persons above, those who exited to permanent housing destinations	193
% Successful exits	30.5%

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Metric 7b.1 – Change in ES, SH, TH, and PH-RRH exits to permanent housing destinations

Metric	Value
Universe: Persons in ES-EE, ES-NbN, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	6,179
Of the persons above, those who exited to permanent housing destinations	2,581
% Successful exits	41.8%

#### Metric 7b.2 – Change in PH exits to permanent housing destinations or retention of permanent housing

Metric	Value
Universe: Persons in all PH projects except PH-RRH who exited after moving into housing, or who moved into housing and remained in the PH project	5,103
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	4,937
% Successful exits/retention	96.8%

2024 HDX Competition Report

2024 Competition Report - SPM Data

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

System Performance Measures Data Quality

Data coverage and quality will allow HUD to better interpret your SPM submissions.

Metric	All ES, SH	All TH	All PSH, OPH	All RRH	All Street Outreach
Unduplicated Persons Served (HMIS)	5,608	1,437	6,520	6,775	5,744
Total Leavers (HMIS)	4,183	877	783	3,356	991
Destination of Don't Know, Refused, or Missing (HMIS)	1,785	162	143	360	16
Destination Error Rate (Calculated)	42.7%	18.5%	18.3%	10.7%	1.6%

# 2024 HDX Competition Report

## 2024 Competition Report - SPM Notes

OR-501 - Portland, Gresham/Multnomah County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### Notes For Each SPM Measure

Note: Cells may need to be resized to accomodate notes with lots of text.

Measure		Notes
Measure 1	No notes.	
Measure 2	No notes.	
Measure 3	No notes.	
Measure 4	No notes.	
Measure 5	No notes.	
Measure 6	No Notes. Measure 6 was not applicable to CoCs in this reporting period.	
Measure 7	No notes.	
Data Quality	No notes.	

## 2024 HDX Competition Report

### 2024 Competition Report - HIC Summary

OR-501 - Portland, Gresham/Multnomah County CoC

For HIC conducted in January/February of 2024

#### HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Year-Round, Current Beds in HMIS or Comparable Database	Total Year-Round, Current, Non-VSP Beds	Removed From Denominator: OPH EHV <sup>†</sup> Beds or Beds Affected by Natural Disaster*	Adjusted Total Year-Round, Current, Non-VSP Beds	Adjusted HMIS Bed Coverage Rate for Year-Round, Current Beds
ES	2,995	2,587	2,940	0	2,940	88.0%
SH	0	0	0	0	0	NA
TH	825	761	825	0	825	92.2%
RRH	2,430	2,172	2,180	0	2,180	99.6%
PSH	5,995	5,406	5,913	0	5,913	91.4%
OPH	887	870	882	0	882	98.6%
<b>Total</b>	<b>13,132</b>	<b>11,796</b>	<b>12,740</b>	<b>0</b>	<b>12,740</b>	<b>92.6%</b>

2024 HDX Competition Report

2024 Competition Report

OR-501 - Portland, Gresham/M

For HIC conducted in January/I

HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Year-Round, Current, VSP Beds in an HMIS-Comparable Database	Total Year-Round, Current, VSP Beds	Removed From Denominator: OPH EHV <sup>†</sup> Beds or Beds Affected by Natural Disaster <sup>**</sup>	Adjusted Total Year-Round Current, VSP Beds	HMIS Comparable Bed Coverage Rate for VSP Beds
ES	2,995	32	55	0	55	58.18%
SH	0	0	0	0	0	NA
TH	825	0	0	0	0	NA
RRH	2,430	230	250	0	250	92.00%
PSH	5,995	82	82	0	82	100.00%
OPH	887	5	5	0	5	100.00%
Total	13,132	349	392	0	392	89.03%



# 2024 HDX Competition Report

## 2024 Competition Report

OR-501 - Portland, Gresham/M

For HIC conducted in January/I

### HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS-Comparable Database	Adjusted Total Year-Round, Current, Non-VSP and VSP Beds	HMIS and Comparable Database Coverage Rate
ES	2,995	2,619	2,995	87.45%
SH	0	0	0	NA
TH	825	761	825	92.24%
RRH	2,430	2,402	2,430	98.85%
PSH	5,995	5,488	5,995	91.54%
OPH	887	875	887	98.65%
Total	13,132	12,145	13,132	92.48%

# 2024 HDX Competition Report

2024 Competition Report - HIC Summary  
OR-501 - Portland, Gresham/Multnomah County CoC  
For HIC conducted in January/February of 2024

## Rapid Re-housing Beds Dedicated to All Persons

Metric	2020	2021	2022	2023	2024
RRH beds available to serve all pops. on the HIC	2,291	2,454	2,596	3,655	2,430

- 1) † EHV = Emergency Housing Voucher
- 2) \*This column includes Current, Year-Round, Natural Disaster beds not associated with a VSP that are not HMIS-participating. For OPH Beds, this includes beds that are Current, Non-HMIS, and EHV-funded.
- 3) \*\*This column includes Current, Year-Round, Natural Disaster beds associated with a VSP that are not HMIS-participating or HMIS-comparable database participating. For OPH Beds, this includes beds that are Current, VSP, Non-HMIS, and EHV-funded.
- 4) Data included in these tables reflect what was entered into HDX 2.0.
- 5) In the HIC, "Year-Round Beds" is the sum of "Beds HH w/o Children", "Beds HH w/ Children", and "Beds HH w/ only Children". This does not include Overflow ("O/V Beds") or Seasonal Beds ("Total Seasonal Beds").
- 6) In the HIC, "Current" beds are beds with an "Inventory Type" of "C" and not beds that are Under Development ("Inventory Type" of "U").
- 7) For historical data: Aggregated data from CoCs that merged are not displayed if HIC data were created separately - that is, only data from the CoC into which the merge occurred are displayed. Additional reports can be requested via AAQ for any CoCs that have been subsumed into other CoCs.

# 2024 HDX Competition Report

2024 Competition Report - PIT Summary  
OR-501 - Portland, Gresham/Multnomah County CoC  
For PIT conducted in January/February of 2024

## Submission Information

Date of PIT Count	Received HUD Waiver
1/30/24	Not Applicable

## Total Population PIT Count Data

Category	2019	2020	2021	2022	2023	2024
PIT Count Type	Sheltered and Unsheltered Count	Sheltered-Only Count	Sheltered-Only Count	Sheltered and Unsheltered Count	Sheltered and Unsheltered Count	Sheltered-Only Count
Emergency Shelter Total	1,459	1,511	1,217	1,485	1,821	2,745
Safe Haven Total	0	0	0	0	0	0
Transitional Housing Total	519	625	563	686	532	695
Total Sheltered Count	1,978	2,136	1,780	2,171	2,353	3,440
Total Unsheltered Count	2,037	0	0	3,057	3,944	0
Total Sheltered and Unsheltered Count*	4,015	2,136	1,780	5,228	6,297	3,440

1) \*Data included in this table reflect what was entered into HDX 1.0 and 2.0. This may differ from what was included in federal reports if the PIT count type was either sheltered only or partial unsheltered count.

2) Aggregated data from CoCs that merged is not displayed if PIT data were entered separately - that is, only data from the CoC into which the merge occurred are displayed. Additional reports can be requested via AAQ for any CoCs that have been subsumed into other CoCs.

3) In 2021, for CoCs that conducted a "Sheltered and partial unsheltered count", only aggregate and not demographic data were collected.

## **2024 HDX Competition Report**

### **2024 Competition Report - PIT Summary**

OR-501 - Portland, Gresham/Multnomah County CoC

For PIT conducted in January/February of 2024

**FY2024 COC CONSOLIDATED APPLICATION  
ATTACHMENT: HOUSING LEVERAGE  
COMMITMENTS (3A-1)**

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Housing Leverage Commitment from Home Forward	2



October 11, 2024

Department of Housing and Urban Development  
Community Planning and Development  
451 7<sup>th</sup> Street SW  
Washington, DC 20410

RE: Home Forward SPC Amalgamate Expansion Project Housing Leverage Commitment

To Whom it May Concern,

Home Forward is the Public Housing Authority for Multnomah County, OR (OR002). Home Forward commits to adopting a limited local preference that will make fifteen Mainstream Housing Choice Vouchers available to eligible individuals and families referred through our community's Coordinated Entry system to the Home Forward SPC Amalgamate Expansion Project. These fifteen Mainstream Housing Choice Vouchers make up 25% of the sixty total units included in the Home Forward SPC Amalgamate Expansion Project.

Based on current per unit costs for our Mainstream Housing Choice Voucher program we estimate the value of this commitment to be \$236,340 annually.

The Mainstream Housing Choice Vouchers committed to the Home Forward SPC Amalgamate Expansion Project will begin to be available upon grant execution for the project, anticipated to be 4/1/2025.

Sincerely,

Ivory N. Mathews  
Chief Executive Officer

**FY2024 COC CONSOLIDATED APPLICATION  
ATTACHMENT: HEALTHCARE FORMAL  
AGREEMENTS (3A-2)**

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Healthcare Formal Agreements from Multnomah County Department of County Human Services: Intellectual and Developmental Disabilities	2

## Department of County Human Services



## Intellectual & Developmental Disabilities

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Department of Housing Urban Development  
Community Planning & Development  
451 7th Street SW  
Washington, DC 20410

Re: HUD Continuum of Care SPC Expansion Project Application

To whom it may concern,

Please accept this letter as our project eligibility and project quality threshold requirements for the 2024 HUD CoC Expansion of Permanent Housing Project opportunity. The written commitment is for healthcare resources, leveraging health care services tailored to the program participants for this project.

<b>Organization Name:</b>	Multnomah County Intellectual and Developmental Disabilities
<b>Type of Contribution:</b>	Health Resource Leverage Medicaid
<b>Contribution Value:</b>	\$410,668.00
<b>Specific Grant:</b>	Home Forward SPC Amalgamate Expansion
<b>Contribution Dates:</b>	04/01/2025 – 03/31/2026

The value of the commitment of healthcare resources being provided is 25 percent of the funding being requested for the new project.

Multnomah County Intellectual and Developmental Disabilities acknowledges project eligibility is determined and will comply with HUD CoC program fair housing requirements. Multnomah County Intellectual and Developmental Disabilities will not restrict or impose any eligibility requirements. Multnomah County Intellectual and Developmental Disabilities will keep and make available, for inspection, records documenting this contribution as required by HUD.

**Name of Authorizing Official committing resources:** Alexis Alberti  
**Title of Authorizing Official committing resources:** Division Director

Respectfully,

*Alexis Alberti*

**Alexis Alberti**  
**Mult. Co. IDD Division Director**

209 S.W. 4<sup>th</sup> Ave. Suite 610 • Portland, Oregon 97204 • Phone: 503-988-3658  
Fax: 503-988-3648 • TDD/VRS 503-988-3598